

Church & Dwight Co., Inc

2024 CDP Corporate Questionnaire 2024

Word version

Important: this export excludes unanswered questions

This document is an export of your organization's CDP questionnaire response. It contains all data points for questions that are answered or in progress. There may be questions or data points that you have been requested to provide, which are missing from this document because they are currently unanswered. Please note that it is your responsibility to verify that your questionnaire response is complete prior to submission. CDP will not be liable for any failure to do so.

Terms of disclosure for corporate questionnaire 2024 - CDP

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C1. Introduction

(1.1) In which language are you submitting your response?

Select from:

English

(1.2) Select the currency used for all financial information disclosed throughout your response.

Select from:

✓ USD

(1.3) Provide an overview and introduction to your organization.

(1.3.2) Organization type

Select from:

☑ Publicly traded organization

(1.3.3) Description of organization

Church & Dwight (C&D), founded in 1846, develops, manufactures and markets a broad range of consumer household and personal care products and specialty products focused on animal productivity, chemicals and cleaners. Our consumer products marketing efforts are focused principally on our 14 "power brands." These well-recognized brand names include ARM & HAMMER baking soda, cat litter, laundry detergent, carpet deodorization and other baking soda based products; TROJAN condoms, lubricants and vibrators; OXICLEAN stain removers, cleaning solutions, laundry detergents and bleach alternatives; SPINBRUSH battery-operated toothbrushes; FIRST RESPONSE home pregnancy and ovulation test kits; NAIR depilatories; ORAJEL oral analgesic; XTRA laundry detergent; L'IL CRITTERS and VITAFUSION gummy dietary supplements for children and adults, respectively; BATISTE dry shampoo; WATERPIK water flossers and showerheads; ZICAM cold relief and shortening products; THERABREATH alcohol-free mouthwash; and HERO acne treatments. C&D is a publicly traded company (CHD) listed and traded on the New York Stock Exchange. C&D has operations in the United States, Canada, New Zealand, and the United Kingdom as well as major offices in Australia, Mexico, China, and France. C&D is reporting its emissions from all global operations in 2023. C&D supports a climate change goal of being carbon neutral by 2025 for our Scope 1, Scope 2, and targeted Scope 3 emissions. In July 2022 C&D science based targets to SBTi were approved and we continue to work towards those goals. More information on our goals and strategy can be found in our 2023 Sustainability Report which was issued in April 2024 and is available on the C&D website at www.churchdwight.com/responsibility. It is noted that this CDP report includes correcting methodology and data entry errors, and the reported GHG emissions in the CSR differ from this report. The values reported herein are correct and verified. See Section 7.9. In 2023 estimated total emissions

are 2,106,600 MT CO2e with Scope 1 Emissions (89,596 MT CO2e) representing 4%, Scope 2 [location based] Emissions (64,354 MT CO2e) representing 3%, and Scope 3 Emissions (1,952,650 MT CO2e) representing 93%. [Fixed row]

(1.4) State the end date of the year for which you are reporting data. For emissions data, indicate whether you will be providing emissions data for past reporting years.

End date of reporting year	Alignment of this reporting period with your financial reporting period	Indicate if you are providing emissions data for past reporting years
12/31/2023	Select from: ✓ Yes	Select from: ✓ No

[Fixed row]

(1.4.1) What is your organization's annual revenue for the reporting period?

5867900000

(1.5) Provide details on your reporting boundary.

Is your reporting boundary for your CDP disclosure the same as that used in your financial statements?
Select from: ✓ Yes

[Fixed row]

(1.6) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?
ISIN code - bond
(1.6.1) Does your organization use this unique identifier?
Select from: ☑ No
ISIN code - equity
(1.6.1) Does your organization use this unique identifier?
Select from: ☑ Yes
(1.6.2) Provide your unique identifier
US1713401024
CUSIP number
(1.6.1) Does your organization use this unique identifier?
Select from: ☑ No
Ticker symbol
(1.6.1) Does your organization use this unique identifier?
Select from: ✓ Yes

(1.6.2) Provide your unique identifier
CHD
SEDOL code
(1.6.1) Does your organization use this unique identifier?
Select from: ☑ No
LEI number
(1.6.1) Does your organization use this unique identifier?
Select from: ☑ No
D-U-N-S number
(1.6.1) Does your organization use this unique identifier?
Select from: ✓ Yes
(1.6.2) Provide your unique identifier
001211952
Other unique identifier
(1.6.1) Does your organization use this unique identifier?

Select from:

✓ No

(1.7) Select the countries/areas in which you operate.

Select all that apply

✓ China

✓ Panama

✓ India

✓ Canada
✓ Australia

✓ France
✓ Singapore

✓ Mexico

✓ United States of America

✓ United Kingdom of Great Britain and Northern Ireland

(1.8) Are you able to provide geolocation data for your facilities?

(1.8.1) Are you able to provide geolocation data for your facilities?

Select from:

✓ Yes, for some facilities

(1.8.2) Comment

Included 12 primary manufacturing operating locations plus our Corporate offices in Ewing, NJ and principal R&D facility in Princeton, NJ. Many of the countries listed where we operate consist of a sales office or similar support operations including Germany, India, Panama and Singapore.

[Fixed row]

(1.8.1) Please provide all available geolocation data for your facilities.

Row 1

43.661646

(1.8.1.3) Longitude

1.197207

(1.8.1.4) Comment

Personal Care product mnf facility

Row 3

(1.8.1.1) Identifier

Facility 6 - Victorville, CA

(1.8.1.2) Latitude

34.486607

(1.8.1.3) Longitude

-117.286789

(1.8.1.4) Comment

Household product mnf facility

Row 4

38.870521

(1.8.1.3) Longitude

-94.364919

(1.8.1.4) Comment

Household product mnf facility

Row 5

(1.8.1.1) Identifier

Facility 1 - York, PA

(1.8.1.2) Latitude

39.935971

(1.8.1.3) Longitude

-76.850081

(1.8.1.4) Comment

Household and Vitamin and Mineral Supplement Mnf facility

Row 6

37.300275

(1.8.1.3) Longitude

-77.38453

(1.8.1.4) Comment

Personal Care and Household mnf facility

Row 7

(1.8.1.1) Identifier

Facility 4 - Green River, WY

(1.8.1.2) Latitude

41.528576

(1.8.1.3) Longitude

-109.466246

(1.8.1.4) Comment

Sodium Bicarbonate and household mnf facility

Row 8

45.640316

(1.8.1.3) Longitude

-122.606101

(1.8.1.4) Comment

Vitamin/Mineral Supplement mnf facility. Packaging and distribution facility in Ridgefield, WA is affiliated with this Vancouver, WA location.

Row 9

(1.8.1.1) Identifier

Facility 3 - Old Fort, OH

(1.8.1.2) Latitude

41.240462

(1.8.1.3) Longitude

-83.118106

(1.8.1.4) Comment

Sodium bicarbonate and household mnf facility

Row 10

40.061226

(1.8.1.3) Longitude

-74.180716

(1.8.1.4) Comment

Personal Care and Household mnf facility

Row 11

(1.8.1.1) Identifier

Facility 10 - Mason City, IA

(1.8.1.2) Latitude

43.142395

(1.8.1.3) Longitude

-93.191071

(1.8.1.4) Comment

2 Locations in Mason City. SPD Animal Nutrition mnf facility. Location data is for the controlling office location.

Row 12

45.49432

(1.8.1.3) Longitude

-73.66245

(1.8.1.4) Comment

Personal Care mnf facility

Row 13

(1.8.1.1) Identifier

Facility 12 - Oskaloosa, IA

(1.8.1.2) Latitude

41.2973

(1.8.1.3) Longitude

-92.61048

(1.8.1.4) Comment

SPD Animal Nutrition mnf facility

Row 14

40.28713

(1.8.1.3) Longitude

-74.78697

(1.8.1.4) Comment

Corporate HQ

Row 15

(1.8.1.1) Identifier

R&D Princeton, NJ

(1.8.1.2) Latitude

40.37025

(1.8.1.3) Longitude

-74.65501

(1.8.1.4) Comment

Primary R&D facility [Add row]

(1.22) Provide details on the commodities that you produce and/or source.

Timber products

(1.22.1) Produced and/or sourced

Select from:

Sourced

(1.22.2) Commodity value chain stage

Select all that apply

Trading

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

☑ No, other reason, please specify: Our focus to date has been on palm oil

(1.22.11) Form of commodity

Select all that apply

- Paper
- Primary packaging
- ✓ Sawn timber, veneer, chips
- Secondary packaging

(1.22.12) % of procurement spend

Select from:

☑ 11-20%

(1.22.13) % of revenue dependent on commodity

Select from:

✓ 91-99%

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

✓ No, not disclosing

(1.22.16) Reason for not disclosing

Select all that apply

✓ Not an immediate strategic priority

(1.22.18) Explanation for not disclosing

Although we use paper in our packages, our focus to date has been on palm oil policies, practices and sustainability targets. We are planning on conducting a full risk assessment with regard to timber at the appropriate time to determine if we should disclose on its use in packaging materials in the future. In 2023, we achieved 99.8% certified sustainable board against a target of 100%. Compliance standards are in place with paperboard suppliers to ensure that the corrugated and carton board we use in our packaging is derived from 100% recycled board materials or sustainably sourced forests and is handled through the supply chain in a responsible manner

Palm oil

(1.22.1) Produced and/or sourced

Select from:

Sourced

(1.22.2) Commodity value chain stage

Select all that apply

Manufacturing

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

✓ Yes, we are providing the total volume

(1.22.5) Total commodity volume (metric tons) 17711 (1.22.8) Did you convert the total commodity volume from another unit to metric tons? Select from: ✓ No (1.22.11) Form of commodity Select all that apply ✓ Palm oil derivatives (1.22.12) % of procurement spend Select from: ✓ Less than 1% (1.22.13) % of revenue dependent on commodity Select from: ✓ Less than 1% (1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity? Select from: ✓ Yes, disclosing (1.22.15) Is this commodity considered significant to your business in terms of revenue? Select from: ✓ No

(1.22.19) Please explain

Most of our direct palm oil derivative procurement is associated with a single animal nutrition product. Sales of the product line were declining in recent years due to external competition and in 2024 we exited that business line. Future use of palm oil derivatives is expected to be minimal with limited, smaller volume use across several other product lines.

Soy

(1.22.1) Produced and/or sourced

Select from:

Sourced

(1.22.2) Commodity value chain stage

Select all that apply

Manufacturing

(1.22.3) Indicate if you have direct soy and/or embedded soy in your value chain

Select from:

☑ We do not know if we source embedded soy

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

☑ No, other reason, please specify: We use negligible amounts of soy derivatives across all of our product lines

(1.22.11) Form of commodity

Select all that apply

✓ Soy derivatives

(1.22.12) % of procurement spend

Select from:

✓ Less than 1%

(1.22.13) % of revenue dependent on commodity

Select from:

✓ Less than 1%

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

☑ No, not disclosing

(1.22.16) Reason for not disclosing

Select all that apply

✓ Small volume

(1.22.18) Explanation for not disclosing

We use negligible amounts of soy derivatives across all of our product lines. In addition, our focus to date has been on palm oil policies, practices and sustainability targets. We are planning on conducting a full risk assessment with regard to the use of soy derivatives in our products at an appropriate time to determine if we should disclose on soy in the future.

Rubber

(1.22.1) Produced and/or sourced

Select from:

Sourced

(1.22.2) Commodity value chain stage

Select all that apply

Manufacturing

(1.22.4) Indicate if you are providing the total commodity volume that is produced and/or sourced

Select from:

☑ No, other reason, please specify: Although we use latex rubber in our condom business, to date we have been focused on palm oil policies, practices and sustainability targets.

(1.22.11) Form of commodity

Select all that apply

✓ Other, please specify:Latex

(1.22.12) % of procurement spend

Select from:

✓ Less than 1%

(1.22.13) % of revenue dependent on commodity

Select from:

✓ 1-10%

(1.22.14) In the questionnaire setup did you indicate that you are disclosing on this commodity?

Select from:

✓ No, not disclosing

(1.22.16) Reason for not disclosing

Select all that apply

✓ Not an immediate strategic priority

(1.22.18) Explanation for not disclosing

While we use latex in our condom business, our focus to date has been on palm oil policies, practices and sustainability targets. In addition, as we have built resiliency into our supply chain our direct purchases of latex have declined. Latex represents approximately 0.1% of our domestic US raw material direct spend. We are planning on conducting a full risk assessment with regard to latex in our value chain at the appropriate time to determine if we should disclose on its use in the future.

(1.24) Has your organization mapped its value chain?

(1.24.1) Value chain mapped

Select from:

✓ Yes, we have mapped or are currently in the process of mapping our value chain

(1.24.2) Value chain stages covered in mapping

Select all that apply

- ✓ Upstream value chain
- ✓ Downstream value chain

(1.24.3) Highest supplier tier mapped

Select from:

✓ Tier 3 suppliers

(1.24.4) Highest supplier tier known but not mapped

Select from:

✓ Tier 4+ suppliers

(1.24.6) Smallholder inclusion in mapping

Select from:

✓ Unknown whether smallholders are relevant, so not included

(1.24.7) Description of mapping process and coverage

All Tier 1 suppliers are mapped with respect to supplier locations and material provided. Select materials may be mapped to higher Tier 2 or 3 depending upon the material and significance (e.g. Palm oil). Our high risk supplier determinations are based on geography where certain geographies are assigned higher or lower risk

that trigger direct assessments through SEDEX. Our supply chain resiliency also includes a geographic mapping component to understand and assess potential risks within the supply chain. We know and understand our customer operations and locations. As primarily a consumer product company we examine the end of life aspects of our consumer products and packaging. Our Specialty Products Division includes technical support and interactions with commercial/industrial customers to advise on sodium bicarbonate uses and processing, including if the use/processing will evolve CO2 emissions. Technical product & packaging aspects are primarily managed by R&D/Product Stewardship functions while Procurement and Logistics manage the detailed geographic components.

[Fixed row]

(1.24.1) Have you mapped where in your direct operations or elsewhere in your value chain plastics are produced, commercialized, used, and/or disposed of?

(1.24.1.1) Plastics mapping

Select from:

✓ Yes, we have mapped or are currently in the process of mapping plastics in our value chain

(1.24.1.2) Value chain stages covered in mapping

Select all that apply

- ✓ Upstream value chain
- ✓ Downstream value chain
- ☑ End-of-life management

(1.24.1.4) End-of-life management pathways mapped

Select all that apply

- Recycling
- ✓ Landfill

[Fixed row]

(1.24.2) Which commodities has your organization mapped in your upstream value chain (i.e., supply chain)?

Palm oil

(1.24.2.1) Value chain mapped for this sourced commodity

Select from:

Yes

(1.24.2.2) Highest supplier tier mapped for this sourced commodity

Select from:

☑ Tier 3 suppliers

(1.24.2.3) % of tier 1 suppliers mapped

Select from:

✓ 76-99%

(1.24.2.4) % of tier 2 suppliers mapped

Select from:

✓ 76-99%

(1.24.2.5) % of tier 3 suppliers mapped

Select from:

☑ 76-99%

(1.24.2.7) Highest supplier tier known but not mapped for this sourced commodity

Select from:

✓ Tier 4+ suppliers

[Fixed row]

- C2. Identification, assessment, and management of dependencies, impacts, risks, and opportunities
- (2.1) How does your organization define short-, medium-, and long-term time horizons in relation to the identification, assessment, and management of your environmental dependencies, impacts, risks, and opportunities?

Short-term

(2.1.1) From (years)

1

(2.1.3) To (years)

3

(2.1.4) How this time horizon is linked to strategic and/or financial planning

Corporate vision is on a 5-year plan. The 2025 vision includes short-term action on sustainability and climate change issues. Near-term goals and objectives under the vision should be executed within 3 years. The developing 2030 vision, to be released in 2025, will transition across both the short-term and medium-term horizons. Our site level sustainability planning efforts focus on the three year project pipeline for site level projects and initiatives.

Medium-term

(2.1.1) From (years)

4

(2.1.3) To (years)

7

(2.1.4) How this time horizon is linked to strategic and/or financial planning

Action plans that focus on meeting our science-based target commitments include activities and milestones in the 2025-2030 timeframe. The developing 2030 corporate vision to be released in 2025 and includes sustainability and climate change issues, will transition across both the short-term and medium-term horizons. Our strategic planning efforts typically span a 5 to 10 plus year timeframe. Sustainability initiatives included would straddle the medium-term to long-term horizons.

Long-term

(2.1.1) From (years)

8

(2.1.2) Is your long-term time horizon open ended?

Select from:

✓ No

(2.1.3) To (years)

20

(2.1.4) How this time horizon is linked to strategic and/or financial planning

Our long-term business planning extends to a time horizon 20 years in the future. [Fixed row]

(2.2) Does your organization have a process for identifying, assessing, and managing environmental dependencies and/or impacts?

(2.2.1) Process in place

Select from:

✓ Yes

(2.2.2) Dependencies and/or impacts evaluated in this process

Select from:

✓ Impacts only

(2.2.4) Primary reason for not evaluating dependencies and/or impacts

Select from:

✓ Not an immediate strategic priority

(2.2.5) Explain why you do not evaluate dependencies and/or impacts and describe any plans to do so in the future

Evaluation of impacts and dependencies has not been a part of risk management processes that Church & Dwight has adopted historically. These have not been included in recent materiality assessments, risk and opportunity assessment, or climate transition planning. Church & Dwight recognizes that the recently introduced TNFD LEAP approach can be used to assess impacts and dependencies and will evaluate the need to incorporate it in risk management procedures in the future. Impacts only was selected because impacts are sometimes considered as part of our risk management process.

[Fixed row]

(2.2.1) Does your organization have a process for identifying, assessing, and managing environmental risks and/or opportunities?

Process in place	Risks and/or opportunities evaluated in this process
Select from: ✓ Yes	Select from: ✓ Both risks and opportunities

[Fixed row]

(2.2.2) Provide details of your organization's process for identifying, assessing, and managing environmental dependencies, impacts, risks, and/or opportunities.

Row 1

(2.2.2.1) Environmental issue

Select all that apply

✓ Climate change

(2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue

Select all that apply

- Risks
- Opportunities

(2.2.2.3) Value chain stages covered

Select all that apply

- ✓ Direct operations
- ✓ Upstream value chain
- ✓ Downstream value chain

(2.2.2.4) Coverage

Select from:

✓ Full

(2.2.2.5) Supplier tiers covered

Select all that apply

✓ Tier 1 suppliers

(2.2.2.7) Type of assessment

Select from:

✓ Qualitative and quantitative

(2.2.2.8) Frequency of assessment

Select from:

✓ More than once a year

(2.2.2.9) Time horizons covered

Select all that apply

- ✓ Short-term
- ✓ Medium-term
- ✓ Long-term

(2.2.2.10) Integration of risk management process

Select from:

✓ Integrated into multi-disciplinary organization-wide risk management process

(2.2.2.11) Location-specificity used

Select all that apply

- ✓ Site-specific
- ✓ Local
- ✓ Sub-national
- National
- ✓ Not location specific

(2.2.2.12) Tools and methods used

Commercially/publicly available tools

☑ Other commercially/publicly available tools, please specify :SEDEX; WRI

Enterprise Risk Management

✓ Internal company methods

Other

- ✓ External consultants
- ✓ Internal company methods

(2.2.2.13) Risk types and criteria considered

Acute physical

- Drought
- ✓ Wildfires
- ✓ Heat waves
- ☑ Cyclones, hurricanes, typhoons
- ✓ Heavy precipitation (rain, hail, snow/ice)

Chronic physical

- ✓ Water stress
- ✓ Sea level rise
- ☑ Change in land-use
- ✓ Temperature variability
- ✓ Increased severity of extreme weather events

Policy

- ☑ Changes to international law and bilateral agreements
- ☑ Changes to national legislation
- ✓ Increased difficulty in obtaining operations permits

Market

- ✓ Availability and/or increased cost of raw materials
- ✓ Changing customer behavior

Reputation

☑ Increased partner and stakeholder concern and partner and stakeholder negative feedback

- ✓ Flood (coastal, fluvial, pluvial, ground water)
- ✓ Storm (including blizzards, dust, and sandstorms)

- ☑ Water availability at a basin/catchment level
- ☑ Changing precipitation patterns and types (rain, hail, snow/ice)

☑ Negative press coverage related to support of projects or activities with negative impacts on the environment (e.g. GHG emissions, deforestation & conversion, water stress)

Technology

- ☑ Transition to lower emissions technology and products
- ✓ Unsuccessful investment in new technologies

Liability

- ✓ Exposure to litigation
- ✓ Non-compliance with regulations

(2.2.2.14) Partners and stakeholders considered

Select all that apply

✓ NGOs

Customers

Employees

Investors

Suppliers

Regulators

✓ Local communities

(2.2.2.15) Has this process changed since the previous reporting year?

Select from:

✓ No

(2.2.2.16) Further details of process

Our process is designed to identify and rank the most significant risks that affect our Company and provide updates on status of execution for climate-related risks and sustainability-related concerns by considering the risks specific to Church & Dwight or associated with companies in the consumer products industry. On an asset level, facility managers are responsible for understanding and addressing site-specific risks such as extreme weather event frequency and for ensuring that plans and procedures are in place to mitigate such risks through a documented business continuity plan. Facilities can access corporate-level assistance and resources for support as needed. Facility-specific risks such as extreme weather impacts and water availability in the medium term are taken into account in the process of identifying and planning capital investments. Defining our material issues is an ongoing process influenced by the standards and guidelines of GRI, SASB, TCFD and by our stakeholders and developing regulatory requirements. The Corporate Issues Council ranks various risks and opportunities, to show relative impact and

likelihood. The Council discusses the most significant sustainability issues, risks and opportunities we face and the functions within the company that should be accountable for them. We regularly receive inquiries, recommendations and insights from customers, consumers, employees, shareholders and investor groups, government agencies, non-governmental agencies and trade associations. Stakeholder issues are included on the agenda for each Corporate Issues Council meeting, and sustainability issues raised by investors and other stakeholders are reviewed with the Board's Governance, Nominating & Corporate Responsibility Committee at each of its quarterly meetings. The Corporate Issues Council and the Governance, Nominating & Corporate Responsibility Committee may consider risks that occur in the short-term, medium-term and/or long-term time horizons since the company's goals and targets address these risks and extend across multiple timeframes. We consider our climate-related risks, as well as opportunities, as part of our climate resilience strategy. This approach frames our capacity to recover from and adapt to physical climate change impacts. Our Internal Audit department administers a vigorous risk assessment effort every other year, in collaboration with all of our directors and executive officers. This process is designed to identify and rank the most significant risks that affect our Company, including consideration of a large number of risks associated with companies in the consumer products industry. The assessed risks encompass sustainability, as well as other risks including economic, industry, enterprise, operational, compliance and financial risks. As part of the risk management process, our Internal Audit department annually prepares an Internal Audit project plan under which it reviews activities directed to mitigate business and financial related risks. This plan is subject to Audit Committee approval. Our Internal Audit Director meets quarterly with our executive officers to assess any changes in

Row 2

(2.2.2.1) Environmental issue

Select all that apply

Water

(2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue

Select all that apply

- ✓ Risks
- Opportunities

(2.2.2.3) Value chain stages covered

Select all that apply

- ✓ Direct operations
- ✓ Upstream value chain
- ✓ Downstream value chain

(2.2.2.4) Coverage

Select from:

Partial

(2.2.2.5) Supplier tiers covered

Select all that apply

☑ Tier 1 suppliers

(2.2.2.7) Type of assessment

Select from:

✓ Qualitative and quantitative

(2.2.2.8) Frequency of assessment

Select from:

✓ More than once a year

(2.2.2.9) Time horizons covered

Select all that apply

- ✓ Short-term
- ✓ Medium-term
- ✓ Long-term

(2.2.2.10) Integration of risk management process

Select from:

✓ Integrated into multi-disciplinary organization-wide risk management process

(2.2.2.11) Location-specificity used

Select all that apply

- ✓ Site-specific
- ✓ Local
- ✓ Sub-national
- ✓ National

(2.2.2.12) Tools and methods used

Commercially/publicly available tools

- ✓ SEDEX
- ✓ WRI Aqueduct

Enterprise Risk Management

✓ Internal company methods

Other

- ✓ External consultants
- ✓ Internal company methods
- ✓ Source Water Vulnerability Assessment
- ☑ Other, please specify: We specifically focus on sites that are most water dependent

(2.2.2.13) Risk types and criteria considered

Acute physical

Drought ☑ Cyclones, hurricanes, typhoons

✓ Tornado ☑ Heavy precipitation (rain, hail, snow/ice)

Wildfires ✓ Flood (coastal, fluvial, pluvial, ground water)

✓ Heat waves

☑ Storm (including blizzards, dust, and sandstorms)

✓ Toxic spills

Chronic physical ✓ Water stress

✓ Water quality at a basin/catchment level

- ✓ Sea level rise
- ☑ Groundwater depletion
- ✓ Declining water quality
- ☑ Rationing of municipal water supply
- ☑ Changing temperature (air, freshwater, marine water)
- ☑ Changing precipitation patterns and types (rain, hail, snow/ice)

- ✓ Precipitation or hydrological variability
- ✓ Increased severity of extreme weather events
- ✓ Water availability at a basin/catchment level
- ☑ Seasonal supply variability/interannual variability

Policy

- ✓ Increased pricing of water
- ☑ Changes to national legislation
- ✓ Increased difficulty in obtaining operations permits
- ☑ Changes to international law and bilateral agreements
- ✓ Increased difficulty in obtaining water withdrawals permit

- ✓ Statutory water withdrawal limits/changes to water allocation
- ☑ Mandatory water efficiency, conservation, recycling, or process standards
- ✓ Uncertainty and/or conflicts involving land tenure rights and water rights

Market

- ☑ Availability and/or increased cost of raw materials
- ☑ Changing customer behavior

Reputation

- ✓ Increased partner and stakeholder concern and partner and stakeholder negative feedback
- ☑ Negative press coverage related to support of projects or activities with negative impacts on the environment (e.g. GHG emissions, deforestation & conversion, water stress)
- ☑ Stakeholder conflicts concerning water resources at a basin/catchment level

Technology

- ✓ Transition to water efficient and low water intensity technologies and products
- ☑ Transition to water intensive, low carbon energy sources
- ✓ Unsuccessful investment in new technologies

Liability

- ✓ Exposure to litigation
- ✓ Non-compliance with regulations

(2.2.2.14) Partners and stakeholders considered

Select all that apply

✓ NGOs

Customers

Employees

Investors

Suppliers

Regulators

✓ Local communities

✓ Water utilities at a local level

✓ Other water users at the basin/catchment level

(2.2.2.15) Has this process changed since the previous reporting year?

Select from:

✓ No

(2.2.2.16) Further details of process

We review our WRI Aqueduct location rankings as part of our annual Sustainability Report preparation to inform our understanding of the current water risk ranking of our sites. Our Environmental & Safety Operations Department coordinates with our local site management, through which emerging water issues are identified and assessed. Significant issues may be elevated to Operations management or our Corporate Issues Council (CIC) for resource allocation or other action by the Director of ESO. We periodically engage with third party consultants to prepare up-dated water resource reports for any new production locations and for existing locations that have a higher level of water risk, or a higher or increasing water demand for operations. These vulnerability assessments consider a time horizon of about 5 years, but may vary depending upon the location, circumstance, and available information. The assessments focus on capacity, availability, and quality of water and wastewater resources including understanding of other significant water users supplied by our water source/purveyor or dischargers to the POTW who service our wastewaters and/or who discharge to our same receiving waters. Outcomes from the assessments are used to prioritize location risk and drive water management initiatives that often include consideration of new technologies to reclaim or otherwise improve our water management practices and efficiencies. Our ESO Department manages water regulatory and compliance aspects along with site management. Our Office of Corporate Stewardship leads interactions with multiple stakeholders including NGOs, customers, and others, on sustainability issues, including water risk, and champions development of products with an improved water profile (either in production or in use). A large degree of our efforts in tracking and reporting on our water management practices and results is informed by these stakeholder interactions. Significant issues are elevated to the CIC and/or the Board Governance, Nominating, and Corporate Responsibility Committee as appropriate, for assessment and dedication of resources. The Corporate Issues Council and the Governance, Nominating & Corporate Responsibility Committee may consider risks that occur in the short-term, medium-term and/or long-term time horizons since the company's goals and targets address these risks and extend across multiple timeframes. We consider our water-related risks, as well as opportunities, as part of our overall climate resilience strategy. This approach frames our capacity to recover from and adapt to water-related impacts. Our Internal Audit process is designed to identify and rank the most significant risks that affect our Company. The assessed risks encompass sustainability, as well as other risks including economic, industry, enterprise, operational, compliance and financial risks. Our Internal Audit department annually prepares an Internal Audit project plan to review activities directed to mitigate business and financial related risks. The plan is subject to

Audit Committee approval. Our Internal Audit Director meets quarterly with our executive officers to assess any changes in the magnitude of identified risks, as well as the status of mitigation activities for the most significant risks. Mitigation activities may be assigned to the CIC or individual departments. The Internal Audit Director reports directly to the Audit Committee of the Board of Directors

Row 5

(2.2.2.1) Environmental issue

Select all that apply

Forests

(2.2.2.2) Indicate which of dependencies, impacts, risks, and opportunities are covered by the process for this environmental issue

Select all that apply

- ✓ Risks
- Opportunities

(2.2.2.3) Value chain stages covered

Select all that apply

✓ Upstream value chain

(2.2.2.4) Coverage

Select from:

Partial

(2.2.2.5) Supplier tiers covered

Select all that apply

- ☑ Tier 1 suppliers
- ✓ Tier 2 suppliers

(2.2.2.7) Type of assessment

Select from:

✓ Qualitative and quantitative

(2.2.2.8) Frequency of assessment

Select from:

✓ More than once a year

(2.2.2.9) Time horizons covered

Select all that apply

- ✓ Short-term
- ✓ Medium-term

(2.2.2.10) Integration of risk management process

Select from:

✓ Integrated into multi-disciplinary organization-wide risk management process

(2.2.2.11) Location-specificity used

Select all that apply

✓ Not location specific

(2.2.2.12) Tools and methods used

Enterprise Risk Management

✓ Internal company methods

Other

☑ Other, please specify: Corporate Issues Council and sustainability contract language in select supplier contracts

(2.2.2.13) Risk types and criteria considered

Chronic physical

- ☑ Change in land-use
- ☑ Changing temperature (air, freshwater, marine water)
- ✓ Declining ecosystem services
- ✓ Increased ecosystem vulnerability

Policy

☑ Changes to national legislation

Market

- ✓ Availability and/or increased cost of certified sustainable material
- ✓ Availability and/or increased cost of raw materials
- ☑ Other market, please specify :quality of forest risk commodities

Reputation

✓ Negative press coverage related to support of projects or activities with negative impacts on the environment (e.g. GHG emissions, deforestation & conversion, water stress)

(2.2.2.14) Partners and stakeholders considered

Select all that apply

V NGOs

Customers

Employees

Investors

Suppliers

- Regulators
- ✓ Local communities
- ☑ Other commodity users/producers at a local level

(2.2.2.15) Has this process changed since the previous reporting year?

Select from:



(2.2.2.16) Further details of process

The Company has a company-wide risk assessment process, which is overseen by the Board. Under this global risk mapping system, deforestation risk has not been identified by management and the Board as being a significant risk of the Company. Our Board, acting principally through the Audit Committee, is actively involved in the oversight of the significant risks affecting our business. Our Internal Audit Group facilitates a vigorous risk assessment effort every other year, in collaboration with all of our directors and executives and annually in collaboration with all of our executives. This process is designed to identify and rank the most significant risks that affect our Company. Internal Audit meets quarterly with our executive officers to assess any changes in the status and magnitude of identified risks, as well as the status of any mitigation activities with regard to the most significant risks. Our Internal Audit Director reports directly to the Audit Committee, who reports to the Board quarterly and, advises the Audit Committee on a quarterly basis regarding management's risk assessment process and the progress of any mitigation activities. Our Board through our Governance, Nominating and Corporate Responsibility Committee overseas our sustainability program. Internal company methods was selected because (i) the Company holds its primary supplier accountable through contract language and quarterly reviews; that supplier is expected to adhere to the Company's Global Operating Guiding Principles which encompasses our Palm Oil Sustainability Sourcing Commitment, as well as practices and objectives set forth on the supplier's website and (ii) the Company's risks are continually being reviewed and evaluated by the Company's Corporate Issues Council ("CIC"). The CIC and Internal Audit Group reviews the availability of risk commodities, quality of forest risk commodities, impact on ecosystems and habitats, regulations, climate change, tariff or price increases, loss of markets and impact on water security as w

(2.2.7) Are the interconnections between environmental dependencies, impacts, risks and/or opportunities assessed?

(2.2.7.1) Interconnections between environmental dependencies, impacts, risks and/or opportunities assessed

Select from:

Yes

(2.2.7.2) Description of how interconnections are assessed

Interconnections between risks and opportunities are assessed during our risk management processes. As part of this process, the Council ranks various risks and opportunities to show relative impact and likelihood. Discussing emerging risks and current risks allows the company to understand and mitigate existing concerns while preparing in advance for longer-term issues by identifying risk mitigation opportunities.

[Fixed row]

(2.3) Have you identified priority locations across your value chain?

(2.3.1) Identification of priority locations

Select from:

✓ Yes, we have identified priority locations

(2.3.2) Value chain stages where priority locations have been identified

Select all that apply

- ✓ Direct operations
- ✓ Upstream value chain

(2.3.3) Types of priority locations identified

Sensitive locations

- Areas important for biodiversity
- ✓ Areas of rapid decline in ecosystem integrity
- ✓ Areas of limited water availability, flooding, and/or poor quality of water

Locations with substantive dependencies, impacts, risks, and/or opportunities

- ✓ Locations with substantive dependencies, impacts, risks, and/or opportunities relating to forests
- ✓ Locations with substantive dependencies, impacts, risks, and/or opportunities relating to water

(2.3.4) Description of process to identify priority locations

Climate: We prioritize our operating sites based on relative energy use and Scope 1 & 2 CO2e emissions. We prioritize key supplier Scope 3 engagement based on spend and relative CO2 contribution to our total Scope 3 emissions. Palm oil: A large proportion of deforestation in the oil palm landscape occurs outside oil palm concessions. The Production and Protection Beyond Concessions action group (PPBC) defines a proactive approach to address forest loss through interventions, targeted monitoring and livelihood enhancement. Efforts focus on where action is needed through geospatial analysis, stakeholder engagement and initiative mapping to develop and implement action and monitoring protocols for oil palm priority areas, mainly in Indonesia and Malaysia. Our primary supplier uses a satellite monitoring system to proactively monitor its own concession and conservation areas, and of its suppliers. Our primary supplier launched the Supplier Group Compliance Programme (SGCP) with support from Earthqualizer to proactively monitor deforestation and peatland development at supplier group-level. SGCP forms part of the supplier compliance verification framework. Our primary supplier uses Supplier Reporting Tool (SRT), grievance mechanism and proactive satellite monitoring by Satelligence. Satelligence, a leading satellite-powered geodata analytics company, is used to monitor deforestation and peatland development in both our primary supplier palm and suppliers' operations covering more than 23 million ha. Our primary supplier joined other palm oil producers and buyers to support the

development of a radar-based forest monitoring system Radar Alerts for Detecting Deforestation (RADD). RADD is a forest monitoring system program facilitated by the World Resources Institute. This collaboration with our primary supplier allows us to identify and prioritize at risk locations. Water: We assess and rank sites on World Resources Institute (WRI) Water risk ranking. These ratings are reviewed annually for water and wastewater risk evaluations. The WRI water risk evaluation identifies areas with higher exposure to water-related risks, and is an aggregated measure of all selected indicators from the physical quantity, quality and regulatory & reputational risk categories. Our 2024 update of the overall baseline water risk associated with our operating locations used the most recent version of the Aqueduct 4.0 Water Risk Atlas, Global Maps Data found on the WRI website (https://www.wri.org/aqueduct). This most recent review found that the overall baseline water-stress risk classification improved for three locations, degraded for four locations and remained at the same risk classifications for our remaining locations. Two of our North American locations are considered high overall baseline water risk while 4 other locations are considered medium to high overall baseline water risk. These are our water priority locations along with our largest water use locations.

(2.3.5) Will you be disclosing a list/spatial map of priority locations?

Select from:

✓ No, we have a list/geospatial map of priority locations, but we will not be disclosing it [Fixed row]

(2.4) How does your organization define substantive effects on your organization?

Risks

(2.4.1) Type of definition

Select all that apply

Qualitative

Quantitative

(2.4.2) Indicator used to define substantive effect

Select from:

Revenue

(2.4.3) Change to indicator

Select from:

✓ % decrease

(2.4.4) % change to indicator

Select from:

☑ 1-10

(2.4.6) Metrics considered in definition

Select all that apply

☑ Likelihood of effect occurring

(2.4.7) Application of definition

When identifying or assessing climate-related risks, we define substantive financial or strategic impacts to be those that are somewhat likely to occur (more than about a 15% chance) within our global operations, with a magnitude that would impact on the order of 1% of our sales or greater, or approximately 60 million; or the effect on revenue is 10-60 million and the probability of occurrence is high (75%).

Opportunities

(2.4.1) Type of definition

Select all that apply

Qualitative

Quantitative

(2.4.2) Indicator used to define substantive effect

Select from:

✓ Revenue

(2.4.3) Change to indicator

Select from:

✓ % increase

(2.4.4) % change to indicator

Select from:

✓ 1-10

(2.4.6) Metrics considered in definition

Select all that apply

✓ Likelihood of effect occurring

(2.4.7) Application of definition

When identifying or assessing climate-related opportunities, we define substantive financial or strategic impacts to be those that are somewhat likely to occur (more than about a 15% chance) within our global operations, with a magnitude that would impact on the order of 1% of our sales or greater, or approximately 60 million; or the effect on revenue is 10-60 million and the probability of occurrence is high (75%).

[Add row]

(2.5) Does your organization identify and classify potential water pollutants associated with its activities that could have a detrimental impact on water ecosystems or human health?

(2.5.1) Identification and classification of potential water pollutants

Select from:

✓ Yes, we identify and classify our potential water pollutants

(2.5.2) How potential water pollutants are identified and classified

Day to day operational water impacts are identified and managed at the site level, with corporate assistance and direction from our Environmental & Safety Department, taking into consideration plant specific regulatory, operational, and local needs. Significant issues and policy level decisions are raised to the Corporate Issues Council. Our industrial operations often require both industrial process wastewater discharge permits or stormwater discharge permits. Through these regulatory programs and our understanding of our operations and resulting wastewaters, we identify, classify, and control potential water pollutants and develop appropriate regulatory compliance and management programs on a per site basis. Operations have a strong understanding of their specific chemical storage, use, and wastewater risks. We recognize that in the absence of permits or local water and sewer use regulations, as a good corporate neighbor, water stewardship management practices dictate we must control the chemical and physical characteristics of our wastewater and stormwater discharges to preserve the integrity of the water bodies surrounding where we operate. In addition to our water management/regulatory programs, all locations must maintain spill management programs

(especially if operations are below regulatory spill program thresholds/triggers) that are designed to prevent uncontrolled discharges from reaching surface or groundwaters.

[Fixed row]

(2.5.1) Describe how your organization minimizes the adverse impacts of potential water pollutants on water ecosystems or human health associated with your activities.

Row 1

(2.5.1.1) Water pollutant category

Select from:

✓ Other physical pollutants

(2.5.1.2) Description of water pollutant and potential impacts

pH and solids in a wastewater discharge can impact water quality and affect aquatic life in the receiving water. Our operations often include acids and bases that can impact discharge pH and total or dissolved solids which can affect water quality. If these materials are not properly stored, handled, and processed, potential exists for upsets including spills to our wastewater or stormwater. Maintenance of associated material handling and emergency equipment is a key component. In addition to these management practices we have programs to assess potential technologies to reclaim/reuse wastewaters and employ research efforts in product design to eliminate Compounds of Concern in our consumer products. These efforts help minimize potential water pollutant impacts from both our operations and in the product use phase.

(2.5.1.3) Value chain stage

Select all that apply

Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- ✓ Water recycling
- ☑ Upgrading of process equipment/methods
- ☑ Reduction or phase out of hazardous substances

- ☑ Requirement for suppliers to comply with regulatory requirements
- ✓ Industrial and chemical accidents prevention, preparedness, and response
- ☑ Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- ☑ Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience

(2.5.1.5) Please explain

Greater than 99% of our wastewater is discharged to local municipal wastewater treatment plants, transported off-site for appropriate disposal, or treated on-site prior to discharge. Ten of our manufacturing plants (56%) operate WW treatment systems with monitoring representing 92% of our process and cooling wastewater. The remaining wastewater discharges are from non-industrial sources, are not considered significant industrial discharges by local regulation, or are transported off-site for appropriate disposal. Plants routinely operate their wastewater systems in accordance with regulatory permit requirements to meet established limits and monitor for pH, total dissolved solids and/or total suspended solids to ensure our discharge is not disruptive of either the POTW operations or receiving waters. Established chemical receiving, storage, handling, housekeeping, and spill procedures are employed to prevent accidental chemical discharge to the site stormwater or nearby water bodies. Our Operating Principles require all suppliers to remain in compliance with all applicable regulatory regulations, including those related to water and wastewater.

Row 2

(2.5.1.1) Water pollutant category

Select from:

☑ Other nutrients and oxygen demanding pollutants

(2.5.1.2) Description of water pollutant and potential impacts

Biological oxygen demanding and chemical oxygen demanding pollutants may include organic or inorganic chemicals that provide food or sustenance for microbes or chemical processes which will consume oxygen in the aquatic environment. Depleted available oxygen in the aquatic environment can kill fish and aquatic organisms if sufficiently severe. Significant oxygen depleting material discharges in our waste water could also have potential to disrupt biological treatment processes at third party treatment facilities, inhibiting their ability to treat our wastewater. Organic materials and chemistry at certain plants may result in elevated oxygen depleting discharges, if not properly managed. If these materials are not properly stored, handled, and processed, potential exists for upsets including spills to our wastewater or stormwater. Maintenance of associated material handling and emergency equipment is a key component. In addition to these management practices, we have programs to assess potential technologies to reclaim/reuse wastewaters and employ research efforts in product design to eliminate Compounds of Concern in our consumer products. These efforts help minimize potential water pollutant impacts from both our operations and in the product use phase.

(2.5.1.3) Value chain stage

✓ Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- ✓ Water recycling
- ☑ Upgrading of process equipment/methods
- ☑ Reduction or phase out of hazardous substances
- ☑ Requirement for suppliers to comply with regulatory requirements
- ✓ Industrial and chemical accidents prevention, preparedness, and response
- ☑ Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- ☑ Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience

(2.5.1.5) Please explain

Greater than 99% of our wastewater is discharged to local municipal wastewater treatment plants, transported off-site for appropriate disposal, or treated on-site prior to discharge. Ten of our manufacturing plants (56%) operate WW treatment systems with monitoring representing 92% of our process and cooling wastewater. The remaining wastewater discharges are from non-industrial sources, are not considered significant industrial discharges by local regulation, or are transported off-site for appropriate disposal. Plants routinely operate their wastewater systems in accordance with regulatory permit requirements to minimize oxygen depleting discharges and monthly monitor BOD or COD to ensure our discharge is not disruptive of either the POTW operations or receiving waters. Established chemical receiving, storage, handling, housekeeping, and spill procedures are employed to prevent accidental chemical discharge to the site stormwater or nearby water bodies. Our Operating Principles require all suppliers to remain in compliance with all applicable regulatory regulations, including those related to water and wastewater.

Row 3

(2.5.1.1) Water pollutant category

Select from:

✓ Oil

(2.5.1.2) Description of water pollutant and potential impacts

Most of our site operations store or use oil, or oil-like substances. Oil spills are detrimental to surface water body health and aquatic life. A large portion of our oil storage and use is as fuel and for maintenance, but many of our products either contain an oil (e.g. mineral oil) or materials we classify as oil (e.g. fragrances or synthetic/silicone lubricants). If these materials are not properly stored, handled, and processed, potential exists for upsets including spills to our wastewater or stormwater. Maintenance of associated material handling and emergency equipment is a key component. In addition to these management practices, we have programs to assess potential technologies to reclaim/reuse wastewaters and employ research efforts in product design to eliminate Compounds of Concern in our consumer products. These efforts help minimize potential water pollutant impacts from both our operations and in the product use phase.

(2.5.1.3) Value chain stage

Select all that apply

✓ Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- ☑ Resource recovery
- ✓ Upgrading of process equipment/methods
- ☑ Reduction or phase out of hazardous substances
- ☑ Requirement for suppliers to comply with regulatory requirements
- ✓ Industrial and chemical accidents prevention, preparedness, and response
- ☑ Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- ✓ Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience

(2.5.1.5) Please explain

Plants routinely operate their wastewater systems in accordance with regulatory permit requirements to minimize oily discharges to ensure our discharge is not disruptive of either the POTW operations or receiving waters. Established chemical receiving, storage, handling, housekeeping, and spill procedures are employed to prevent accidental chemical discharge to the site stormwater or nearby water bodies. All our owned and controlled sites are required to monitor operations to assess the adverse impacts of potential water pollutants and maintain compliance with the Company's Standard Operating Procedures and/or local regulatory requirements for spill prevention. As deemed appropriate by site-specific permitting requirements, sites develop, maintain, and implement SPCC Plans which help facilities define control of oil handling and storage, and prevent oil spills and control a spill should one occur. Success of these procedures is determined by the frequency of spills and efficacy of our clean up efforts. Where appropriate to site operations, our stormwater and industrial discharges are subject to oil and grease monitoring to ensure minimization of oily materials in our wastewater. Established chemical receiving, storage, handling, housekeeping, and spill procedures are employed. Our Operating Principles require all suppliers to remain in compliance with all applicable regulatory regulations, including those related to water and wastewater.

Row 4

(2.5.1.1) Water pollutant category

Select from:

✓ Nitrates

(2.5.1.2) Description of water pollutant and potential impacts

Some of our site have nitrate compounds or must monitor for nitrate compounds based on their industry category. Nitrates, if not controlled contribute to eutrophication due to excess nutrients in the receiving water body. If these materials are not properly stored, handled, and processed, potential exists for upsets including spills to our wastewater or stormwater. Maintenance of associated material handling and emergency equipment is a key component. In addition to these management practices, we have programs to assess potential technologies to reclaim/reuse wastewaters and employ research efforts in product design to eliminate Compounds of Concern in our consumer products. These efforts help minimize potential water pollutant impacts from both our operations and in the product use phase.

(2.5.1.3) Value chain stage

Select all that apply

✓ Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- ✓ Resource recovery
- ✓ Upgrading of process equipment/methods
- ☑ Reduction or phase out of hazardous substances
- ☑ Requirement for suppliers to comply with regulatory requirements
- ✓ Industrial and chemical accidents prevention, preparedness, and response
- ☑ Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- ✓ Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience

(2.5.1.5) Please explain

On a site specific basis, our plants routinely operate their wastewater systems in accordance with regulatory permit requirements to minimize nitrate discharges to ensure our discharge is not disruptive of either the POTW operations or receiving waters. Established chemical receiving, storage, handling, housekeeping, and spill procedures are employed to prevent accidental chemical discharge to the site stormwater or nearby water bodies. All our owned and controlled sites are required to

monitor operations to assess the adverse impacts of potential water pollutants and maintain compliance with the Company's Standard Operating Procedures and/or local regulatory requirements for spill prevention. As deemed appropriate by site-specific permitting requirements, sites develop, maintain, and implement SPCC Plans which help facilities define control of oil handling and storage, and prevent oil spills and control a spill should one occur. Success of these procedures is determined by the frequency of spills and efficacy of our clean up efforts. Where appropriate to site operations, our stormwater and industrial discharges are subject to nitrate monitoring to ensure minimization of nitrates in our wastewater. Established chemical receiving, storage, handling, housekeeping, and spill procedures are employed. Our Operating Principles require all suppliers to remain in compliance with all applicable regulatory regulations, including those related to water and wastewater.

Row 5

(2.5.1.1) Water pollutant category

Select from:

Phosphates

(2.5.1.2) Description of water pollutant and potential impacts

Some of our site have phosphate compounds or must monitor for phosphate compounds based on their industry category. Phosphates, if not controlled contribute to eutrophication due to excess nutrients in the receiving water body. If these materials are not properly stored, handled, and processed, potential exists for upsets including spills to our wastewater or stormwater. Maintenance of associated material handling and emergency equipment is a key component. In addition to these management practices, we have programs to assess potential technologies to reclaim/reuse wastewaters and employ research efforts in product design to eliminate Compounds of Concern in our consumer products. These efforts help minimize potential water pollutant impacts from both our operations and in the product use phase. Church & Dwight detergents have been phosphate free since the 1970s.

(2.5.1.3) Value chain stage

Select all that apply

✓ Direct operations

(2.5.1.4) Actions and procedures to minimize adverse impacts

Select all that apply

- ✓ Resource recovery
- ✓ Upgrading of process equipment/methods
- ☑ Reduction or phase out of hazardous substances
- ☑ Requirement for suppliers to comply with regulatory requirements

- ✓ Industrial and chemical accidents prevention, preparedness, and response
- ☑ Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements
- ☑ Assessment of critical infrastructure and storage condition (leakages, spillages, pipe erosion etc.) and their resilience

(2.5.1.5) Please explain

Greater than 99% of our wastewater is discharged to local municipal wastewater treatment plants, transported off-site for appropriate disposal, or treated on-site prior to discharge. On a site specific basis, our plants routinely operate their wastewater systems in accordance with regulatory permit requirements to minimize phosphate discharges to ensure our discharge is not disruptive of either the POTW operations or receiving waters. Established chemical receiving, storage, handling, housekeeping, and spill procedures are employed to prevent accidental chemical discharge to the site stormwater or nearby water bodies. All our owned and controlled sites are required to monitor operations to assess the adverse impacts of potential water pollutants and maintain compliance with the Company's Standard Operating Procedures and/or local regulatory requirements for spill prevention. Success of these procedures is determined by the frequency of spills and efficacy of our clean up efforts. Where appropriate to site operations, our stormwater and industrial discharges are subject to phosphate monitoring to ensure minimization of phosphate in our wastewater. Established chemical receiving, storage, handling, housekeeping, and spill procedures are employed. Our Operating Principles require all suppliers to remain in compliance with all applicable regulatory regulations, including those related to water and wastewater.

C3. Disclosure of risks and opportunities

(3.1) Have you identified any environmental risks which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?

Climate change

(3.1.1) Environmental risks identified

Select from:

✓ Yes, both in direct operations and upstream/downstream value chain

Forests

(3.1.1) Environmental risks identified

Select from:

✓ No

(3.1.2) Primary reason why your organization does not consider itself to have environmental risks in your direct operations and/or upstream/downstream value chain

Select from:

☑ Environmental risks exist, but none with the potential to have a substantive effect on our organization

(3.1.3) Please explain

Substantive impact is an event or events that in the aggregate results in an impact 1% or more of the Company's profits with a moderate probability of occurring. Our evaluation of forest-related risks does not meet that threshold. In addition, in our most recent review of the Company's risk, forests-related risk associated with palm oil was deemed not to be one of the top risks of the Company. Our palm oil derivative usage represents less than 0.1 percent of palm oil produced globally each year. Substantive risks that may affect the Company may be comprised of external risks, such as environmental, regulatory and reputational and internal risks such as, strategic, operational and financial. In order to foresee and be prepared for an event that can produce a substantive impact on the Company, we have a comprehensive risk management system in place to ensure that any potential risk and/or opportunity and its financial implications are timely and properly addressed.

Our Internal Audit Group facilitates a vigorous risk assessment effort every other year, in collaboration with all of our directors and executives and annually in collaboration with all of our executives. This process is designed to identify and rank the most significant risks that affect our Company. Our Director, Internal Audit, meets quarterly with our executive officers to assess any changes in the status and magnitude of identified risks, as well as the status of any mitigation activities with regard to the most significant risks. Our Internal Audit Director reports directly to the Audit Committee, who reports to the Board.

Water

(3.1.1) Environmental risks identified

Select from:

✓ Yes, both in direct operations and upstream/downstream value chain

Plastics

(3.1.1) Environmental risks identified

Select from:

✓ Yes, both in direct operations and upstream/downstream value chain [Fixed row]

(3.1.1) Provide details of the environmental risks identified which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future.

Climate change

(3.1.1.1) Risk identifier

Select from:

✓ Risk1

(3.1.1.3) Risk types and primary environmental risk driver

Market

☑ Changing customer behavior

(3.1.1.4) Value chain stage where the risk occurs

Select from:

✓ Downstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

✓ China

✓ Panama

✓ India

✓ Canada

✓ Australia

✓ France
✓ Singapore

Trance Singapo

✓ Mexico
✓ New Zealand

United States of America

✓ United Kingdom of Great Britain and Northern Ireland

(3.1.1.9) Organization-specific description of risk

As climate change, land use, water use, deforestation, recyclability or recoverability of packaging, ingredients and other sustainability concerns become more prevalent, federal, state and local governments, non-governmental organizations and our customers, consumers and investors are increasingly sensitive to these issues. This increased focus on sustainability may result in new laws, regulations and requirements that could negatively affect us. This could cause us to incur additional costs or to make changes to our operations to comply with these requirements. We could also lose revenue if our consumers change brands or our customers move business from us because we have not complied with their sustainability requirements. As part of our business strategy, C&D engages with major retailers who are our direct customers, to understand and align with their climate-related requirements. In the future, if we are unable to continue meeting these requirements, there is a risk of losing some of our customer base. Again in 2023, additional customers have made climate related information requests. In total, customers that are engaging with us on climate-related topics represent approximately 37% of our global sales. Selected countries are those where we indicate we have operations, but in fact this risk is present in any country in which we have sales.

(3.1.1.11) Primary financial effect of the risk

Select from:

☑ Decreased revenues due to reduced demand for products and services

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

✓ Medium-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

Likely

(3.1.1.14) Magnitude

Select from:

Medium

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

We could lose revenue if our consumers change brands, major retailers delist our products or our retail customers move business from us because we have not effectively responded to regulatory requirements, complied with their ESG requirements or met their expectations related to our sustainability efforts, including with respect to DEI, climate change, plastic usage, or ingredients. In addition, our actual or perceived failure to achieve or make sufficient progress towards our stated ESG goals or comply with ESG related regulations could result in litigation, regulatory scrutiny, or adverse publicity, which could damage our reputation, reduce consumer demand, and devalue our brand equity. Further, ESG-conscious investors may choose not to invest in our securities if we do not comply with their expectations, and investment managers may not include our securities in ESG-designated funds

(3.1.1.17) Are you able to quantify the financial effect of the risk?

Select from:

Yes

(3.1.1.21) Anticipated financial effect figure in the medium-term – minimum (currency)

2000000000

(3.1.1.22) Anticipated financial effect figure in the medium-term – maximum (currency)

(3.1.1.25) Explanation of financial effect figure

This range represents loss of the approximate sales to our largest customers in 2023 who have made information requests and are actively engaging with us to promote climate change issues and management. We have estimated the sales at risk if we were to lose access to these retail outlets. Other reputational losses also exist, but were not quantified.

(3.1.1.26) Primary response to risk

Compliance, monitoring and targets

✓ Implementation of environmental best practices in direct operations

(3.1.1.27) Cost of response to risk

50000000

(3.1.1.28) Explanation of cost calculation

C&D engages on a continuous basis with our key customers and maintains dialogue on climate-related issues with a wide range of stakeholders. This order of magnitude cost estimate for management of risk includes 2023 cost of maintaining our sustainability programs including purchase of carbon offsets and RECs; labor and expense for management of programs for gathering data, tracking key metrics, reporting, engagement with relevant stakeholders; R&D investment in products offering climate/environmental benefits; capital investments associated with new products and maintaining or improving our sustainability/climate change position and direct costs associated with preparation of our Corporate Sustainability Report, CDP reporting and similar ESG reporting efforts.

(3.1.1.29) Description of response

The timescale of implementation is annual for developing our sustainability reporting, because we produce these updates every year for our stakeholders. For longer-term actions, such as R&D investments in products that offer environmental benefits, including reduced packaging or increased recyclability, these actions may require a timescale of implementation that extends to multiple years to ensure we maintain quality of our products while researching potential opportunities for improvement. R&D timescale for implementation and product launch may be 3-7 years. While capital spending typically is considered to be within the short to medium time horizon, capital planning, especially for decarbonization projects, extends into the long-term horizon. 2023 cost of response to risk continues to grow due to the variety and number of projects initiated in 2023 including R&D packaging improvements, completion of Phase II liquid concentration, multiple water management projects, increased cost per REC/carbon credits, GHG feasibility and engineering studies in support of our SBT targets, and related management costs.

Water

(3.1.1.1) Risk identifier

Select from:

✓ Risk2

(3.1.1.3) Risk types and primary environmental risk driver

Chronic physical

✓ Water stress

(3.1.1.4) Value chain stage where the risk occurs

Select from:

✓ Direct operations

(3.1.1.6) Country/area where the risk occurs

Select all that apply

✓ United States of America

(3.1.1.7) River basin where the risk occurs

Select all that apply

- Mississippi River
- ✓ Susquehanna River
- ✓ Other, please specify :Mojave

(3.1.1.9) Organization-specific description of risk

Water is a critical raw material and component in many of our products including liquid laundry detergent. Risks of increased water scarcity in some parts of the world, or worsening seasonal droughts, may increase our operating and capital costs by making it more difficult to procure reliable, high-quality water supplies. Capital expenditures to maintain operational access to high quality water is considered the larger of these two likely impacts. For example, in 2023 we were required to better defend our water use renewal request with the local authority for our York, PA laundry detergent plant. This was a renewal with the authority that did not include a volume increase for the daily flows to support our current and anticipated future facility production. The renewal challenge signals the increasing water demand in the

region and increased pressure to minimize our water consumption. Our risk described here is a long term risk assuming we would be forced to relocate one of our three main laundry plants due to unavailability of adequate water supply.

(3.1.1.11) Primary financial effect of the risk

Select from:

✓ Increased capital expenditures

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

✓ Long-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

Unlikely

(3.1.1.14) Magnitude

Select from:

Medium

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

If we were unable to continue operation of one of our laundry detergent plants due to the lack of adequate water resources we would anticipate incurring increasing operational costs related to either increasing water management costs and/or incremental costs to shift production in the short term. But over the medium to long term time horizon we would likely incur substantial incremental capital cost to relocate the plant to a location with adequate water resources. Depending upon the timing of such a relocation there are also potential impacts to production capability, product output/sales, raw material and product transportation costs that could impact financial performance and cash flow. For purposes of this estimate we are assuming a planned transition that would minimize these other impacts, but includes impact on long term capital planning to replace one manufacturing plant.

(3.1.1.17) Are you able to quantify the financial effect of the risk?

Select from:

✓ Yes

(3.1.1.23) Anticipated financial effect figure in the long-term – minimum (currency)

230000000

(3.1.1.24) Anticipated financial effect figure in the long-term – maximum (currency)

290000000

(3.1.1.25) Explanation of financial effect figure

Order-of-magnitude estimate for range of capital expenditure required to relocate one water-intensive operation. These are hypothetical estimates and do not correspond to any specific Church & Dwight facilities. At this time, Church & Dwight has not identified any facility-specific risks of water shortage in the medium-term planning horizon (4-7 years) so the given horizon for this risk is in the long-term planning horizon (8-20 years). This cost does not include any potential production or sales impacts that may be incurred when closing a facility and opening another.

(3.1.1.26) Primary response to risk

Infrastructure, technology and spending

☑ Adopt water efficiency, water reuse, recycling and conservation practices

(3.1.1.27) Cost of response to risk

16000000

(3.1.1.28) Explanation of cost calculation

Our cost to manage includes most of our water management activities to ensure we continue to responsibly and efficiently use the water resources we currently have. This includes estimated 2023 annual capital costs for water/wastewater improvement projects plus approximate annual cost for sustainability program oversight, monitoring and reporting related to water issues. For our 2023 estimate we have also added cost for R&Ds effort to develop lower water intensive products and roll out of our Phase II of liquid laundry concentration, which is reducing our water demand specifically at our laundry detergent plants. These are hypothetical estimates and do not correspond to any specific Church & Dwight facilities. At this time, Church & Dwight has not identified any facility-specific risks of water shortage in the medium term planning horizon (3-7 years) so the given horizon for this risk has been indicated as the long term planning horizon (7-20 years).

(3.1.1.29) Description of response

Water projects include eliminating single pass-through cooling uses, optimizing water reclaim/recycling systems and improving efficiency monitoring in our water handling and treatment equipment, especially at our most water-intensive plants. Church & Dwight periodically updates third-party reviews of water availability and water risks at key locations. We track water use metrics on an ongoing basis and pursue water use minimization programs and targets, and we monitor chronic conditions, such as sea level rise, temperature increases, water quality and availability, as we have locations near oceans. We have an established corporate water goal of 10% reduction of normalized water intake (water intake/product shipped). We achieved a 3% reduction in total water intake in 2023 and a 4% reduction in water intake normalized per million pounds of product shipped. In 2023 we completed Phase II of our liquid laundry detergent concentration project which contributed to a reduction of approximately 24 million gallons of water intake in 2023 vs 2022. To further support water efforts, we established an additional goal to evaluate reductions in our water footprint in high water-stressed regions. In 2023 no significant water users in high water stress risk locations were identified, however in our 2024 update the risk rating of 4 locations increased to high or medium to high WRI overall risk, including one laundry detergent plant. We are assessing specific actions to mitigate water risk at these location including application of successful water conservation projects and practices implemented at other locations including wastewater reclaim for non-process uses.

Plastics

(3.1.1.1) Risk identifier

Select from:

✓ Risk3

(3.1.1.3) Risk types and primary environmental risk driver

Market

☑ Lack of availability and/or increased cost of recycled or renewable content

(3.1.1.4) Value chain stage where the risk occurs

Select from:

✓ Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

✓ United States of America

(3.1.1.9) Organization-specific description of risk

We are have established targets and goals for use of recycled plastics in our packaging to both increase use of recycled material and increase the recyclability of our packaging. We do not source plastic resin directly and our ability to hit our targets is dependent upon our suppliers having access to suitable virgin and recycled plastic resin streams to meet our packaging specification and associated goals and targets. Our cost per packaging unit may increase if recycled plastic materials are not readily available or experience increase in cost to satisfy our requirements.

(3.1.1.11) Primary financial effect of the risk

Select from:

✓ Increased direct costs

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

✓ Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

✓ Likely

(3.1.1.14) Magnitude

Select from:

✓ Low

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Increase recycled resin costs could impact our unit cost per plastic packaging assuming our packaging suppliers pass the increase to us. While many of our contracts are fixed cost, most do not extend into our defined medium or long term time horizons. End of contract term renewals could result in increased unit costs. Because recycled plastic resin costs can be highly variable it may result in overall higher cost to the company to cover this uncertainty by our supplier in order to meet our packaging specification.

(3.1.1.26) Primary response to risk

Engagement

✓ Engage with suppliers

(3.1.1.29) Description of response

We regularly engage with our main packaging suppliers to communicate and track against our goals and targets. This includes upfront discussion regarding our goals around recycled plastic content and readily recyclable plastic content. Our R&D packaging group has established an innovations program to work with our packaging suppliers to find opportunities to collaborate on packaging reduction and sustainability as well as better understand the suppliers issues, challenges, and ability to meet our packaging specifications and reductions.

Climate change

(3.1.1.1) Risk identifier

Select from:

✓ Risk4

(3.1.1.3) Risk types and primary environmental risk driver

Chronic physical

✓ Increased severity of extreme weather events

(3.1.1.4) Value chain stage where the risk occurs

Select from:

✓ Upstream value chain

(3.1.1.6) Country/area where the risk occurs

Select all that apply

✓ United States of America

(3.1.1.9) Organization-specific description of risk

We obtain some of our raw materials and intermediate products from suppliers in Asia, South America, the EU and North America. Severe weather has impacted the supply chain in previous years. As a rough estimate, approximately 15% of our supply operations are considered especially vulnerable to increased risks due to extreme weather events. An example would be the potential for severe storms to interrupt port operations in New Orleans, Louisiana, or other major US ports where our materials, intermediates, and products are handled. Revisions to our raw material supply and transportation strategy as well as relevant business continuity planning strengthened the resiliency within our supply chain by qualifying additional secondary suppliers for our key raw materials, and/or sourced from more diverse geographies less likely to be impacted by a single severe weather event. We also coordinated with key suppliers to establish a reserve inventory located in the central US for critical raw materials that would be available should primary supply be disrupted. Fortunately we had minimal disruptions from the 20 named storms in the 2023 Atlantic hurricane season. In addition to these hurricane supply chain risks severe weather in other areas in which we or our suppliers operate (snow, freeze, heavy rain/flood) may disrupt chemical production and the supply of domestic raw materials to our operations.

(3.1.1.11) Primary financial effect of the risk

Select from:

✓ Disruption in production capacity

(3.1.1.12) Time horizon over which the risk is anticipated to have a substantive effect on the organization

Select all that apply

✓ Short-term

(3.1.1.13) Likelihood of the risk having an effect within the anticipated time horizon

Select from:

✓ Very likely

(3.1.1.14) Magnitude

Select from:

✓ Medium-low

(3.1.1.16) Anticipated effect of the risk on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Some of our coastal facilities may be subject to business interruption due to climate-related risk of storm damage or flooding. In addition, our supply chain relies upon the availability of shipping facilities to bring raw materials and intermediate goods into the U.S. In recent years, hurricanes and tropical storms have affected port operations and severe weather/flooding in the central U.S. has disrupted rail service and chemical production, posing potential business risks in the form of interruption to our raw material availability and transportation of products. This may impact our ability to produce product and/or deliver product to our customers.

(3.1.1.17) Are you able to quantify the financial effect of the risk?

Select from:

✓ Yes

(3.1.1.19) Anticipated financial effect figure in the short-term – minimum (currency)

250000000

(3.1.1.20) Anticipated financial effect figure in the short-term – maximum (currency)

500000000

(3.1.1.25) Explanation of financial effect figure

Order-of-magnitude estimate based on total value of goods supplied in 2023, multiplied by 15% estimate of major supply chain elements deemed to be at risk. Range is expanded to accommodate multiple events and smaller volume materials. We assumed only limited impact on sales at risk as this physical impact would likely be localized and temporary in nature.

(3.1.1.26) Primary response to risk

Diversification

✓ Increase supplier diversification

(3.1.1.27) Cost of response to risk

250000

(3.1.1.28) Explanation of cost calculation

We consider a short-term timescale of implementation, because we aim to continually update our contingency plans and enable our teams to mitigate issues as they arise, so the business can maintain resilience and continue to serve our customers. Our contingency plans are scalable to accommodate a broad range of disruption types and durations. Fortunately, material disruptions in 2023 related to weather incidents, were minor, in part due to our ongoing contingency and resiliency planning. The response cost is an order-of-magnitude estimate of the cost for operations staff involved in tracking and managing supply chain disruptions, at the corporate and asset level. It includes actions such as monitoring and updating contingency plans, incremental costs related to supply disruptions based on our 2023 experience, and our 2023 efforts to diversify and build additional resiliency into our supply chain to be better prepared for future events.

(3.1.1.29) Description of response

We monitor our supply chain risks to develop strong networks and avoid over-dependence on a small number of suppliers. We have invested in supply chain resiliency over the past several years and have dual supply or supplier enabled redundancy for most of our critical raw materials so that we are not constrained by a single supplier. As of December 2023 we estimate approximately 60% of our supply now has redundancy up from less than 20% a few years ago. We have established a standing reserve supply for select key raw materials so that in the event of a production disruption affecting our supplier(s), we have inventory available to enable us to maintain operations for a period of time. We develop and maintain contingency plans and strategies to minimize impact of disruptions when they occur. We maintain a hurricane contingency plan that immediately engages multiple key suppliers, internal planners, production facilities and transportation entities when hurricane threats arise. The plan includes general outlines and strategies to make rapid changes in our normal supply chain to minimize the immediate impact of business interruptions. For instance, we maintain contracts with various truck and rail transportation companies to allow for flexibility to re-route land shipments in the event of weather-related disruptions. Between our resiliency planning and our transportation contingency planning we did not experience any significant disruptions due to weather events in 2023 including any of the 23 names storms, 3 of which made US landfall, during the 2023 Atlantic hurricane season. [Add row]

(3.2) Within each river basin, how many facilities are exposed to substantive effects of water-related risks, and what percentage of your total number of facilities does this represent?

Row 1

(3.2.1) Country/Area & River basin

United Kingdom of Great Britain and Northern Ireland

✓ Other, please specify: Coastal drainage

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

✓ Direct operations

(3.2.3) Number of facilities within direct operations exposed to water-related risk in this river basin

1

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

✓ 1-10%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact estimate equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

Row 2

(3.2.1) Country/Area & River basin

United States of America

James River

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

✓ Direct operations

1

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

✓ 1-10%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact estimate equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

Row 3

(3.2.1) Country/Area & River basin

Canada

✓ Columbia River

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

1

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

✓ 1-10%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact estimate equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

Row 4

(3.2.1) Country/Area & River basin

United States of America

✓ Susquehanna River

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

1

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

✓ 11-20%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact estimate equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

Row 5

(3.2.1) Country/Area & River basin

Canada

Mississippi River

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

1

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

✓ 1-10%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

Row 6

(3.2.1) Country/Area & River basin

United States of America

✓ Colorado River (Pacific Ocean)

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

1

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

✓ 1-10%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

Row 7

(3.2.1) Country/Area & River basin

United States of America

✓ Other, please specify: Metedeconk River/Mid-Atlantic Basin

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

1

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

✓ 1-10%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

Row 8

(3.2.1) Country/Area & River basin

United States of America

✓ Other, please specify :Mojave River

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

1

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

✓ 1-10%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

Row 9

(3.2.1) Country/Area & River basin

United States of America

✓ Other, please specify :Great Lakes Basin

(3.2.2) Value chain stages where facilities at risk have been identified in this river basin

Select all that apply

2

(3.2.4) % of your organization's total facilities within direct operations exposed to water-related risk in this river basin

Select from:

✓ 1-25%

(3.2.10) % organization's total global revenue that could be affected

Select from:

☑ 1-10%

(3.2.11) Please explain

The risk here assumes potential to impact our larger volume water using manufacturing sites through either reduced water availability or access/operations due to severe weather. As such we are including our top 10 water extraction locations that consist of 9 throughout the United States and one in the United Kingdom. While it is not likely that multiple sites would be restricted in water availability and associated product manufacturing for a prolonged, overlapping time period, for purposes of this reporting we are assuming a financial impact equivalent to loss of 50% of our laundry product business, liquid cleaner business and baking soda business, which are our most water intensive product lines. At this time, we have not identified any manufacturing locations at significant immediate risk of water availability restriction. The information listed above is an estimate of the specific facility contribution to the general scenario described here.

[Add row]

(3.3) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations?

(3.3.1) Water-related regulatory violations

Select from:

✓ Yes

(3.3.2) Fines, enforcement orders, and/or other penalties

☑ Enforcement orders or other penalties but none that are considered as significant

(3.3.3) Comment

We experienced 2 Wastewater discharge violations in 2023, one related to an excursion of a monitoring limit and one related to observed excess color in one of our discharges. Investigation and corrective actions were implemented. Discharge conditions were quickly returned to compliance. No penalties were assessed. [Fixed row]

(3.5) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?

Select from:

☑ No, and we do not anticipate being regulated in the next three years

(3.6) Have you identified any environmental opportunities which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future?

	Environmental opportunities identified
Climate change	Select from: ☑ Yes, we have identified opportunities, and some/all are being realized
Forests	Select from: ☑ Yes, we have identified opportunities, and some/all are being realized
Water	Select from: ☑ Yes, we have identified opportunities, and some/all are being realized

[Fixed row]

(3.6.1) Provide details of the environmental opportunities identified which have had a substantive effect on your organization in the reporting year, or are anticipated to have a substantive effect on your organization in the future.

Climate change

(3.6.1.1) Opportunity identifier

Select from:

✓ Opp1

(3.6.1.2) Commodity

Select all that apply

✓ Not applicable

(3.6.1.3) Opportunity type and primary environmental opportunity driver

Reputational capital

☑ Reputational benefits resulting in increased demand for products/services

(3.6.1.4) Value chain stage where the opportunity occurs

Select from:

✓ Direct operations

(3.6.1.5) Country/area where the opportunity occurs

Select all that apply

China

India

Canada

✓ France

✓ Mexico

Panama

Germany

Australia

Singapore

✓ New Zealand

81

- ✓ United States of America
- ✓ United Kingdom of Great Britain and Northern Ireland

(3.6.1.8) Organization specific description

We have recognized that our customers and consumers are increasingly demanding transparency regarding our efforts to mitigate our impacts on climate change. Many of our customers have made general or specific expectations about our company sustainability performance. Evolving consumer concerns or perceptions regarding environmental, social and governance practices of manufacturers involve areas including packaging materials, such as plastic packaging, and their environmental or climate change impact or sustainability performance. We earned public recognition for our efforts in 2023, including being listed as one of Forbes: America's Best Midsize Employers, Newsweek: America's Most Responsible and America's Greenest Companies, the EPA's Green Power Partnership Top 100, The 2023 Wall Street Journal Management Top 250, and in the FTSE4Good Index Series. Activities that help establish and improve this reputation enable the company to maintain existing markets and expand into other markets and consumer segments around the globe where these ideals are also valued. Countries listed are those where we indicate operations, but this opportunity is applicable in any country in which we have sales.

(3.6.1.9) Primary financial effect of the opportunity

Select from:

✓ Increased revenues resulting from increased demand for products and services

(3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization

Select all that apply

✓ Medium-term

(3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon

Select from:

✓ Likely (66-100%)

(3.6.1.12) Magnitude

Select from:

✓ Medium

(3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

By implementing effective sustainability programs we are able to operate a more sustainable company that satisfy our customer and consumer expectations. Activities that help establish and improve this reputation enable the company to maintain existing markets and expand into other markets and consumer segments around the globe where these ideals are also valued, resulting in increased sales and revenues.

(3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

Yes

(3.6.1.19) Anticipated financial effect figure in the medium-term - minimum (currency)

470000000

(3.6.1.20) Anticipated financial effect figure in the medium-term - maximum (currency)

705000000

(3.6.1.23) Explanation of financial effect figures

Financial impact estimate is based on market research indicating "mainstream" green companies like Church & Dwight may receive up to 40% of consumer sales from consumers who value companies and products that exhibit favorable sustainable and climate change behaviors. We assume we have not yet realized this market share and could expand our sales by 10% if fully realized. The indicated range represents incremental sales of between 8%-12% over current year sales volume.

(3.6.1.24) Cost to realize opportunity

25000000

(3.6.1.25) Explanation of cost calculation

Any failure to achieve our goals with respect to reducing our impact on the environment or perception (whether or not valid) of our failure to act responsibly with respect to the environment or to effectively respond to new, or changes in, requirements concerning climate change or other sustainability concerns could adversely affect our reputation. Order of magnitude cost of realization includes an estimate of the annual cost for maintenance and communication of our sustainability

programs. These include purchase of carbon credits, acquisition of renewable energy credits, staff time for management of programs including tracking key metrics, reporting, and engagement with relevant stakeholders (including marketing and communicating our successes), new product development, and capital investments associated with maintaining or improving our operational sustainability/climate change position. For example, we aim to actively engage our stakeholders on a regular basis and demonstrate that we have improved the sustainability of our operations. The timescale of implementation for these engagements may occur on a short-term basis, because we strive to communicate our efforts as they occur and quickly react to any concerns from customers or other stakeholders to maintain our position in the market. However, this opportunity in general, crosses time horizons in that some efforts, for example full realization of new products entry into certain markets or continued expansion and maintenance of our general reputation, can take a longer than 3 year outlook and is therefore considered a medium term horizon opportunity.

(3.6.1.26) Strategy to realize opportunity

Our strategy is to continue on our sustainability journey and pursue our goals to reduce our climate impact, reduce our water consumption, reduce the impact of our packaging and use of plastic, improve management of nature based raw materials, and eliminate chemicals of concern while making products our customers and consumers love and to transparently communicate with our stakeholders with respect to our progress. We earned public recognition for our efforts in 2023, including being listed as one of Forbes: America's Best Midsize Employers, Newsweek: America's Most Responsible and America's Greenest Companies, the EPA's Green Power Partnership Top 100, The 2023 Wall Street Journal Management Top 250, and in the FTSE4Good Index Series. Activities that help establish and improve this reputation enable the company to maintain existing markets and expand into other markets and consumer segments where these ideals are also valued.

Forests

(3.6.1.1) Opportunity identifier

Select from:

✓ Opp3

(3.6.1.2) Commodity

Select all that apply

✓ Palm oil

(3.6.1.3) Opportunity type and primary environmental opportunity driver

Markets

✓ Increased demand for certified and sustainable materials

(3.6.1.4) Value chain stage where the opportunity occurs

Select from:

✓ Upstream value chain

(3.6.1.5) Country/area where the opportunity occurs

Select all that apply

✓ Indonesia

(3.6.1.8) Organization specific description

There is an opportunity to increase the Company's social responsibility profile with its stakeholders. In addition, the Company will increase transparency and trust with its stakeholders which may provide opportunities for increased sales and revenues. Even as a small player in the palm oil derivative sector, we believe that by increasing our demand for sustainable palm oil derivatives and supporting deforestation-free supply chains, we can have a small impact on the sustainable palm oil industry that does not cause deforestation, respects human rights, and contributes to better well-being of local communities, all of which we articulate in our Global Operations Guiding Principles. As an end-user company, we are closely connected to our consumers and can actively respond to their needs by offering them the opportunity to make sustainable choices during their product purchases. Our role is therefore to set the direction and clear expectations and to encourage our primary supplier to continue its focus on its No Deforestation, No Peat and No Exploitation Policy that it has had in place since 2013. At the end of 2023, our primary supplier was able to trace 97% traceability to palm oil mills. In addition, as customer demands for products derived from sustainable sources continue to increase, this could provide an opportunity for the Company to obtain more business from current and new customers.

(3.6.1.9) Primary financial effect of the opportunity

Select from:

✓ Increased revenues resulting from increased demand for products and services

(3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization

Select all that apply

☑ Short-term

(3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon

Select from:

✓ Likely (66-100%)

(3.6.1.12) Magnitude

Select from:

✓ Low

(3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

By implementing effective sustainability programs we are able to operate a more sustainable company that satisfy our customer and consumer expectations. Activities that help establish and improve this reputation enable the company to maintain existing markets and expand into other markets and consumer segments around the globe where these ideals are also valued, resulting in increased sales and revenues.

(3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

✓ No

(3.6.1.24) Cost to realize opportunity

0

(3.6.1.25) Explanation of cost calculation

Costs for sustainably sourced certified palm oil derivatives are higher compared to conventional palm oil derivative products. We have allocated a specific budget for our transition to utilizing 100% sustainability produced palm oil derivatives. Our objective is to secure 100% of certified sustainable palm oil derivatives through RSPO from mass balance sources by the end of 2025. However, this budget is considered inside information hence the "0" selection in the prior column. We can represent that total spend on palm oil derivatives was a very small % of our direct spend in 2023 and is expected to decrease as we reduce our use palm oil derivatives.

(3.6.1.26) Strategy to realize opportunity

In 2024 we exited a product line that represented the majority of our palm oil derivative use. We still have a small amount of palm oil derivative use in our product lines. As we evaluate our supply chain and reduced use of palm oil derivatives, we will continue to source through our primary supplier and pursue our objective is to secure 100% of certified sustainable palm oil derivatives through RSPO from mass balance sources by the end of 2025.

Water

(3.6.1.1) Opportunity identifier

Select from:

✓ Opp2

(3.6.1.3) Opportunity type and primary environmental opportunity driver

Products and services

✓ Development of new products or services through R&D and innovation

(3.6.1.4) Value chain stage where the opportunity occurs

Select from:

✓ Direct operations

(3.6.1.5) Country/area where the opportunity occurs

Select all that apply

✓ China
✓ Panama

✓ India

✓ Canada
✓ Australia

✓ Mexico
✓ United States of America

✓ United Kingdom of Great Britain and Northern Ireland

(3.6.1.6) River basin where the opportunity occurs

Select all that apply

☑ Other, please specify: Not applicable; covers multiple geographies where ever company products may be made or sold

(3.6.1.8) Organization specific description

Opportunities for new products and packaging formulated to minimize water or energy requirements in manufacture or consumer use, increase recyclability of packaging, and decrease input materials, such as plastics, to drive our circular economy efforts (Packaging Recyclability, page 51 of our 2023 CSR). As customer and consumer demand for these products continue to grow, introduction of new products within this category provide incremental sales and growth for the company. Examples include dry shampoo, laundry products tailored to high-efficiency appliances, concentrated laundry products made with less water, and improvements in the recyclability of our products and packaging. Countries listed are those where we indicate operations, but this opportunity is applicable in any country in which we have sales.

(3.6.1.9) Primary financial effect of the opportunity

Select from:

✓ Increased revenues resulting from increased demand for products and services

(3.6.1.10) Time horizon over which the opportunity is anticipated to have a substantive effect on the organization

Select all that apply

✓ Medium-term

(3.6.1.11) Likelihood of the opportunity having an effect within the anticipated time horizon

Select from:

✓ More likely than not (50–100%)

(3.6.1.12) Magnitude

Select from:

Medium

(3.6.1.14) Anticipated effect of the opportunity on the financial position, financial performance and cash flows of the organization in the selected future time horizons

Development of new products with water or climate friendly aspects will continue to expand our product portfolio and contribute incremental sales over the short and medium time horizon. This satisfies our customer and consumer expectations. Activities that help improve this reputation enable the company to maintain existing markets and expand into other markets and consumer segments around the globe where these ideals are also valued, resulting in increased sales and revenues. We have selected medium time horizon because, while we are seeing growth in our current product lines such as concentrated laundry detergents and dry shampoo, the time to develop and launch new products is estimated to typically be 3 or more years, extending into our medium time horizon.

(3.6.1.15) Are you able to quantify the financial effects of the opportunity?

Select from:

✓ Yes

(3.6.1.19) Anticipated financial effect figure in the medium-term - minimum (currency)

300000000

(3.6.1.20) Anticipated financial effect figure in the medium-term - maximum (currency)

360000000

(3.6.1.23) Explanation of financial effect figures

Currently, products that are formulated for environmental benefit make up an estimated 6%, approximately, of our annual sales of 5.9 billion; this is expected to grow by 10% in 2024.

(3.6.1.24) Cost to realize opportunity

10000000

(3.6.1.25) Explanation of cost calculation

This opportunity includes developing, producing (including capital), and marketing products with a favorable and/or improved water/climate/sustainability profile. In 2023 we continued to develop concentrated laundry detergents (Concentration Phase II) and dry shampoo. We have also continued our design efforts to minimize packaging in our products and increased our packaging recyclability and engagement efforts through expanding How2Recycle labeling, in partnership with the Sustainable Packaging Coalition, on more product labels. Order of magnitude costs represent estimate of labor and expense to implement ongoing R&D and product development, and to produce and market these products over the medium-term horizon.

(3.6.1.26) Strategy to realize opportunity

Opportunities exist for new products and packaging formulated to minimize water requirements in manufacture or consumer use phase or increased recyclability of packaging. Examples include dry shampoo, concentrated laundry products and laundry products tailored to high-efficiency appliances, and improvements in the recyclability of our product packaging. We have continued our design efforts to remove water from product through emphasis on laundry pods and more concentrated detergents as well as to minimize packaging in our products through efforts to meet customer demand for "ship in own container" products that can eliminate need for secondary packaging (e.g. cat litter) and increased our packaging recyclability and engagement efforts through expanding "how to recycle" labelling on more product

labels. In 2023 we made progress in all these areas, including the Phase I launch of our liquid laundry concentration project. We have recognized that our customers and consumers are increasingly demanding transparency regarding our efforts to mitigate water risk and manage our water resources. Many of our customers have made general or specific expectations and inquiries about our company sustainability performance. Evolving consumer concerns or perceptions regarding environmental, social, and governance practices of manufacturers involve areas including their environmental or water impacts, or packaging materials, such as plastic packaging, or other sustainability performance. In 2023, our continued progress in key areas of sustainability earned recognition from various third parties being listed as one of one of Forbes America's Best Midsize Employers, Newsweek's Most Sustainable Companies, Newsweek's America's Most Responsible Companies, the EPA's Green Power Partnership Top 100 and were listed in the FTSE4Good Index Series, among others. Activities that help establish and improve this reputation enable the company to maintain existing markets and expand into other markets and consumer segments where these ideals are also valued. [Add row]

C4. Governance

(4.1) Does your organization have a board of directors or an equivalent governing body?

(4.1.1) Board of directors or equivalent governing body

Select from:

√ Yes

(4.1.2) Frequency with which the board or equivalent meets

Select from:

Quarterly

(4.1.3) Types of directors your board or equivalent is comprised of

Select all that apply

☑ Executive directors or equivalent

✓ Independent non-executive directors or equivalent

(4.1.4) Board diversity and inclusion policy

Select from:

✓ Yes, and it is publicly available

(4.1.5) Briefly describe what the policy covers

When evaluating the recommendations of the Governance, Nominating and Corporate Responsibility Committee, the Board should consider whether individual directors possess the following personal characteristics: integrity, education, commitment to the Board, business judgment, business experience, accounting and financial expertise, diversity (which may include differences of viewpoint, professional experience, education, skills, race, gender, national origin or other individual qualities and attributes that contribute to board heterogeneity), reputation, civic and community relationships, high performance standards and the ability to act on behalf of stockholders. The Board as a whole should possess all of the following core competencies: accounting & finance, senior executive leadership & strategic

planning, mergers & acquisitions/business development, CPG industry, supply chain, information technology/cyber security, R&D/Innovation, marketing and sales, human capital management, inclusion and diversity, public company governance, and global business, among others.

(4.1.6) Attach the policy (optional)

chd-corporate-governance-guidelines-1-31-2024-final-for-posting.pdf [Fixed row]

(4.1.1) Is there board-level oversight of environmental issues within your organization?

	Board-level oversight of this environmental issue	Primary reason for no board- level oversight of this environmental issue	Explain why your organization does not have board- level oversight of this environmental issue
Climate change	Select from: ✓ Yes	Select from:	Rich text input [must be under 2500 characters]
Forests	Select from: ✓ Yes	Select from:	Rich text input [must be under 2500 characters]
Water	Select from: ✓ Yes	Select from:	Rich text input [must be under 2500 characters]
Biodiversity	Select from: ✓ No, and we do not plan to within the next two years	Select from: ✓ Not an immediate strategic priority	Biodiversity is not a critical priority at the board level at this time.

[Fixed row]

(4.1.2) Identify the positions (do not include any names) of the individuals or committees on the board with accountability for environmental issues and provide details of the board's oversight of environmental issues.

Climate change

(4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

✓ Board-level committee

(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

Yes

(4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

☑ Other policy applicable to the board, please specify: Governance, Nominating and Corporate Responsibility Committee Charter - governance-and-nominating-committee-charter (q4cdn.com).

(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

☑ Scheduled agenda item in some board meetings – at least annually

(4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

☑ Reviewing and guiding annual budgets

✓ Overseeing the setting of corporate targets

✓ Monitoring progress towards corporate targets

☑ Approving corporate policies and/or commitments

✓ Reviewing and guiding innovation/R&D priorities

☑ Monitoring compliance with corporate policies and/or commitments

✓ Overseeing and guiding the development of a climate transition plan

✓ Reviewing and guiding the assessment process for dependencies, impacts, risks, and opportunities

✓ Approving and/or overseeing employee incentives

✓ Overseeing and guiding major capital expenditures

✓ Monitoring the implementation of the business strategy

✓ Overseeing and guiding the development of a business strategy

✓ Overseeing and guiding acquisitions, mergers, and divestitures

(4.1.2.7) Please explain

The Board, through its Governance, Nominating & Corporate Responsibility Committee, oversees the Company's sustainability program. At each meeting of the Governance, Nominating and Corporate Responsibility Committee, the committee reviews the Company's sustainability objectives, key short and long-term strategy, key issues and status, including those related to the environmental impact of our global operations. The objectives include, among others, the achievement of our science-based targets and carbon neutral status for all global operations by end of 2025, as well as solid waste recycling and water reduction goals. At each meeting of the Committee, a different sustainability pillar is reviewed in detail. At least once a year, the overall sustainability objectives and progress against them are reviewed in detail. Our sustainability goals regarding greenhouse gas reductions, approach to achieving carbon neutral status, water and solid waste reductions were presented to the Governance, Nominating and Corporate Responsibility Committee of our Board of Directors for comments and approval.

Forests

(4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

☑ Board-level committee

(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

Yes

(4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

☑ Other policy applicable to the board, please specify: Governance, Nominating and Corporate Responsibility Committee Charter - governance-and-nominating-committee-charter (q4cdn.com).

(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

☑ Scheduled agenda item in some board meetings – less than annually

(4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

- ☑ Reviewing and guiding annual budgets
- ✓ Overseeing the setting of corporate targets
- ✓ Monitoring progress towards corporate targets
- ☑ Approving corporate policies and/or commitments
- ✓ Overseeing and guiding major capital expenditures
- ✓ Overseeing and guiding the development of a climate transition plan
- ☑ Reviewing and guiding the assessment process for dependencies, impacts, risks, and opportunities

- ✓ Monitoring the implementation of the business strategy
- ✓ Overseeing and guiding the development of a business strategy
- ✓ Overseeing and guiding acquisitions, mergers, and divestitures
- ✓ Monitoring supplier compliance with organizational requirements
- ☑ Monitoring compliance with corporate policies and/or commitments

(4.1.2.7) Please explain

The Board, through its Governance, Nominating & Corporate Responsibility Committee, oversees the Company's sustainability program. At each meeting of the Governance, Nominating and Corporate Responsibility Committee, the committee reviews the Company's sustainability objectives, key short and long-term strategy, key issues and status, including those related to the environmental impact of our global operations. In addition, the Board reviews risks periodically, and the committee reviews status of sustainable goals each quarter to ensure that we are on track to achieve these goals. Moreover, the Board and/or Governance, Nominating & Corporate Responsibility Committee of the Board reviews shareholder communications directed to the Board as they occur. Shareholder communications on sustainability matters are reviewed by a Governance, Nominating & Corporate Responsibility Committee of the Board and that Committee reports its evaluations and recommendations to the Board. Progress concerning our palm oil derivatives sourcing practices is an important Company initiative and the employees responsible for that progress are evaluated in part based on the progress achieved. The Company also conducts quarterly reviews of its primary vendor to ensure that progress is being made to achieve the targets published in the Company's Palm Oil Sustainability Sourcing Commitment.

Water

(4.1.2.1) Positions of individuals or committees with accountability for this environmental issue

Select all that apply

☑ Board-level committee

(4.1.2.2) Positions' accountability for this environmental issue is outlined in policies applicable to the board

Select from:

✓ Yes

(4.1.2.3) Policies which outline the positions' accountability for this environmental issue

Select all that apply

☑ Other policy applicable to the board, please specify :Governance, Nominating and Corporate Responsibility Committee Charter - governance-and-nominating-committee-charter (q4cdn.com).

(4.1.2.4) Frequency with which this environmental issue is a scheduled agenda item

Select from:

☑ Scheduled agenda item in some board meetings – at least annually

(4.1.2.5) Governance mechanisms into which this environmental issue is integrated

Select all that apply

✓ Reviewing and guiding annual budgets
✓ Monitoring the implementation of the business strategy

✓ Overseeing the setting of corporate targets
✓ Overseeing and guiding the development of a business strategy

✓ Monitoring progress towards corporate targets
✓ Overseeing and guiding acquisitions, mergers, and divestitures

✓ Approving corporate policies and/or commitments
✓ Monitoring compliance with corporate policies and/or commitments

✓ Approving and/or overseeing employee incentives
✓ Overseeing and guiding the development of a climate transition plan

☑ Reviewing and guiding the assessment process for dependencies, impacts, risks, and opportunities

(4.1.2.7) Please explain

Our Board of Directors, through its Governance, Nominating, and Corporate Responsibility Committee, oversees our sustainability program, including water-related activities. Their focus is on oversight of management's risk assessment and management processes, and our ethics and compliance program supported by our Internal Audit Department and the Board of Directors' Audit Committee. This process is designed to identify and rank the most significant risks that affect our Company, including water risk and other sustainability related concerns, by considering the risks associated with companies in the consumer products industry. Our Corporate Issues Council, which has direct management responsibility for Church & Dwight's sustainability program, reports directly to the Governance, Nominating, and Corporate Responsibility Committee. This framework for Board oversight is designed to facilitate the integration of sustainability risks, including water, into our overall strategic processes. In 2021, the Governance, Nominating, and Corporate Responsibility Committee, reviewed our 10% normalized annual water reduction goal. That goal remainsed in place for 2023. Water risk may be identified, assessed, and managed at multiple levels within the organization. These include site level, department level and corporate levels. Significant issues are elevated to the Corporate Issues Council and Board as appropriate. Updates on progress against goals or newly identified risks or issues are communicated quarterly from the CIC to the Board Governance, Nominating, and Corporate Responsibility Committee. [Fixed row]

(4.2) Does your organization's board have competency on environmental issues?

Climate change

(4.2.1) Board-level competency on this environmental issue

Select from:

✓ No, and we do not plan to within the next two years

(4.2.4) Primary reason for no board-level competency on this environmental issue

Select from:

✓ Not an immediate strategic priority

(4.2.5) Explain why your organization does not have a board with competence on this environmental issue

While no single member of our Board of Directors is an expert regarding climate-related issues by virtue of experience or affiliation with relevant organizations, several members of our Corporate Issues Council ("CIC"), which has responsibility for sustainability and climate-related issues, have experience in climate-related issues. Our Board recognizes that continued emission of greenhouse gases (GHGs) will cause further warming of the planet that could lead to damaging planetary, economic and social consequences and the urgent need to reduce our carbon footprint and do our part through resource efficiencies, renewable energy use and a reduced carbon footprint. Through participation on the Board, and previous experience, the Board, specifically the Governance, Nominating & Corporate Responsibility Committee, is developing a working knowledge of climate-related issues and our corporate strategy. The CIC is led by four of the Company's Executive Vice Presidents--R&D, Supply Chain, Chief Human Resources Officer and General Counsel. The remaining members of the CIC consists of leaders representing functional areas across the enterprise including the Director Office of Sustainability and Director of Environmental & Safety. The CIC takes the lead in defining and implementing our sustainability strategies. The CIC meets bi-monthly and monitors our adherence to various Company policies, including our climate commitments. Members of the CIC give regular updates and education to the Board. We continue to review if expertise in the area is warranted on the Board. We continue to build out a timely and effective climate strategy that aligns with CDP's climate change priorities and expectations and drives continuous improvement in this area. In 2023, we continued to align our evaluation and reporting of our efforts to reduce our carbon footprint with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD), as reflected in our 2023 Sustainability Report covering our 2023 fiscal year. https://churchdwight.com/pdf/Sustainability/2023-Sustainability-Report.pdf To date, we have not perceived the need for a board member with specific climate-related expertise, but we will more fully develop this competency and assess the competence on climate-related issues of future nominees. Based on our experience, identifying a new board of director nominee with specific climate-related expertise is likely beyond a 2-year window.

Forests

(4.2.1) Board-level competency on this environmental issue

Select from:

✓ No, and we do not plan to within the next two years

(4.2.4) Primary reason for no board-level competency on this environmental issue

Select from:

✓ Not an immediate strategic priority

(4.2.5) Explain why your organization does not have a board with competence on this environmental issue

We use very low volumes of palm oil derivatives,

Water

(4.2.1) Board-level competency on this environmental issue

Select from:

✓ No, and we do not plan to within the next two years

(4.2.4) Primary reason for no board-level competency on this environmental issue

Select from:

✓ Not an immediate strategic priority

(4.2.5) Explain why your organization does not have a board with competence on this environmental issue

While no single member of our Board of Directors is an expert regarding water issues by virtue of experience or affiliation with relevant organizations, several members of our Corporate Issues Council ("CIC"), which has responsibility for sustainability related issues, have experience in water-related issues. The Board of Directors, acting principally through its Governance, Nominating & Corporate Responsibility Committee, oversees our sustainability program and ESG efforts, including our climate change and water related strategies, policies and programs, which are integrated into our overall strategic processes. The CIC is led by four of the Company's Executive Vice Presidents--R&D, Supply Chain, Chief Human Resources Officer and General Counsel. The remaining members of the CIC consists of leaders representing functional areas across the enterprise including the Director Office of Sustainability and Director of Environmental & Safety. The CIC takes the lead in defining and implementing our sustainability strategies. The CIC meets every other month and monitors our adherence to various Company policies, including our climate commitments. Members of the CIC give regular updates and education to the Board. Our Board recognizes that water is a critical resource for the sustainable future of our business, the communities in which we operate, and the planet as a whole, and that responsible water management to ensure the availability of adequate water volume and quality is part of our contribution to the sustainable future of the communities in which we live and work. Our environmental top priorities include reducing water usage and increasing our water use efficiency. Through participation on the Board, and previous experience, the Board, specifically

the Governance, Nominating & Corporate Responsibility Committee, is developing a working knowledge of water-related issues and our corporate strategy. In addition, we continue to build out a timely and effective water strategy that aligns with CDP's water security priorities and expectations and drives continuous improvement in this area. To date, we have not perceived the need for a director with specific water expertise, but we will more fully develop this competency and begin to assess the competence on water issues of future nominees. Based on our experience, identifying a future nominee with water-related expertise would extend beyond a 2 year window.

[Fixed row]

(4.3) Is there management-level responsibility for environmental issues within your organization?

	Management-level responsibility for this environmental issue
Climate change	Select from: ✓ Yes
Forests	Select from: ✓ Yes
Water	Select from: ✓ Yes
Biodiversity	Select from: ✓ Yes

[Fixed row]

(4.3.1) Provide the highest senior management-level positions or committees with responsibility for environmental issues (do not include the names of individuals).

Climate change

(4.3.1.1) Position of individual or committee with responsibility

Executive level

☑ Other C-Suite Officer, please specify: (Corporate Issues Council). The CIC is led by four of the Company's Executive Vice Presidents--R&D, Supply Chain, Chief Human Resources Officer and General Counsel

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- ✓ Assessing environmental dependencies, impacts, risks, and opportunities
- ☑ Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- ☑ Managing environmental dependencies, impacts, risks, and opportunities

Engagement

☑ Managing public policy engagement related to environmental issues

Policies, commitments, and targets

- ✓ Monitoring compliance with corporate environmental policies and/or commitments
- ☑ Measuring progress towards environmental corporate targets
- ✓ Measuring progress towards environmental science-based targets
- ☑ Setting corporate environmental policies and/or commitments
- ☑ Setting corporate environmental targets

Strategy and financial planning

- ✓ Developing a climate transition plan
- ✓ Implementing the business strategy related to environmental issues
- ✓ Developing a business strategy which considers environmental issues
- ☑ Managing environmental reporting, audit, and verification processes
- ☑ Managing acquisitions, mergers, and divestitures related to environmental issues
- ✓ Managing priorities related to innovation/low-environmental impact products or services (including R&D)

(4.3.1.4) Reporting line

Select from:

☑ Reports to the board directly

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

✓ More frequently than quarterly

(4.3.1.6) Please explain

Below the Board level, the Company's Corporate Issues Council ("CIC") has responsibility for climate-related issues. The CIC is led by four of the Company's Executive Vice Presidents--R & D, Supply Chain, Chief Human Resources Officer and General Counsel. The CIC takes the lead in defining, evolving and implementing our sustainability strategies across the six pillars of our global sustainability program: Our Brands, Products, Packaging, Employees & Communities, Responsible Sourcing and Environment & Climate Change. The CIC's duties include allocating resources to appropriately address sustainability issues, including climate-related issues; reporting on our progress to drive performance improvements; and monitoring, prioritizing and addressing evolving standards and stakeholder requirements. The CIC structure and membership composition ensure that key climate-related decisions are made with input and buy-in across all functional areas of the organization. The CIC meets every other month and monitors our adherence to various Company policies, including our climate related commitments. The Company has a company-wide risk assessment process, which is overseen by the Board. Our EVP and General Counsel, who is a member of the CIC, regularly reports to the Governance, Nominating, Corporate & Responsibility Committee, who in turn reports out to the Board. We monitor climate-related issues such as emerging regulations, extreme weather and business continuity and changing market forces on an ongoing basis. We regularly receive communications and inquiries from our stakeholders regarding our sustainability practices and our management of climate-related issues, and this also informs our understanding of important areas to address. The CIC evaluates and discusses the most significant sustainability issues, risks and opportunities we face (including climate-related issues) and the functions within the company that should be accountable for them.

Forests

(4.3.1.1) Position of individual or committee with responsibility

Executive level

☑ Other C-Suite Officer, please specify: (Corporate Issues Council). The CIC is led by four of the Company's Executive Vice Presidents--R&D, Supply Chain, Chief Human Resources Officer and General Counsel

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- ✓ Assessing environmental dependencies, impacts, risks, and opportunities
- ☑ Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- ☑ Managing environmental dependencies, impacts, risks, and opportunities

Engagement

☑ Managing public policy engagement related to environmental issues

Policies, commitments, and targets

- ✓ Monitoring compliance with corporate environmental policies and/or commitments
- ☑ Measuring progress towards environmental corporate targets
- ☑ Setting corporate environmental policies and/or commitments
- ☑ Setting corporate environmental targets

Strategy and financial planning

- ✓ Developing a business strategy which considers environmental issues
- ✓ Implementing the business strategy related to environmental issues
- ☑ Managing major capital and/or operational expenditures relating to environmental issues
- ✓ Managing priorities related to innovation/low-environmental impact products or services (including R&D)

(4.3.1.4) Reporting line

Select from:

☑ Reports to the board directly

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

✓ More frequently than quarterly

(4.3.1.6) Please explain

Below the Board level, the Company's Corporate Issues Council ("CIC") has responsibility for forest-related issues. The CIC is led by four of the Company's Executive Vice Presidents--R & D, Supply Chain, Chief Human Resources Officer and General Counsel. The remaining members of the CIC consists of leaders representing functional areas across the enterprise. The CIC takes the lead in defining and implementing our sustainability strategies in our operations and supply chain, among other things. The CIC meets every other month and monitors our adherence to various Company policies, including our Palm Oil Sustainable Sourcing Commitment. In addition, the Company has a company-wide risk assessment process, which is overseen by the Board. Our EVP and General Counsel, who is a member of the CIC, regularly reports to the Governance, Nominating, Corporate & Responsibility Committee, who in turn reports out to the Board. See additional information in Module 3.

Water

(4.3.1.1) Position of individual or committee with responsibility

Executive level

☑ Other C-Suite Officer, please specify: (Corporate Issues Council). The CIC is led by four of the Company's Executive Vice Presidents--R&D, Supply Chain, Chief Human Resources Officer and General Counsel

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- ✓ Assessing environmental dependencies, impacts, risks, and opportunities
- ☑ Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- ☑ Managing environmental dependencies, impacts, risks, and opportunities

Engagement

☑ Managing public policy engagement related to environmental issues

Policies, commitments, and targets

- ✓ Monitoring compliance with corporate environmental policies and/or commitments
- ☑ Measuring progress towards environmental corporate targets
- ☑ Setting corporate environmental policies and/or commitments
- ☑ Setting corporate environmental targets

Strategy and financial planning

✓ Developing a business strategy which considers environmental issues

- ✓ Implementing the business strategy related to environmental issues
- ☑ Managing major capital and/or operational expenditures relating to environmental issues
- ✓ Managing priorities related to innovation/low-environmental impact products or services (including R&D)

(4.3.1.4) Reporting line

Select from:

☑ Reports to the board directly

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

✓ More frequently than quarterly

(4.3.1.6) Please explain

Below the Board level, the Company's Corporate Issues Council ("CIC") has responsibility for water-related issues. The CIC is led by four of the Company's Executive Vice Presidents--R & D, Supply Chain, Chief Human Resources Officer and General Counsel. The remaining members of the CIC consists of leaders representing functional areas across the enterprise. The CIC takes the lead in defining and implementing our sustainability strategies. The CIC meets every other month and monitors our adherence to various Company policies, including our progress against our water-related targets and objectives. In addition, the Company has a company-wide risk assessment process, which is overseen by the Board. Our EVP and General Counsel, who is a member of the CIC, regularly reports to the Governance, Nominating, Corporate & Responsibility Committee, who in turn reports out to the Board.

Biodiversity

(4.3.1.1) Position of individual or committee with responsibility

Executive level

☑ Other C-Suite Officer, please specify: (Corporate Issues Council). The CIC is led by four of the Company's Executive Vice Presidents--R&D, Supply Chain, Chief Human Resources Officer and General Counsel

(4.3.1.2) Environmental responsibilities of this position

Dependencies, impacts, risks and opportunities

- ✓ Assessing environmental dependencies, impacts, risks, and opportunities
- ☑ Assessing future trends in environmental dependencies, impacts, risks, and opportunities
- ☑ Managing environmental dependencies, impacts, risks, and opportunities

Engagement

☑ Managing public policy engagement related to environmental issues

Policies, commitments, and targets

- ☑ Monitoring compliance with corporate environmental policies and/or commitments
- ☑ Measuring progress towards environmental corporate targets
- ☑ Setting corporate environmental policies and/or commitments
- ☑ Setting corporate environmental targets

Strategy and financial planning

- ✓ Developing a business strategy which considers environmental issues
- ✓ Implementing the business strategy related to environmental issues
- ☑ Managing major capital and/or operational expenditures relating to environmental issues
- ✓ Managing priorities related to innovation/low-environmental impact products or services (including R&D)

(4.3.1.4) Reporting line

Select from:

☑ Reports to the board directly

(4.3.1.5) Frequency of reporting to the board on environmental issues

Select from:

☑ As important matters arise

(4.3.1.6) Please explain

Below the Board level, the Company's Corporate Issues Council ("CIC") has responsibility for sustainability-related issues. The CIC is led by four of the Company's Executive Vice Presidents--R & D, Supply Chain, Chief Human Resources Officer and General Counsel. The remaining members of the CIC consists senior leaders from functional areas across the enterprise. The CIC leads in defining and implementing our sustainability strategies in our operations and supply chain. The Company has a company-wide risk assessment process overseen by the Board. Our EVP and General Counsel, a member of the CIC, regularly reports to the Governance, Nominating, Corporate & Responsibility Committee, who in turn reports out to the Board. To date we have focused on climate, water and responsible sourcing but biodiversity has not specifically been identified as a material issue through our risk assessment and stakeholder assessment practices. At this time we are closely monitoring key biodiversity frameworks and are reviewing key frameworks for assessment and future participation. Though biodiversity is not a current pillar of our sustainability efforts, we are keenly sensitive to our raw materials and ingredients procurement as we source our packaging board materials from recycled sources and sustainably managed forests. We source 100% of our palm oil derivative from RSPO certified sources. C&D supports various land preservation and habitat preservation actions by donations and employee volunteer activities through our Employee Giving Fund with local land preservation organizations in the regions where we operate, as well as donations to environmental preservation organizations through the Church & Dwight Philanthropic Foundation. We acquire about 1/3 of our purchased carbon credits from nature-based preservation and forest management projects. We are actively assessing our position, actions, potential commitments, and management of biodiversity issues related to our operations.

(4.5) Do you provide monetary incentives for the management of environmental issues, including the attainment of targets?

Climate change

(4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

Yes

(4.5.2) % of total C-suite and board-level monetary incentives linked to the management of this environmental issue

20

(4.5.3) Please explain

Our CEO has a performance target calling for achievement of carbon-neutral status as a corporation. A portion of his compensation is affected by the Company's progress toward that goal and ultimately achieving the carbon-neutral milestone. Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Sustainability goals including climate initiatives are established by our CEO and cascaded throughout the organization. Key criteria that contribute to performance evaluations and associated monetary rewards include achieving stated

sustainability goals. The Strategic Initiatives metric portion of the bonus program is linked to sustainability-related performance including ESG and DEI goals and accounts for 20% of the determination of an individual's bonus multiplier.

Forests

(4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

✓ Yes

(4.5.2) % of total C-suite and board-level monetary incentives linked to the management of this environmental issue

20

(4.5.3) Please explain

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Sustainability goals including forest initiatives are established by our CEO and cascaded throughout the organization. Key criteria that contribute to performance evaluations and associated monetary rewards include achieving stated sustainability goals. The Strategic Initiatives metric portion of the bonus program is linked to sustainability-related performance including ESG and DEI goals and accounts for 20% of the determination of an individual's bonus multiplier.

Water

(4.5.1) Provision of monetary incentives related to this environmental issue

Select from:

Yes

(4.5.2) % of total C-suite and board-level monetary incentives linked to the management of this environmental issue

20

(4.5.3) Please explain

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Sustainability goals including water initiatives are established by our CEO and cascaded throughout the organization. Key criteria that contribute to performance

evaluations and associated monetary rewards include achieving stated sustainability goals. The Strategic Initiatives metric portion of the bonus program is linked to sustainability-related performance including ESG and DEI goals and accounts for 20% of the determination of an individual's bonus multiplier.

[Fixed row]

(4.5.1) Provide further details on the monetary incentives provided for the management of environmental issues (do not include the names of individuals).

Climate change

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

✓ Chief Executive Officer (CEO)

(4.5.1.2) Incentives

Select all that apply

- ✓ Bonus % of salary
- ✓ Salary increase

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- ☑ Achievement of environmental targets

Emission reduction

- ☑ Reduction in emissions intensity
- ☑ Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

Our CEO has a performance target calling for achievement of carbon-neutral status as a corporation. A portion of his compensation is affected by the Company's progress toward that goal and ultimately achieving the carbon-neutral milestone. In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Sustainability goals, including climate change initiatives, are overseen by the Board and cascaded by the CEO throughout the organization. Emissions reductions, energy reductions and efficiency projects across the enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Forests

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

☑ Chief Executive Officer (CEO)

(4.5.1.2) Incentives

Select all that apply

✓ Bonus - % of salary

✓ Salary increase

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- Achievement of environmental targets

Resource use and efficiency

☑ Eliminating deforestation and conversion of other natural ecosystems in direct operations and/or other parts of the value chain

Engagement

✓ Increased value chain visibility (traceability, mapping)

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, the following changes were made for 2023 Annual Incentive Plan metrics: A Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Achieving responsible sourcing goals including our Palm Oil related targets are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Water

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

☑ Chief Executive Officer (CEO)

(4.5.1.2) Incentives

Select all that apply

☑ Bonus - % of salary

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- ☑ Achievement of environmental targets

Resource use and efficiency

- ☑ Reduction of water withdrawals direct operations
- ☑ Reduction in water consumption volumes direct operations
- ☑ Improvements in water efficiency direct operations
- ✓ Improvements in water efficiency downstream value chain (excluding direct operations)

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Key criteria that contribute to performance evaluations and associated monetary rewards include meeting climate and water reduction and efficiency targets. In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress

towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Sustainability goals including water initiatives are established by our CEO and cascaded throughout the organization. Key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards include achieving stated sustainability goals.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

✓ Other C-Suite Officer, please specify: Executive Vice President, Chief Supply Chain Officer, Operations

(4.5.1.2) Incentives

Select all that apply

- ✓ Bonus % of salary
- ✓ Salary increase

(4.5.1.3) Performance metrics

Targets

✓ Progress towards environmental targets

Emission reduction

- ☑ Reduction in emissions intensity
- Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Short-Term Incentive Plan, or equivalent, only (e.g. contractual annual bonus)

(4.5.1.5) Further details of incentives

For the Executive Vice President of Global Operations, key criteria that contribute to performance evaluations and associated monetary rewards include energy reductions, efficiency projects and emissions reductions. In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

☑ Other C-Suite Officer, please specify: Executive Vice President Global Research & Development

(4.5.1.2) Incentives

Select all that apply

- ✓ Bonus % of salary
- ✓ Salary increase

(4.5.1.3) Performance metrics

Strategy and financial planning

✓ Increased investment in environmental R&D and innovation

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Short-Term Incentive Plan, or equivalent, only (e.g. contractual annual bonus)

(4.5.1.5) Further details of incentives

For the Executive Vice President of Research & Development key criteria that contribute to performance evaluations and associated monetary rewards include packaging reductions and product development that assist meeting climate or energy efficiency projects and emissions reductions. In connection with the Compensation & Human Capital Committee's review of market practices, the following changes were made for 2023 Annual Incentive Plan metrics: A Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Forests

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

☑ Other C-Suite Officer, please specify: Executive Vice President Global Research & Development; Executive Vice President and General Counsel; Executive Vice President, Chief Supply Chain Officer, Operations

(4.5.1.2) Incentives

✓ Bonus - % of salary

(4.5.1.3) Performance metrics

Resource use and efficiency

☑ Eliminating deforestation and conversion of other natural ecosystems in direct operations and/or other parts of the value chain

Engagement

✓ Increased value chain visibility (traceability, mapping)

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, the following changes were made for 2023 Annual Incentive Plan metrics: A Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Achieving responsible sourcing goals including our Palm Oil related targets are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Water

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

☑ Corporate executive team

(4.5.1.2) Incentives

Select all that apply

✓ Bonus - % of salary

(4.5.1.3) Performance metrics

Resource use and efficiency

- ✓ Improvements in water efficiency direct operations
- ✓ Improvements in water efficiency downstream value chain (excluding direct operations)

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Key criteria that contribute to performance evaluations and associated monetary rewards include meeting climate and water reduction and efficiency targets. In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Sustainability goals including water initiatives are established by our CEO and cascaded throughout the organization. Key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards include achieving stated sustainability goals.

Water

(4.5.1.1) Position entitled to monetary incentive

Facility/Unit/Site management

☑ Other facility/unit/site manager, please specify :All employees of the organization

(4.5.1.2) Incentives

Select all that apply

✓ Bonus - % of salary

(4.5.1.3) Performance metrics

Resource use and efficiency

- ✓ Improvements in water efficiency direct operations
- ✓ Improvements in water efficiency downstream value chain (excluding direct operations)

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Key criteria that contribute to performance evaluations and associated monetary rewards include meeting climate and water reduction and efficiency targets. In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Sustainability goals including water initiatives are established by our CEO and cascaded throughout the organization. Key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards include achieving stated sustainability goals.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Facility/Unit/Site management

☑ Other facility/unit/site manager, please specify :All employees

(4.5.1.2) Incentives

Select all that apply

✓ Bonus - % of salary

✓ Salary increase

(4.5.1.3) Performance metrics

Targets

✓ Progress towards environmental targets

☑ Achievement of environmental targets

Emission reduction

☑ Reduction in emissions intensity

☑ Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

For all employees, achieving designated sustainability targets is part of their performance review. In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Facility/Unit/Site management

✓ Site manager

(4.5.1.2) Incentives

Select all that apply

- ✓ Bonus % of salary
- ✓ Salary increase

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- ☑ Achievement of environmental targets

Emission reduction

- ☑ Reduction in emissions intensity
- Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

☑ Chief Financial Officer (CFO)

(4.5.1.2) Incentives

Select all that apply

- ✓ Bonus % of salary
- ✓ Salary increase

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- ☑ Achievement of environmental targets

Emission reduction

- ☑ Reduction in emissions intensity
- ☑ Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

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Climate change

(4.5.1.1) Position entitled to monetary incentive

Board or executive level

☑ Other C-Suite Officer, please specify: Executive Vice President and General Counsel

(4.5.1.2) Incentives

Select all that apply

✓ Bonus - % of salary

✓ Salary increase

(4.5.1.3) Performance metrics

Targets

✓ Progress towards environmental targets

✓ Achievement of environmental targets

Emission reduction

☑ Reduction in emissions intensity

☑ Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Senior-mid management

☑ Buyers/purchasers

(4.5.1.2) Incentives

Select all that apply

- ✓ Bonus % of salary
- ✓ Salary increase

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- ☑ Achievement of environmental targets

Emission reduction

- ☑ Reduction in emissions intensity
- Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Senior-mid management

✓ Procurement manager

(4.5.1.2) Incentives

Select all that apply

- ✓ Bonus % of salary
- ✓ Salary increase

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- ☑ Achievement of environmental targets

Emission reduction

- ☑ Reduction in emissions intensity
- ☑ Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Senior-mid management

✓ Process operation manager

(4.5.1.2) Incentives

Select all that apply

✓ Bonus - % of salary

✓ Salary increase

(4.5.1.3) Performance metrics

Targets

✓ Progress towards environmental targets

✓ Achievement of environmental targets

Emission reduction

☑ Reduction in emissions intensity

☑ Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Senior-mid management

☑ Environment/Sustainability manager

(4.5.1.2) Incentives

Select all that apply

- ✓ Bonus % of salary
- ✓ Salary increase

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- ☑ Achievement of environmental targets

Emission reduction

- ☑ Reduction in emissions intensity
- ✓ Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

Climate change

(4.5.1.1) Position entitled to monetary incentive

Senior-mid management

☑ Environmental, Health, and Safety manager

(4.5.1.2) Incentives

Select all that apply

✓ Bonus - % of salary

✓ Salary increase

(4.5.1.3) Performance metrics

Targets

- ✓ Progress towards environmental targets
- ☑ Achievement of environmental targets

Emission reduction

- ☑ Reduction in emissions intensity
- ☑ Reduction in absolute emissions

Resource use and efficiency

☑ Energy efficiency improvement

(4.5.1.4) Incentive plan the incentives are linked to

Select from:

☑ Both Short-Term and Long-Term Incentive Plan, or equivalent

(4.5.1.5) Further details of incentives

In connection with the Compensation & Human Capital Committee's review of market practices, a Strategic Initiatives metric was added, which focuses on Sustainability (i.e., environmental and Diversity and Inclusion ("D&I") process related goals)--the addition of new Strategic Initiatives metric includes the measurement of progress towards the Company's Environmental and D&I process related goals. This impacts all employees that participate in the Company's Annual Incentive Plan and is one of five metrics representing 20% of the Annual Incentive Plan potential payout.

(4.5.1.6) How the position's incentives contribute to the achievement of your environmental commitments and/or climate transition plan

Our annual bonus program pays bonuses to individuals based on corporate performance as well as individual performance against critical success drivers. Emissions reductions, energy reductions and efficiency projects across the Supply Chain/Operations enterprise are key criteria that contribute to performance evaluations against the Strategic Initiatives metric and associated monetary rewards.

[Add row]

(4.6)	Does	your organization	have an environmenta	policy that a	ddresses environme	ental issues
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Does your organization have any environmental policies?
Select from: ✓ Yes

[Fixed row]

(4.6.1) Provide details of your environmental policies.

Row 1

(4.6.1.1) Environmental issues covered

Select all that apply

✓ Climate change

(4.6.1.2) Level of coverage

Select from:

✓ Organization-wide

(4.6.1.3) Value chain stages covered

Select all that apply

✓ Direct operations

(4.6.1.4) Explain the coverage

Church & Dwight's environmental policy states the company's commitment to conduct business in an environmentally responsible and sustainable manner while ensuring compliance with the company's policies, programs and environmental laws and regulations. Additionally, it states commitments to maintain the environmental management system, provide adequate resources including training on environmental topics, minimize impacts on environment, promote sustainability to outside stakeholders, and require employees to participate in corporate policies and programs.

(4.6.1.5) Environmental policy content

Environmental commitments

- Commitment to comply with regulations and mandatory standards
- ✓ Commitment to take environmental action beyond regulatory compliance
- ✓ Commitment to stakeholder engagement and capacity building on environmental issues

Climate-specific commitments

☑ Other climate-related commitment, please specify :Acknowledge impacts of climate change and its impacts Promote environmental sustainability through concepts of reduce, recycle, reuse, replenish.

(4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

Select all that apply

✓ No, but we plan to align in the next two years

(4.6.1.7) Public availability

Select from:

✓ Publicly available

(4.6.1.8) Attach the policy

Row 2

(4.6.1.1) Environmental issues covered

Select all that apply

✓ Forests

(4.6.1.2) Level of coverage

Select from:

✓ Organization-wide

(4.6.1.3) Value chain stages covered

Select all that apply

✓ Direct operations

(4.6.1.4) Explain the coverage

Church & Dwight's Palm Oil Sustainable Sourcing Commitment demonstrates our compliance with the following specific sourcing practices: • Ending our contributions to deforestation by conserving and protecting primary and secondary forests, High Carbon Stock and High Conservation Value forests across all supplier landholdings. • Ending new development on peatlands, regardless of depth. • Leveraging best management practices for existing palm oil plantations on peat soils. • Prohibiting the use of fire for preparation or clearing of land areas. • Reducing greenhouse gas emissions from deforestation and existing operations. • Complying with existing RSPO Principles and Criteria or other equivalent standards. • Ending any exploitation of the rights of indigenous peoples and local communities. To accomplish these goals, we require our primary supplier to meet or exceed the standards set forth in its No Deforestation, No Peat, No Exploitation Policy, provide quarterly reports on its supply chain mapping and progress against the commitments set forth in its policy, and meet or exceed RSPO standards for RSPO certification. We review the goals in our policy on an annual basis to inform changes we may need to make to ensure that we are on the path to reach our stated goals. Our policy specifically states our sustainability goals as it relates to palm oil and is closely aligned with the United Nations.

(4.6.1.5) Environmental policy content

Forests-specific commitments

- ☑ Commitment to conduct or support restoration and/or compensation to remedy for past deforestation or conversion
- ☑ Commitment to no deforestation, to no planting on peatlands, and to no exploitation (NDPE) by target date, please specify

☑ Commitment to no land clearance by burning or clearcutting

Social commitments

- ☑ Adoption of the UN International Labour Organization principles
- ✓ Commitment to secure Free, Prior, and Informed Consent (FPIC) of indigenous people and local communities

(4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

Select all that apply

✓ No, and we do not plan to align in the next two years

(4.6.1.7) Public availability

Select from:

☑ Publicly available

(4.6.1.8) Attach the policy

Palm Oil Sustainable Sourcing Commitment _ Church and Dwight - Palm Oil Sustainable Sourcing Commitment.pdf

Row 3

(4.6.1.1) Environmental issues covered

Select all that apply

Water

(4.6.1.2) Level of coverage

Select from:

✓ Organization-wide

(4.6.1.3) Value chain stages covered

✓ Direct operations

(4.6.1.4) Explain the coverage

Church & Dwight's water policy states the company's commitment to conduct business in an environmentally responsible and sustainable manner while ensuring compliance with the company's policies, programs and environmental laws and regulations.

(4.6.1.5) Environmental policy content

Environmental commitments

- ☑ Commitment to comply with regulations and mandatory standards
- ☑ Commitment to take environmental action beyond regulatory compliance

Water-specific commitments

- ☑ Commitment to reduce water consumption volumes
- ✓ Commitment to reduce water withdrawal volumes
- ☑ Commitment to water stewardship and/or collective action
- ✓ Other water-related commitment, please specify :Responsible company management of water resources

Additional references/Descriptions

☑ Acknowledgement of the human right to water and sanitation

(4.6.1.6) Indicate whether your environmental policy is in line with global environmental treaties or policy goals

Select all that apply

✓ No, but we plan to align in the next two years

(4.6.1.7) Public availability

Select from:

✓ Publicly available

(4.6.1.8) Attach the policy

Water-Policy.pdf [Add row]

(4.10) Are you a signatory or member of any environmental collaborative frameworks or initiatives?

(4.10.1) Are you a signatory or member of any environmental collaborative frameworks or initiatives?

Select from:

Yes

(4.10.2) Collaborative framework or initiative

Select all that apply

- ☑ Global Reporting Initiative (GRI) Community Member
- ✓ Roundtable on Sustainable Palm Oil (RSPO)
- ☑ Science-Based Targets Initiative (SBTi)
- ☑ Task Force on Climate-related Financial Disclosures (TCFD)

(4.10.3) Describe your organization's role within each framework or initiative

Science Based Targets Network: Church & Dwight's science-based target was approved in 2022. As part of this target, we will seek to engage our suppliers to set their own science-based targets; Global Reporting Initiative: Church & Dwight has aligned our annual Corporate Sustainability Report with Global Reporting Initiative (GRI) Standards for the past 10 years. Task Force on Climate-related Financial Disclosures: Church & Dwight has aligned our annual Corporate Sustainability Report with the recommendations of the Task Force on Climate-related (TCFD) Framework since 2020. As part of this disclosure, we describe our approach to assess and manage physical and transition risks that climate change may pose to our business; Roundtable on Sustainable Palm Oil: In 2023, we continued our membership with the Roundtable on Sustainable Palm Oil (RSPO) and completed our third Annual Communication of Progress (for 2022 results). While we are not RSPO Supply Chain Certified, we purchased virtually all our palm oil derivative raw material from one RSPO member supplier that has represented to us that this material is over 97% traceable to the mill.

[Fixed row]

(4.11) In the reporting year, did your organization engage in activities that could directly or indirectly influence policy, law, or regulation that may (positively or negatively) impact the environment?

(4.11.1) External engagement activities that could directly or indirectly influence policy, law, or regulation that may impact the environment

Select all that apply

✓ Yes, we engaged indirectly through, and/or provided financial or in-kind support to a trade association or other intermediary organization or individual whose activities could influence policy, law, or regulation

(4.11.2) Indicate whether your organization has a public commitment or position statement to conduct your engagement activities in line with global environmental treaties or policy goals

Select from:

✓ No, but we plan to have one in the next two years

(4.11.5) Indicate whether your organization is registered on a transparency register

Select from:

✓ No

(4.11.8) Describe the process your organization has in place to ensure that your external engagement activities are consistent with your environmental commitments and/or transition plan

The Church & Dwight Corporate Issues Council subgroup on Sustainability Strategy is tasked with monitoring and tracking our corporate engagement with trade associations and NGOs. As part of this function, the subgroup tracks development and requirements of these associations as well as their positions on topics relevant to sustainability and climate change.

[Fixed row]

(4.11.2) Provide details of your indirect engagement on policy, law, or regulation that may (positively or negatively) impact the environment through trade associations or other intermediary organizations or individuals in the reporting year.

Row 1

(4.11.2.1) Type of indirect engagement

Select from:

✓ Indirect engagement via a trade association

(4.11.2.4) Trade association

North America

☑ Other trade association in North America, please specify :American Cleaning Institute

(4.11.2.5) Environmental issues relevant to the policies, laws, or regulations on which the organization or individual has taken a position

Select all that apply

- ✓ Climate change
- Forests
- Water

(4.11.2.6) Indicate whether your organization's position is consistent with the organization or individual you engage with

Select from:

Consistent

(4.11.2.7) Indicate whether your organization attempted to influence the organization or individual's position in the reporting year

Select from:

✓ No, we did not attempt to influence their position

(4.11.2.8) Describe how your organization's position is consistent with or differs from the organization or individual's position, and any actions taken to influence their position

ACI supports alignment with the 1.5 degrees trajectory of the Paris Agreement and highlights its members' actions toward implementing science-based targets.

(4.11.2.9) Funding figure your organization provided to this organization or individual in the reporting year (currency)

360000

(4.11.2.10) Describe the aim of this funding and how it could influence policy, law or regulation that may impact the environment

Maintaining annual membership

(4.11.2.11) Indicate if you have evaluated whether your organization's engagement is aligned with global environmental treaties or policy goals

Select from:

✓ Yes, we have evaluated, and it is aligned

(4.11.2.12) Global environmental treaties or policy goals aligned with your organization's engagement on policy, law or regulation

Select all that apply

- ✓ Paris Agreement
- ☑ Sustainable Development Goal 6 on Clean Water and Sanitation [Add row]

(4.12) Have you published information about your organization's response to environmental issues for this reporting year in places other than your CDP response?

Select from:

Yes

(4.12.1) Provide details on the information published about your organization's response to environmental issues for this reporting year in places other than your CDP response. Please attach the publication.

Row 1

(4.12.1.1) **Publication**

Select from:

✓ In mainstream reports

(4.12.1.3) Environmental issues covered in publication

Select all that apply

✓ Climate change

(4.12.1.4) Status of the publication

Select from:

Complete

(4.12.1.5) Content elements

Select all that apply

- ✓ Governance
- Strategy
- ✓ Value chain engagement
- Emission targets
- ✓ Water accounting figures

(4.12.1.6) Page/section reference

Pages 21-23 BOARD OF DIRECTORS RISK OVERSIGHT; pages 31-32 SUSTAINABILITY STRATEGY AND ESG PILLARS

(4.12.1.7) Attach the relevant publication

CD_2024_NoticeofAnnualMeetingofStockholdersandProxyStatement.pdf

(4.12.1.8) Comment

We provide key updates in our annual disclosures.

Row 2

(4.12.1.1) **Publication**

Select from:

✓ In voluntary sustainability reports

(4.12.1.3) Environmental issues covered in publication

Select all that apply

- ✓ Climate change
- **✓** Forests
- Water

(4.12.1.4) Status of the publication

Select from:

Complete

(4.12.1.5) Content elements

Select all that apply

- Strategy
- ✓ Governance
- Emission targets
- ✓ Risks & Opportunities

- ✓ Value chain engagement
- ✓ Water accounting figures

(4.12.1.6) Page/section reference

(4.12.1.7) Attach the relevant publication

2023-Sustainability-Report.pdf

(4.12.1.8) Comment

Our annual sustainability report provides key information about performance and updates on our ESG progress. [Add row]

C5. Business strategy

(5.1) Does your organization use scenario analysis to identify environmental outcomes?

Climate change

(5.1.1) Use of scenario analysis

Select from:

✓ No, but we plan to within the next two years

(5.1.3) Primary reason why your organization has not used scenario analysis

Select from:

✓ Not an immediate strategic priority

(5.1.4) Explain why your organization has not used scenario analysis

Our business strategy does not utilize a specific climate-related scenario analysis. Many of the recognized climate-based scenario analyses require substantial input, and we have not yet identified a model that best fits our variety of products and operations. Based on the size and distribution of our GHG emissions, we consider our overall contribution to be small relative to other much larger organizations or energy intensive industries. However, we recognize all emissions contribute to climate change. We have pursued business strategies based on practical consideration of the materiality of issues addressed in our sustainability program. Besides our impact in the form of carbon emissions, we further recognize the impacts from climate change on our operations, including extreme weather, water and other resource restrictions, and increased temperature impacts on food production and other natural resource production. These impacts are acknowledged in our planning and strategy. They present potential risks and opportunities for us because we both make products for use in the food and animal productivity industries (such as baking soda and dietary/nutritional supplements) and use naturally sourced raw materials (such as palm oil derivatives, latex, gelatin, wood fibers, and several grain related products). In 2022, we received validation from the Science-Based Targets Initiative (SBTI) for our emission reduction and supplier engagement targets that will help mitigate our climate change impact. In 2023 we initiated feasibility and engineering studies for projects we anticipate implementing in 2024 and beyond to make substantial progress towards our SBT goals. We also joined the CDP Supply Chain program to better engage with our suppliers by requesting climate and water reporting from supplier representing 85% of our domestic US spend and approximately 42% of our Scope 3 Category 1 emissions. We had a 60% response rate in 2023 and 97% of responding suppliers in 2023 indicated at least one active greenhouse gas reduction target. We continue to expand this engagement in 2024. Performing a structured scenario analysis of the financial impacts of a 1.5 degree C temperature increase would be the next step to show we put climate change firmly within the context of our overall business strategy and financial planning. We plan to develop a transition plan within the next two years to outline risks and opportunities related to scenario analysis findings.

Forests

(5.1.1) Use of scenario analysis

Select from:

✓ No, and we do not plan to within the next two years

(5.1.3) Primary reason why your organization has not used scenario analysis

Select from:

✓ Not an immediate strategic priority

(5.1.4) Explain why your organization has not used scenario analysis

Our business strategy does not utilize a specific forests-related scenario analysis. We are in the process of first evaluating our approach for climate-related scenario analysis, which requires substantial input. Climate-related risks and opportunities are more directly relevant for our business and products.

Water

(5.1.1) Use of scenario analysis

Select from:

✓ No, but we plan to within the next two years

(5.1.3) Primary reason why your organization has not used scenario analysis

Select from:

✓ Not an immediate strategic priority

(5.1.4) Explain why your organization has not used scenario analysis

C&D business strategy does not utilize a specific climate or water related scenario analysis. Many of the recognized climate or water-based scenario analyses require substantial input and Church & Dwight has not yet identified a model that best fits our variety of products and operations. Church & Dwight has pursued business strategies based on practical consideration of materiality of issues addressed in our sustainability program and through our "reduce, recycle, renew, replenish" approach. We are in the process of first evaluating our approach for climate-related scenario analysis. However, we do recognize impacts from water risk on our

operations and surrounding communities, including potential extreme weather, water scarcity, and other resource restrictions. These are acknowledged in our planning and strategy. As our overall sustainability program continues to mature, we anticipate using scenario analysis to inform potential future water related targets and strategy.

[Fixed row]

(5.2) Does your organization's strategy include a climate transition plan?

(5.2.1) Transition plan

Select from:

☑ No, but we are developing a climate transition plan within the next two years

(5.2.15) Primary reason for not having a climate transition plan that aligns with a 1.5°C world

Select from:

✓ Not an immediate strategic priority

(5.2.16) Explain why your organization does not have a climate transition plan that aligns with a 1.5°C world

In 2022, our science-based targets were validated by the Science Based Targets Initiative (SBTi). These targets align with SBTi's latest criteria for maintaining global temperature rise to 1.5C for Scope 1 and Scope 2 emissions and well below 2C for Scope 3. We do not yet have a published low carbon transition plan beyond our stated goals and objectives as we prioritize actions in support of our science-based targets. As part of these targets, we have committed to working with our supplier base representing 75% of our suppliers' emissions to develop associated science-based targets by 2026. We are simultaneously progressing towards our near-term, climate-related goal that our Scope 1 and 2 emissions related to the global operations we own and control will be carbon neutral by 2025. Performing a structured scenario analysis of the financial impacts of a 1.5C temperature increase would be the next step to show we put climate change firmly within the context of our overall business strategy and financial planning. We plan to develop a transition plan within the next two years to outline risks and opportunities related to scenario analysis findings.

[Fixed row]

(5.3) Have environmental risks and opportunities affected your strategy and/or financial planning?

(5.3.1) Environmental risks and/or opportunities have affected your strategy and/or financial planning

Select from:

✓ Yes, both strategy and financial planning

(5.3.2) Business areas where environmental risks and/or opportunities have affected your strategy

Select all that apply

- Products and services
- ✓ Upstream/downstream value chain
- ✓ Investment in R&D
- Operations

[Fixed row]

(5.3.1) Describe where and how environmental risks and opportunities have affected your strategy.

Products and services

(5.3.1.1) Effect type

Select all that apply

- Risks
- Opportunities

(5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- ✓ Climate change
- ✓ Forests
- Water

(5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

We continue to respond to increased customer demand for sustainable products, and we advanced our business strategy in this area during 2023. We have improved the recyclability of our product portfolio to 88.3%, which equates to an additional 11.5 million pounds of packaging accepted into the recycling stream. We established

carbon neutral manufacturing and development for consumer baking soda products and continued to develop less resource-intensive products, such as concentrated liquid laundry detergents, while aiming to decrease our total water intake each year. In 2023 we reduced targeted GHG emissions (Scope 1 Scope 2 targeted Scope 3 transportation emissions) by 4%.

Upstream/downstream value chain

(5.3.1.1) Effect type

Select all that apply

- Risks
- Opportunities

(5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- ✓ Climate change
- Forests
- Water

(5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

Our business strategy for enhancing customer relationships recognizes the importance of increasing the visibility of carbon emissions across the value chain. In recent years, value chain disruptions resulted in identifying and expanding the number of our value chain partners to increase its resiliency and shorten the links in our supply chain. In evaluating methods to better engage with our suppliers we decided to join CDP as a Supply Chain member and in 2023 initiated engagement through CDP Supply Chain on both Climate and Water targeting suppliers representing approximately 90% of our US domestic direct spending. (Approximately 42% of Scope 3, Category 1 CO2e emissions) We continue to expand this engagement in 2024. We directly engage our contract manufacturing base through an annual survey to ascertain disclosure of GHG and water metrics and similar performance data. In 2023 we also established a sustainability KPI for our contract manufacturers to maintain feedback that offers incentives for participation. We are also working with our main palm oil derivative supplier to achieve our objective of achieving 97% traceability to the mills in 2023. In addition to traceability to mills, we support and encourage suppliers to achieve as much traceability to the plantations as possible and to comply with RSPO standards as they evolve. We believe that doing so will assist us in achieving our goal of ensuring that the ingredients used in our products are from responsible sources. Since 2018 we have sourced 100% certified sustainable palm oil-based ingredients through RSPO from mass balance sources and RSPO credit. In 2023 we sourced 57% of palm oil-based ingredients from certified sustainable physical sources through RSPO from mass balance sources progressing toward our 100% goal by the end of 2025. Downstream consumers demand transparency in our value chain and are increasingly interested in opportunities to reduce impacts on the environment. To meet customer expectations, we have adjusted our strategy by advancing o

Investment in R&D

(5.3.1.1) Effect type

Select all that apply

Risks

Opportunities

(5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- ✓ Climate change
- Forests
- Water

(5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

As discussed in other sections of this disclosure, we invest in R&D for new products and packaging formulated to minimize water requirements in consumer use, reduce product weight, and increase recyclability of packaging. For example, in 2023, we completed our liquid laundry detergent concentration project to reduce water and packaging use. These improvements contribute to decreased emissions associated with product distribution and help minimize plastic use and conserve forest resources. Other product initiatives included continued investment in dry shampoo products and we launched two online products, an ultra concentrated liquid detergent and laundry detergent sheets that further reduce the amount of water in our finished product. Additionally, no chemicals on our 2023 internal restricted substances list (RSL) will be intentionally added to any of our formulations. Our RSL is managed by a multi-department Chemicals of Concern Team to continuously review and update the list of chemicals as new findings and legislation emerges. We are committed to producing safe and sustainable products for our consumers and the environment. Our R&D efforts focus on product development for the near- and medium-term horizon.

Operations

(5.3.1.1) Effect type

Select all that apply

- Risks
- Opportunities

(5.3.1.2) Environmental issues relevant to the risks and/or opportunities that have affected your strategy in this area

Select all that apply

- ✓ Climate change
- Forests
- Water

(5.3.1.3) Describe how environmental risks and/or opportunities have affected your strategy in this area

We continue to enact business strategies to make progress towards our goal of achieving carbon-neutral operations by 2025. As part of this goal, our collective facility-level objectives are designed to reduce total energy consumption or at minimum, remain energy neutral on a year-to-year basis. Some of our plants have already implemented a variety of energy efficiency projects as of 2023, such as lighting efficiency, utility and process equipment improvements, and energy monitoring technologies. Implementation of several energy reduction projects has enabled us to minimize increases in our energy use in 2023. We seek to further minimize our carbon footprint by pursuing renewable energy credits, onsite green energy projects, and carbon offsets. In 2023 we continued to develop detailed engineering and implementation plans for key projects to achieve our SBT commitments. Water is an integral aspect of many of our products, both as an ingredient and in use phase. Continued long-term success of our business relies upon access to suitable water volume and quality by both our operations, our customers, and the communities in which we operate. We regularly assess water risk including availability for our existing operations and water availability is a key element in our selection processes for potential new locations. Facility life span and replacement planning (typically 10 year horizon) includes consideration of appropriate water infrastructure as part of the basic siting needs. We include capital and budget for evaluating and improving our water use efficiency in operations. Responsible water management and water availability is an integral part of our long-term planning with respect to maintaining our operating facility footprint. We have adjusted our strategy by focusing on water efficiency within our operations to align with our reduction in water usage for products, while being able to meet our water discharge permits at the same time. We have also made decisions to shift away from use of palm oil derivates as a material used in our operations, because we recognize that palm oil has significant impacts on biodiversity, local communities, and climate change. We have made efforts to remove palm oil derivatives from our products in response to market forces and in support of conservation. [Add row]

(5.3.2) Describe where and how environmental risks and opportunities have affected your financial planning.

Row 1

(5.3.2.1) Financial planning elements that have been affected

Select all that apply

- Revenues
- ✓ Direct costs
- ✓ Indirect costs
- Capital expenditures

☑ Capital allocation

(5.3.2.2) Effect type

Select all that apply

- Risks
- Opportunities

(5.3.2.3) Environmental issues relevant to the risks and/or opportunities that have affected these financial planning elements

Select all that apply

- ✓ Climate change
- Forests
- Water

(5.3.2.4) Describe how environmental risks and/or opportunities have affected these financial planning elements

Our revenues, direct costs, indirect costs, capital expenditures and capital allocations are all affected by climate change risks and opportunities. Our financial planning incorporates climate-related impacts to our supply chain from cost of raw materials and transportation, indirect costs for utilities, new product development, and capital costs and allocation for continuous improvement in our energy, water, and waste efficiency efforts. A portion of our corporate financial planning takes into account the cost of pursuing a carbon-neutral strategy by 2025. Over the past few years, our approach to understanding and evaluating climate change risks and opportunities has continued to evolve. As part of this evolution, we evaluate the costs of climate mitigation alternatives at a corporate level. In 2023 we continued to expand our carbon credit purchase program as part of our overall strategy of emission reductions. Achieving carbon neutrality against targeted emissions has become a short-term goal, and maintaining that status is a long-term goal that is incorporated into our financial planning process. In 2022, our proposed science-based climate mitigation targets were validated by the Science-Based Targets Initiative (SBTi). The potential financial impact of projects and initiatives necessary to achieve these goals was evaluated and incorporated into company medium- to long-term financial planning. As projects and initiatives are more fully developed in 2023 and 2024, the financial details are incorporated into our short- and medium-term financial planning. Our financial planning also includes capital for operations to implement water management and conservation projects, R&D funding to develop, refine, and advance more sustainable and water friendly products within in our product portfolio, as well as sales and marketing budgets to promote these products to customers and consumers. Having these type of products contribute to company growth and allows continued investment in climate/water efficiency in operations

(5.4) in your organization's finance climate transition?	cial accounting, do you identify spending/revenue that is aligned with your organization's
	Identification of spending/revenue that is aligned with your organization's climate transition
	Select from:
	✓ No, but we plan to in the next two years
[Fixed row]	
(5.9.1) Water-related CAPEX (+/-	% change)
39	
(5.9.2) Anticipated forward trend	for CAPEX (+/- % change)
10	
(5.9.3) Water-related OPEX (+/- $\%$	change)
18	
(5.9.4) Anticipated forward trend	for OPEX (+/- % change)
10	

(5.9.5) Please explain

Cap Ex increase in reporting year is primarily due to carry over of 2022 water related projects into 2023. Future year increase in 2024 does not anticipate as much carry over, but includes 2 wastewater treatment upgrades as well as several rest room (WASH) renovations/upgrades and other water system maintenance projects. Op Ex increases in the reporting year reflect overall higher cost of third party water supplied, increased cost of O&M for both water and wastewater systems, increased monitoring/analytical costs and increased residuals management costs compared to 2022. Anticipated forward trend expects this trend to continue to a lesser degree as well as accommodates new operational cost associated with new or improved water/wastewater treatment systems planned to be installed in 2024. [Fixed row]

(5.10) Does your organization use an internal price on environmental externalities?

(5.10.1) Use of internal pricing of environmental externalities

Select from:

✓ No, and we do not plan to in the next two years

(5.10.3) Primary reason for not pricing environmental externalities

Select from:

✓ Not an immediate strategic priority

(5.10.4) Explain why your organization does not price environmental externalities

We continue to implement sustainability-related initiatives and respond to stakeholders as part of our approach for managing key risks and opportunities. We focus on efficient use of our internal resources to target areas where we believe we can have the most impact. Pricing environmental externalities is not an immediate strategy priority for the business, because we believe there are other opportunities that can generate greater value for the company and our stakeholders. We are focused on meeting our science-based targets and continuing to develop products that reduce water consumption, forest-related resource use, and emissions as we also work to increase the efficiency of our operations.

[Fixed row]

(5.11) Do you engage with your value chain on environmental issues?

Suppliers

(5.11.1) Engaging with this stakeholder on environmental issues

Select from:

Yes

(5.11.2) Environmental issues covered

Select all that apply

- ✓ Climate change
- Forests
- Water

Smallholders

(5.11.1) Engaging with this stakeholder on environmental issues

Select from:

✓ No, and we do not plan to within the next two years

(5.11.3) Primary reason for not engaging with this stakeholder on environmental issues

Select from:

✓ Not an immediate strategic priority

(5.11.4) Explain why you do not engage with this stakeholder on environmental issues

While some of our raw material suppliers may engage smallholders, these represent a very small portion of our supply chain spend and occur at the Tier 2 level or higher. We do not directly source through smallholders. As we continue to assess our supply chain and prioritize related engagement strategy we will determine the need for future direct engagement with smallholders.

Customers

(5.11.1) Engaging with this stakeholder on environmental issues

Select from:

Yes

(5.11.2) Environmental issues covered

Select all that apply

- ✓ Climate change
- ✓ Forests
- Water

Investors and shareholders

(5.11.1) Engaging with this stakeholder on environmental issues

Select from:

Yes

(5.11.2) Environmental issues covered

Select all that apply

- ✓ Climate change
- ✓ Forests
- Water

Other value chain stakeholders

(5.11.1) Engaging with this stakeholder on environmental issues

Select from:

Yes

(5.11.2) Environmental issues covered

Select all that apply

✓ Climate change

✓ Water
[Fixed row]

(5.11.1) Does your organization assess and classify suppliers according to their dependencies and/or impacts on the environment?

	Assessment of supplier dependencies and/or impacts on the environment
Climate change	Select from: ✓ No, we do not assess the dependencies and/or impacts of our suppliers, and have no plans to do so within two years
Forests	Select from: ✓ No, we do not assess the dependencies and/or impacts of our suppliers, and have no plans to do so within two years
Water	Select from: ✓ No, we do not assess the dependencies and/or impacts of our suppliers, and have no plans to do so within two years

[Fixed row]

(5.11.2) Does your organization prioritize which suppliers to engage with on environmental issues?

Climate change

(5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

✓ Yes, we prioritize which suppliers to engage with on this environmental issue

(5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

✓ Procurement spend

☑ Other, please specify :Relative carbon contribution

(5.11.2.4) Please explain

Our responsible supplier program includes engagement on social and environmental issues. We are collecting information from our contract manufacturers and developing a program for tracking ESG key performance indicators of our suppliers, and we continue to prioritize our engagement through CDP with suppliers based on procurement spend to evaluate their impacts. While our initial engagement is based on spend, we are prioritizing engagement expansion based on supplier relative carbon contribution to our Scope 3 emissions in accordance with our SBTi commitments

Forests

(5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

✓ Yes, we prioritize which suppliers to engage with on this environmental issue

(5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

✓ Material sourcing

✓ Procurement spend

(5.11.2.4) Please explain

Our responsible supplier program includes engagement on social and environmental issues. We are collecting information from our contract manufacturers and developing a program for tracking ESG key performance indicators of our suppliers, and we continue to prioritize our engagement through CDP with suppliers based on procurement spend to evaluate their impacts. Our palm oil derivative procurement is driven by supplier RSPO and palm oil policy compliance.

Water

(5.11.2.1) Supplier engagement prioritization on this environmental issue

Select from:

✓ Yes, we prioritize which suppliers to engage with on this environmental issue

(5.11.2.2) Criteria informing which suppliers are prioritized for engagement on this environmental issue

Select all that apply

✓ Procurement spend

(5.11.2.4) Please explain

Our responsible supplier program includes engagement on social and environmental issues. We are collecting information from our contract manufacturers and developing a program for tracking ESG key performance indicators of our suppliers, and we continue to prioritize our engagement through CDP with suppliers based on procurement spend to evaluate their impacts.

[Fixed row]

(5.11.5) Do your suppliers have to meet environmental requirements as part of your organization's purchasing process?

Climate change

(5.11.5.1) Suppliers have to meet specific environmental requirements related to this environmental issue as part of the purchasing process

Select from:

☑ No, but we plan to introduce environmental requirements related to this environmental issue within the next two years

(5.11.5.2) Policy in place for addressing supplier non-compliance

Select from:

☑ No, we do not have a policy in place for addressing non-compliance

(5.11.5.3) Comment

We do not currently have a plan on environmental requirements for our suppliers. We are developing a KPI program with our contract manufacturers that include environmental performance criteria related to energy and GHG management and water management. We are also engaging our primary suppliers through CDP

Supply Chain regarding climate and water issues for information gathering. We anticipate this engagement may develop into supplier specific requirements in the future.

Forests

(5.11.5.1) Suppliers have to meet specific environmental requirements related to this environmental issue as part of the purchasing process

Select from:

✓ Yes, suppliers have to meet environmental requirements related to this environmental issue, but they are not included in our supplier contracts

(5.11.5.2) Policy in place for addressing supplier non-compliance

Select from:

✓ No, we do not have a policy in place for addressing non-compliance

(5.11.5.3) Comment

Palm oil suppliers need to have Roundtable on Sustainable Palm Oil (RSPO) certification. The Company requires that its primary supplier follow its Global Operations Guiding Principles which encompasses the Company's Palm Oil Sustainability Sourcing Commitment. The Guiding Principles were developed based on the principles of internationally recognized human rights and labor conditions and reflect our commitment to sustainable operations.

Water

(5.11.5.1) Suppliers have to meet specific environmental requirements related to this environmental issue as part of the purchasing process

Select from:

☑ No, but we plan to introduce environmental requirements related to this environmental issue within the next two years

(5.11.5.2) Policy in place for addressing supplier non-compliance

Select from:

☑ No, we do not have a policy in place for addressing non-compliance

(5.11.5.3) Comment

We do not currently have a plan on environmental requirements for our suppliers. We are developing a KPI program with our contract manufacturers that include environmental performance criteria related to energy and GHG management and water management. We are also engaging our primary suppliers through CDP Supply Chain regarding climate and water issues for information gathering. We anticipate this engagement may develop into supplier specific requirements in the future.

[Fixed row]

(5.11.6) Provide details of the environmental requirements that suppliers have to meet as part of your organization's purchasing process, and the compliance measures in place.

Forests

(5.11.6.1) Environmental requirement

Select from:

☑ Compliance with an environmental certification, please specify:RSPO

(5.11.6.2) Mechanisms for monitoring compliance with this environmental requirement

Select all that apply

Certification

(5.11.6.3) % tier 1 suppliers by procurement spend required to comply with this environmental requirement

Select from:

✓ Less than 1%

(5.11.6.4) % tier 1 suppliers by procurement spend in compliance with this environmental requirement

Select from:

☑ 100%

(5.11.6.9) Response to supplier non-compliance with this environmental requirement

Select from:

✓ Suspend and engage

(5.11.6.10) % of non-compliant suppliers engaged

Select from:

✓ None

(5.11.6.11) Procedures to engage non-compliant suppliers

Select all that apply

☑ Re-integrating suppliers back into upstream value chain based on the successful and verifiable completion of activities

(5.11.6.12) Comment

We source almost all of our palm oil derivatives from one supplier. We have had no non-compliance. That supplier has in place since 2013 its No Deforestation, No Peat and No Exploitation Policy, which was updated in 2019 to better align with globally recognized frameworks such as, United Nations FAO Voluntary Guidelines on Responsible Governance on Tenure, United Nations Global Compact, International Labour Organization, and RSPO guidance on peat and the integrated HCV-HCSA assessments for new plantings conventions. The Company requires that its primary supplier follow its Global Operations Guiding Principles which encompasses the Company's Palm Oil Sustainability Sourcing Commitment. The Guiding Principles were developed based on the principles of internationally recognized human rights and labor conditions and reflect our commitment to sustainable operations. They are substantially aligned with the United Nations Declaration on Human Rights, the International Labor Organization's 1998 Declaration on Fundamental Principles and Rights at Work and the Labor Principles of the United Nations Global Compact. They are also substantially aligned with the Ethical Trading Initiative Base Code. The Employment Standards within the Guiding Principles provide that "employees must be employeed of their own free will," suppliers are not permitted to utilize "forced labor in any form," may not utilize corporal punishment as a form of discipline, and must pay employees wages required by law.

[Add row]

(5.11.7) Provide further details of your organization's supplier engagement on environmental issues.

Climate change

(5.11.7.2) Action driven by supplier engagement

Select from:

Emissions reduction

(5.11.7.3) Type and details of engagement

Information collection

☑ Collect GHG emissions data at least annually from suppliers

Innovation and collaboration

✓ Run a campaign to encourage innovation to reduce environmental impacts on products and services

(5.11.7.4) Upstream value chain coverage

Select all that apply

✓ Tier 1 suppliers

(5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

☑ 76-99%

(5.11.7.6) % of tier 1 supplier-related scope 3 emissions covered by engagement

Select from:

✓ 51-75%

(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

We have engaged with suppliers associated with products sold to our largest customer in direct response to our customer's inquiry regarding profiles of select products. Data collected includes identifying those suppliers who publicly disclose their GHG data as well as select data points on product GHG intensity. We conducted supplier education sessions during 2022 to introduce our science-based target and discuss supplier engagement. In 2023 we also requested climate-related data from key suppliers through the CDP supply chain network. We estimate the engagement represents 57% of Scope 3 C1 domestic supplier emissions. We also directly engage our contract manufacturing base regarding energy, GHG, and water issues. Combined our CDP supplier engagement and contract manufacturer engagement represent 69% of our estimate Scope 3 C1 emissions. Data obtained in 2023 will further develop and improve our supplier engagement program. Engagement consisted primarily of data gathering; success is measured by the number of suppliers providing positive responses (reporting absolute GHG emissions data, GHG intensity data and/or GHG reduction initiatives and data). As part of our SBT commitment, over the remaining years of our target period we will work to improve our understanding of supplier emissions and strategies for reducing our Scope 3 emissions through expanded participation in the CDP supply chain network.

(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action

Select from:

✓ No

Forests

(5.11.7.1) Commodity

Select from:

✓ Palm oil

(5.11.7.2) Action driven by supplier engagement

Select from:

✓ No deforestation and/or conversion of other natural ecosystems

(5.11.7.3) Type and details of engagement

Innovation and collaboration

☑ Other innovation and collaboration activity, please specify :RSPO

(5.11.7.4) Upstream value chain coverage

Select all that apply

☑ Tier 1 suppliers

(5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

✓ 76-99%

(5.11.7.7) % tier 1 suppliers with substantive impacts and/or dependencies related to this environmental issue covered by engagement

Select from:

Unknown

(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

We source almost all of our palm oil derivatives from one supplier. That supplier has had in place since 2013 its No Deforestation, No Peat and No Exploitation Policy, which was updated in 2019 to better align with globally recognized frameworks such as, United Nations FAO Voluntary Guidelines on Responsible Governance on Tenure, United Nations Global Compact, International Labour Organization, and RSPO guidance on peat and the integrated HCV-HCSA assessments for new plantings conventions. The Company requires that its primary supplier follow its Global Operations Guiding Principles which encompasses the Company's Palm Oil Sustainability Sourcing Commitment. The Guiding Principles were developed based on the principles of internationally recognized human rights and labor conditions and reflect our commitment to sustainable operations. They are substantially aligned with the United Nations Declaration on Human Rights, the International Labor Organization's 1998 Declaration on Fundamental Principles and Rights at Work and the Labor Principles of the United Nations Global Compact. They are also substantially aligned with the Ethical Trading Initiative Base Code. The Employment Standards within the Guiding Principles provide that "employees must be employed of their own free will," suppliers are not permitted to utilize "forced labor in any form," may not utilize corporal punishment as a form of discipline, and must pay employees wages required by law.

(5.11.7.10) Engagement is helping your tier 1 suppliers meet an environmental requirement related to this environmental issue

Select from:

☑ Yes, please specify the environmental requirement :Palm Oil RSPO supplier compliance

(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action

Select from:

✓ Yes

Water

(5.11.7.2) Action driven by supplier engagement

Select from:

☑ Other, please specify :Information collection

(5.11.7.3) Type and details of engagement

Information collection

✓ Collect water quantity information at least annually from suppliers (e.g., withdrawal and discharge volumes)

(5.11.7.4) Upstream value chain coverage

Select all that apply

☑ Tier 1 suppliers

(5.11.7.5) % of tier 1 suppliers by procurement spend covered by engagement

Select from:

☑ 26-50%

(5.11.7.7) % tier 1 suppliers with substantive impacts and/or dependencies related to this environmental issue covered by engagement

Select from:

Unknown

(5.11.7.9) Describe the engagement and explain the effect of your engagement on the selected environmental action

We have engaged with suppliers associated with products sold to our largest customer in direct response to our customer's inquiry regarding profiles of select products. Data collected includes identifying those suppliers who publicly disclose their water use information as well as select data points on product water intensity. We conducted supplier education sessions during 2022 to introduce our science-based target and discuss supplier engagement. In 2023 we requested water-related data from key suppliers through the CDP supply chain network. We also directly engage our contract manufacturing base regarding water issues. Data obtained in 2023 will further develop and improve our supplier engagement program. Engagement consisted primarily of data gathering; success is measured by the number of suppliers providing positive responses (water use, intensity or management program information). In future we will work to improve our understanding of supplier water use and strategies for reducing water in use in our value chain through expanded participation in the CDP supply chain network

(5.11.7.11) Engagement is helping your tier 1 suppliers engage with their own suppliers on the selected action

Select from: ☑ No [Add row]				
(5.11.9) Provide details of any environmental engagement activity with other stakeholders in the value chain.				
Climate change				
(5.11.9.1) Type of stakeholder				
Select from: ☑ Investors and shareholders				
(5.11.9.2) Type and details of engagement				
Education/Information sharing ☑ Share information on environmental initiatives, progress and achievements				
(5.11.9.3) % of stakeholder type engaged				
Select from: ☑ 76-99%				
(5.11.9.4) % stakeholder-associated scope 3 emissions				
Select from: ☑ None				

(5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

We generate our annual Corporate Sustainability Report to share with our investors and shareholders our initiatives and progress related to climate change.

(5.11.9.6) Effect of engagement and measures of success

Investors and shareholders understand and continue to support the company, including our climate change related efforts.

Forests

(5.11.9.1) Type of stakeholder

Select from:

✓ Investors and shareholders

(5.11.9.2) Type and details of engagement

Education/Information sharing

☑ Share information on environmental initiatives, progress and achievements

(5.11.9.3) % of stakeholder type engaged

Select from:

✓ 76-99%

(5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

We generate our annual Corporate Sustainability Report to share with our investors and shareholders our initiatives and progress related to forest related issues, specifically our responsible sourcing and palm oil derivative procurement programs.

(5.11.9.6) Effect of engagement and measures of success

Investors and shareholders understand and continue to support the company, including our responsible sourcing and palm oil derivative management activities.

Water

(5.11.9.1) Type of stakeholder

Select from:

✓ Investors and shareholders

(5.11.9.2) Type and details of engagement

Education/Information sharing

✓ Share information on environmental initiatives, progress and achievements

(5.11.9.3) % of stakeholder type engaged

Select from:

✓ 76-99%

(5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

We generate our annual Corporate Sustainability Report to share with our investors and shareholders our initiatives and progress related to water management.

(5.11.9.6) Effect of engagement and measures of success

Investors and shareholders understand and continue to support the company, including our water and water security management activities.

Climate change

(5.11.9.1) Type of stakeholder

Select from:

Customers

(5.11.9.2) Type and details of engagement

Education/Information sharing

- ✓ Share information about your products and relevant certification schemes
- ✓ Share information on environmental initiatives, progress and achievements

Innovation and collaboration

☑ Align your organization's goals to support customers' targets and ambitions

(5.11.9.3) % of stakeholder type engaged

Select from:

✓ 1-25%

(5.11.9.4) % stakeholder-associated scope 3 emissions

Select from:

✓ 26-50%

(5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

Estimated range for % of stakeholder type engaged represents those customers that engage us directly through CDP Supply chain, but the actual % of customers we engage with via other methods is likely considerably higher, but not calculated. We directly engage with Walmart's project gigaton related to carbon reductions. We also engage via direct or indirect surveys on our sustainability and carbon efforts through individual customer or broader ESG surveys such as Thesis. We frequently engage the majority of our customers on a individual basis through marketing and sales with respect to products with an improved sustainability footprint. Lastly we communicate our overall sustainability initiatives and performance through our Corporate Sustainability Report.

(5.11.9.6) Effect of engagement and measures of success

We are able to communicate our sustainability efforts and achievements, receive feedback on aligning with customer expectations. By aligning our efforts with those expectations, not only do we operate a more sustainable company, we maintain reputation with our customers and continue to have opportunities to increase product sales, and ultimately engage with the product consumers.

Water

(5.11.9.1) Type of stakeholder

Select from:

Customers

(5.11.9.2) Type and details of engagement

Education/Information sharing

☑ Share information about your products and relevant certification schemes

✓ Share information on environmental initiatives, progress and achievements

(5.11.9.3) % of stakeholder type engaged

Select from:

✓ 1-25%

(5.11.9.5) Rationale for engaging these stakeholders and scope of engagement

Estimated range for % of stakeholder type engaged represents those customers that engage us directly through CDP Supply chain, but the actual % of customers we engage with via other methods is likely considerably higher, but not calculated. We also engage via direct or indirect surveys on our sustainability efforts through individual customer or broader ESG surveys such as Thesis. We frequently engage the majority of our customers on a individual basis through marketing and sales with respect to products with an improved sustainability footprint. Lastly we communicate our overall sustainability initiatives and performance through our Corporate Sustainability Report.

(5.11.9.6) Effect of engagement and measures of success

We are able to communicate our sustainability efforts and achievements, receive feedback on aligning with customer expectations. By aligning our efforts with those expectations, not only do we operate a more sustainable company, we maintain reputation with our customers and continue to have opportunities to increase product sales, and ultimately engage with the product consumers.

[Add row]

(5.12) Indicate any mutually beneficial environmental initiatives you could collaborate on with specific CDP Supply Chain members.

Row 1

(5.12.1) Requesting member

Select from:

(5.12.2) Environmental issues the initiative relates to

Select all that apply

✓ Climate change

(5.12.4) Initiative category and type

Logistical change

☑ Other logistical change, please specify :Coordinate low emission transportation project

(5.12.5) Details of initiative

Walmart is a major customer representing notable amount of C&D downstream delivery as well as customer pick up for transportation of products. An effort to prioritize lower emission transportation methods could reduce our relative Scope 3 emissions.

(5.12.6) Expected benefits

Select all that apply

✓ Other, please specify: Reduction on our downstream scope 3 and customer upstream scope 3

(5.12.7) Estimated timeframe for realization of benefits

Select from:

(5.12.8) Are you able to estimate the lifetime CO2e and/or water savings of this initiative?

Select from:

✓ No

(5.12.11) Please explain

At this time potential savings cannot be calculated, although we estimate our downstream transportation and Walmart upstream transportation emissions related to our operations to be approximately 65,000 MT CO2e.

Row 2

(5.12.1) Requesting member

Select from:

(5.12.2) Environmental issues the initiative relates to

Select all that apply

✓ Climate change

(5.12.4) Initiative category and type

Logistical change

☑ Other logistical change, please specify :Coordinate low emission transportation project

(5.12.5) Details of initiative

Target is a major customer representing a notable amount of C&D downstream delivery. An effort to prioritize lower emission transportation methods could reduce our relative Scope 3 emissions.

(5.12.6) Expected benefits

Select all that apply

☑ Other, please specify: Reduction on our downstream scope 3 and customer upstream scope 3

(5.12.7) Estimated timeframe for realization of benefits

Select from:

✓ 1-3 years

(5.12.8) Are you able to estimate the lifetime CO2e and/or water savings of this initiative?

Select from:

✓ No

(5.12.11) Please explain

At this time potential savings cannot be calculated, although we estimate our downstream transportation emissions to Target related to our operations to be approximately 16,500 MT CO2e. [Add row]

(5.13) Has your organization already implemented any mutually beneficial environmental initiatives due to CDP Supply Chain member engagement?

Environmental initiatives implemented due to CDP Supply Chain member engagement
Select from: ✓ Yes

[Fixed row]

(5.13.1) Specify the CDP Supply Chain members that have prompted your implementation of mutually beneficial environmental initiatives and provide information on the initiatives.

Row 1

(5.13.1.1) Requesting member

Select from:

(5.13.1.2) Environmental issues the initiative relates to

Select all that apply

✓ Climate change

(5.13.1.4) Initiative ID

Select from:

✓ Ini1

(5.13.1.5) Initiative category and type

Relationship sustainability assessment

✓ Align goals to feed into customers targets and ambitions

(5.13.1.6) Details of initiative

Church & Dwight participate in Walmart Project Gigaton whereby a portion of any annual GHG reduction is allocated to Walmart's Project Gigaton

(5.13.1.7) Benefits achieved

Select all that apply

- ☑ Reduction of own operational emissions (own scope 1 & 2)
- ☑ Reduction of downstream value chain emissions (own scope 3)

(5.13.1.8) Are you able to provide figures for emissions savings or water savings in the reporting year?

Select from:

Yes, emissions savings only

(5.13.1.9) Estimated savings in the reporting year in metric tons of CO2e

97000

(5.13.1.11) Please explain how success for this initiative is measured

As we progress on our carbon reduction efforts we are able to share that reduction specific to this customer in direct support of their targets and objectives. We complete the Project Gigaton portal for company wide activity. The portal calculates the equivalent CO2e reductions and we apply a % reduction to the calculated total equal to the % of our total sales to Walmart. The value presented here is rounded to the nearest thousand.

(5.13.1.12) Would you be happy for CDP Supply Chain members to highlight this work in their external communication?

Select from:

✓ No

[Add row]

C6. Environmental Performance - Consolidation Approach

(6.1) Provide details on your chosen consolidation approach for the calculation of environmental performance data.

	Consolidation approach used	Provide the rationale for the choice of consolidation approach
Climate change	Select from: ☑ Operational control	We have selected operational control as our consolidation approach because it aligns with our financial accounting approach.
Forests	Select from: ✓ Operational control	We have selected operational control as our consolidation approach because it aligns with our financial accounting approach.
Water	Select from: ✓ Operational control	We have selected operational control as our consolidation approach because it aligns with our financial accounting approach.
Plastics	Select from: ☑ Operational control	We have selected operational control as our consolidation approach because it aligns with our financial accounting approach.
Biodiversity	Select from: ☑ Operational control	We have selected operational control as our consolidation approach because it aligns with our financial accounting approach.

[Fixed row]

- **C7. Environmental performance Climate Change**
- (7.1) Is this your first year of reporting emissions data to CDP?

Select from:

✓ No

(7.1.1) Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?

(7.1.1.1) Has there been a structural change?

Select all that apply

✓ Yes, an acquisition

(7.1.1.2) Name of organization(s) acquired, divested from, or merged with

HERO Cosmetics Inc. (HERO brand skin care/acne products)

(7.1.1.3) Details of structural change(s), including completion dates

Acquisition completed on October 13, 2022. In CY2023 HERO operations were fully integrated with Church & Dwight. No assets were included in the acquisition as all product is and continues to be contract manufactured. The contract manufacturers are included in our 2023 Scope 3 calculations.

[Fixed row]

(7.1.2) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?

(7.1.2.1) Change(s) in methodology, boundary, and/or reporting year definition?

Select all that apply

- ✓ Yes, a change in methodology
- ✓ Yes, a change in boundary

(7.1.2.2) Details of methodology, boundary, and/or reporting year definition change(s)

We updated and revised emission factors associated with our purchased steam based on information from our supplier. We adjusted our electricity emission factor for our Montreal to be more specific to Montreal power generation instead of using Canadian average. We added a new source by capturing emissions associated with a wastewater treatment facility at one of our plants in our scope 1 emissions.

[Fixed row]

(7.1.3) Have your organization's base year emissions and past years' emissions been recalculated as a result of any changes or errors reported in 7.1.1 and/or 7.1.2?

(7.1.3.1) Base year recalculation

Select from:

✓ No, because the operations acquired or divested did not exist in the base year

(7.1.3.3) Base year emissions recalculation policy, including significance threshold

Base year recalculation will be performed if a boundary or methodology change occurs whose impact on the base year can be reasonably calculated and would alter the scope total for the base year by 5% or more.

(7.1.3.4) Past years' recalculation

Select from:

✓ No

[Fixed row]

(7.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.

Select all that apply

- ☑ The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)
- ☑ The Greenhouse Gas Protocol: Scope 2 Guidance
- ☑ The Greenhouse Gas Protocol: Corporate Value Chain (Scope 3) Standard
- (7.3) Describe your organization's approach to reporting Scope 2 emissions.

(7.3.1) Scope 2, location-based

Select from:

☑ We are reporting a Scope 2, location-based figure

(7.3.2) Scope 2, market-based

Select from:

☑ We are reporting a Scope 2, market-based figure

(7.3.3) Comment

We track total Scope 2 location based CO2e associated with kwh electricity purchase and tons steam purchase. We also track market-based Scope 2 emissions as reduced through our Renewable Energy Credit purchases under our carbon neutral by 2025 target and our net carbon reduction SBT. Select international sales offices are excluded from our Scope 2 market based accounting.

[Fixed row]

(7.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1, Scope 2 or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure?

Select from:

Yes

(7.4.1) Provide details of the sources of Scope 1, Scope 2, or Scope 3 emissions that are within your selected reporting boundary which are not included in your disclosure.

Row 1

(7.4.1.1) Source of excluded emissions

Multiple international or regional sales offices: Europe - Frankfurt Office Europe - Perret Office APAC - Singapore Office CHINA - Shanghai Office LATAM - Panama Office Mumbai China - Xiamen China Beijing UK London Office

(7.4.1.2) Scope(s) or Scope 3 category(ies)

Select all that apply

✓ Scope 2 (market-based)

(7.4.1.5) Relevance of market-based Scope 2 emissions from this source

Select from:

☑ Emissions are not relevant

(7.4.1.10) Explain why this source is excluded

Church & Dwight has multiple sales offices located in several countries and the United States. These sales offices vary from single person, home offices to small leased office space with up to approximately a dozen employees. In most cases the leased locations are part of a multi-tenant building with no individual metering of utilities. We estimate this contribution to our overall scope 2 emissions to be de-minimis; total sales office related emissions estimated to be approximately 0.12% of the company's combined Scope 12 emissions (market-based).

(7.4.1.11) Explain how you estimated the percentage of emissions this excluded source represents

Using US EIA Commercial Building Efficiency Consumption Survey estimate based on cumulative square footage of the leased space we estimate approximately 90 MT CO2e in 2023 which is

Row 3

(7.4.1.1) Source of excluded emissions

Emissions resulting from energy use during the processing of CHD's sold products

(7.4.1.2) Scope(s) or Scope 3 category(ies)

Select all that apply

✓ Scope 3: Processing of sold products

(7.4.1.6) Relevance of Scope 3 emissions from this source

Select from:

Emissions are not evaluated

(7.4.1.10) Explain why this source is excluded

Sufficient data was unavailable to calculate emissions resulting from energy use relating to the processing of CHD's sold products in 2023. [Add row]

(7.5) Provide your base year and base year emissions.

Scope 1

(7.5.1) Base year end

12/31/2016

(7.5.2) Base year emissions (metric tons CO2e)

81240.0

(7.5.3) Methodological details

Based on progress since 2013, our base year was reset to 2016 in CY 2017. Scope 1 includes direct on site combustion at Church & Dwight operated locations, as well as process CO2 losses, onsite landfill emissions, and refrigerant losses where applicable to a specific location.

Scope 2 (location-based)

(7.5.1) Base year end

12/31/2016

(7.5.2) Base year emissions (metric tons CO2e)

84051.64

(7.5.3) Methodological details

Based on progress since 2013, our base year was reset to 2016 in CY 2017. Scope 2 emissions are associated with electricity purchases for Church & Dwight operated locations. One of our sites also utilizes purchased steam, which is included in Scope 2 emission calculations. The base year Scope 2 shown here is revised to accommodate an incorrect eGrid location emission factor that was discovered in 2022.

Scope 2 (market-based)

(7.5.1) Base year end

12/31/2017

(7.5.2) Base year emissions (metric tons CO2e)

18082

(7.5.3) Methodological details

Information is not available to calculate market-based Scope 2 emissions for 2016, which is the base year for our emissions inventory and targets. 2017 was the first year in which we were able to calculate market-based Scope 2 emissions.

Scope 3 category 1: Purchased goods and services

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

(7.5.3) Methodological details

A hybrid approach was used to estimate emissions from purchased goods and services. Supplier CDP reports for Scope 1, 2, and upstream Scope 3 emissions were utilized to develop a per revenue emission factor for the supplier. Emissions from these suppliers were calculated using supplier specific emission factor and Church & Dwight's FY2019 spend amount for the supplier. LCA data from baking soda was utilized to estimate emissions for soda ash. For suppliers that did not report any or enough data to CDP to develop emissions factors, an Environmental Economic Input Output (EEIO) calculator was used to estimate emissions from purchased goods and services. The purchased good or service was classified based on the supplier industry. Following classification, the spend-based EIO emission factor was applied to each of C&D's top 90% of suppliers (by spend) to calculate total emissions. The remaining 10% of FY2019 spend was assumed to be categorically proportional to the top 90% of suppliers. We used the percentage spend of each category in the top 90% of suppliers and applied those categorizations to the remaining 10% to estimate emissions using the spend based emission factors from the EEIO. Spend data was not provided for all regions where C&D operates, and therefore, revenues per region were used as a proxy to estimate emissions for the remaining areas. Spend and emissions associated with the U.S. and Australia are sourced from provided data from C&D. Spend and associated emissions for the regions without data is estimated from the percent breakdown of total net sales. This approach inherently assumes the same proportional sector breakdown of the categorized and uncategorized spend. Emissions from purchased goods and services account for 75.44% of our Scope 3 inventory, and are therefore considered relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance. Starting with our Scope 3 inventory update in 2022, we decided to combine capital goods spending with other purchased goods and service

Scope 3 category 2: Capital goods

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

0

(7.5.3) Methodological details

A spend-based approach was used to estimate emissions from purchased goods and services. An Environmental Economic Input Output (EEIO) calculator was used to estimate emissions from capital goods. The spend data classified by asset class for FY2019 capital projects. These asset classes were categorized into EEIO broad and detailed sectors to calculate emissions. Following classification, the spend-based EIO emission factor was applied to each asset class to estimate associated emissions. Emissions from capital goods accounted for 0.63% of our Scope 3 inventory (13,640 metric tons), and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance. Starting with our Scope 3 inventory update in 2022, we decided to combine capital goods spending with other purchased goods and services. Therefore, we are restating Category 2 here as zero and including the calculated emissions from capital goods together with Category 1 purchased goods and services.

Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

19869

(7.5.3) Methodological details

The fuel and energy related activities evaluated include: upstream emissions from the fuel C&D uses during its operations, upstream emissions from the electricity C&D uses in its operations, as well as transmission and distribution losses from electricity consumed in FY2019. The specific methodology for these activities is as follows: 1. Upstream emissions from the use of fuels such as Natural Gas, Diesel, Fuel Oil, Gasoline, and Propane. - This evaluated the upstream well to tank emissions from fuels that C&D consumes during its operations. C&D tracks the amount of each of these fuels consumed during operations. An additional amount of natural gas was estimated at 8 sales offices. Total fuel is then multiplied by well to tank emission factors for each fuel, which are sourced from the US DoE Argonne Lab GREET Tool and UK DEFRA. 2. Upstream emissions from purchased electricity usage, steam, heating and cooling. - This evaluated the upstream well to "tank" emissions for C&D's electricity operations. C&D tracks the amount of electricity used during operations. Additional electricity use was estimated for the 8 sales offices based on Church & Dwight provided square footage and energy intensity factors. Total electricity use at each C&D facility is multiplied by UK DEFRA upstream electricity emission factors (g/kWh). 3. Emissions from transmission and distribution losses. - This evaluated the emissions from transmission and distribution losses of the electricity C&D consumes during its operations. Transmission and distribution losses were sourced from EPA eGRID for US locations and The World Bank Open Data for all international locations. Electricity emission factors from eGrid and IEA were used to determine the specific location-based emissions from transmission and distribution losses for FY2019. This calculation used AR4 GWP's. Emissions from fuel-and-energy-related activities accounted for 0.92% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is u

Scope 3 category 4: Upstream transportation and distribution

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

309126

(7.5.3) Methodological details

A distance-based approached was used to estimate emissions from upstream transportation and distribution. C&D tracks the mass, distance, and mode of transportation for shipments in North America (US and Canada, and into a distribution center in Mexico). Mileage, freight haulage, or fuel use, data were also gathered for marine and air shipping as well as international product distribution in Australia and United Kingdom, with extrapolations made based on % sales for product distribution in any other regions. Emissions factors from EPA Climate Leaders "Emission Factors for Greenhouse Gas Inventories" are applied to truck and rail transportation. Emissions factors from UK Defra are applied to air and marine transportation. The value presented here estimates global total for transportation associated with our operations based on FY2019 data. For our data verification presented in Section C10 only the emissions for transport of finished products to first point of customer contact in North America (US and Canada, and to a distribution center in Mexico) is included in the verification. The verified amount in FY2019 for the transport of finished products to first point of customer contact in US and Canada, and to a distribution center in Mexico was 207,989 tonnes. Emissions from upstream transportation and distribution accounted for 14.24% of our Scope 3 inventory, and are therefore considered relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Scope 3 category 5: Waste generated in operations

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

12850.0

(7.5.3) Methodological details

CHD collects data on the volume of waste generated in our facilities annually. This data is tracked by waste type and material. The quantity of waste generated as well as waste destination was collected for FY2020 and then converted to GHG emissions using emission factors from the EPA's Center for Corporate Climate Leadership. This calculation used AR4 GWP's. Emissions from waste generated in operations accounted for 0.59% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Scope 3 category 6: Business travel

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

6424.0

(7.5.3) Methodological details

All emissions from air travel, rental cars, and hotel stays are provided directly from our travel provider, Direct Travel. Direct Travel provides quarterly summaries of business travel CO2 emissions. For FY2019, as with previous years, only business air travel is included in the data verification as presented in Section C10 (5,903 Tonnes CO2e for 2019). Emissions from business travel accounted for 0.30% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Scope 3 category 7: Employee commuting

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

7521.0

(7.5.3) Methodological details

In FY2019, C&D had about 4,829 total full time equivalent employees globally. Employee commuting emissions were estimated by using commute mode breakdown, commute time and mileage and appropriate emission factors. Commute mode breakdown and commute time were sourced from the US census, UK National Travel Survey, Canadian Census, Australian Census, and the Singapore Department of Statistics. For India, national news sources were used. For China, Sao Paulo, Mexico City, and Paris transportation studies from Deloitte were used. Regional-based assumptions were made for additional locations where direct data could not be obtained. The average miles by type of transportation (passenger car, public transit, carpooling, motorcycle and active transport) was estimated using average commute distance and time by city, region or country, utilizing the aforementioned data sources. Then, based on commute mode breakdown from census data and number of employees at each office, the total number of miles for each mode at a given office was estimated. This information was converted into GHG emission using emission factors from US EPA and UK DEFRA. These calculations utilize AR4 GWPs. Emissions from employee commuting accounted for 0.35% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Scope 3 category 8: Upstream leased assets

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

(7.5.3) Methodological details

We do not have any upstream leased assets, therefore Scope 3 GHG emissions associated with upstream leased assets are zero (0).

Scope 3 category 9: Downstream transportation and distribution

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

0

(7.5.3) Methodological details

C&D accounts for all transportation and distribution activities in Category 4.

Scope 3 category 10: Processing of sold products

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

0.0

(7.5.3) Methodological details

C&D does not sell any products that require further processing, transformation, or inclusion in another product before use, and therefore Scope 3 GHG emissions associated with processing of sold products are zero (0).

Scope 3 category 11: Use of sold products

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

649

(7.5.3) Methodological details

C&D tracks consumer product sales data, and average prices and quantities sold were used to estimate the total quantity of items sold. Product warranty and specifications were used to determine average energy use per year as well as the lifetime of the product. Average electricity emissions intensity were then used based on the location of sale to determine total emissions. Reported emissions are representative of energy use and associated emissions directly connected to the use of the sold product. C&D also has product offerings that result in secondary, or indirect energy use and emissions resulting from accompanying activities, which are not included in this calculation. Emissions from use of sold products accounted for 0.03% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Scope 3 category 12: End of life treatment of sold products

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

143727.0

(7.5.3) Methodological details

C&D products are packaged in paper and plastic packaging. Emissions from end of life treatment were estimated for baking soda and laundry detergent packaging based on LCA end of life treatment results. Emissions from end of life treatment for plastic packaging and Church & Dwight products (except laundry detergent and baking soda) are not included, indicating this total is greater than reported. As additional LCA end of life treatment results become available for more Church & Dwight products, we will better refine this estimate. Emissions from end of life treatment account for 6.62% of our Scope 3 inventory, and are therefore considered relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Scope 3 category 13: Downstream leased assets

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

0

(7.5.3) Methodological details

C&D does not have any downstream leased assets, therefore Scope 3 GHG emissions associated with downstream leased assets are zero (0).

Scope 3 category 14: Franchises

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

0

(7.5.3) Methodological details

C&D does not have any franchises, therefore Scope 3 GHG emissions associated with franchises are zero (0).

Scope 3 category 15: Investments

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

19220

(7.5.3) Methodological details

C&D owns two joint ventures. Emissions from the joint ventures were estimated using the FY2019 revenue/net sales for each and applying an EEIO emission factors.

Scope 3: Other (upstream)

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

0

(7.5.3) Methodological details

C&D does not have any other upstream emissions, therefore Scope 3 GHG emissions associated with other (upstream) are zero (0).

Scope 3: Other (downstream)

(7.5.1) Base year end

12/31/2019

(7.5.2) Base year emissions (metric tons CO2e)

0.0

(7.5.3) Methodological details

C&D does not have any other downstream emissions, therefore Scope 3 GHG emissions associated with other (downstream) are zero (0). [Fixed row]

(7.6) What were your organization's gross global Scope 1 emissions in metric tons CO2e?

Reporting year

(7.6.1) Gross global Scope 1 emissions (metric tons CO2e)

89596

(7.6.3) Methodological details

GHG Scope 1 calculations are performed by Sphera Cloud Corporate Sustainability platform. Activity data is fed into SCCS and emission factors from the most recent SCCS library updates are applied to the activity data to calculate emissions. With the provided data for fuel consumption, the following methodology was used to estimate GHG emissions arising from stationary and mobile combustion: CO2 equivalent (CO2e) Fuel consumption (provided in gallons, therms, pounds, million British thermal units, and standard cubic feet) x Emission factor. CHD calculated CO2e emissions for the following: natural gas, diesel, fuel oil, gasoline and propane. Refrigerants tracked and calculated include R-11, R-22, R-134a, R410a, R143a, R407C, R507A, R404a, R427A, R401, R421a, R417c, R414b. CO2 equivalent (CO2e) Mass of Refrigerant x DEFRA Emission Factor The production of SBC contributes to CO2 losses through the reaction of soda ash, water, and CO2. CO2 equivalent (CO2e) SBC Production (mass amount) x Actual CO2 stoichiometric conversion CHD tracks solid waste sent to owned and operated industrial landfill to calculate methane generation. CO2 equivalent (CO2e) Solid Waste (mass amount) x USEPA Industrial Landfill (40 CFR Part 98: GHG Reporting Subsection TT) CH4 emission factor x DEFRA Emission factor In 2023 we also did final hand calculations for all sources, verifying AR5 emission factors were used wherever possible.

[Fixed row]

(7.7) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

Reporting year

(7.7.1) Gross global Scope 2, location-based emissions (metric tons CO2e)

64354

(7.7.2) Gross global Scope 2, market-based emissions (metric tons CO2e) (if applicable)

13546

(7.7.4) Methodological details

Scope 2 emissions for CHD include emissions from purchased electricity and purchased steam. CHD deducts electricity generation from site use before calculating Scope 2 emissions. Location-Based Method CHD employs the eGRID emission factors for US locations and IEA for international locations. CHD uses SCCS which

applies the total kWh electricity purchased to the appropriate emission factor from the SCCS library. CO2 equivalent (CO2e) Electricity Purchased (kWh) x eGRID or IEA Emission Factor Market-Based Method In the market-based methodology, emissions from all facilities should be estimated in accordance with the GHG Protocol's Scope 2 Guidance. Where a facility does not have a contractual instrument, a location-based emission factor may be utilized. To estimate emissions using the market-based method, activity data should be collected by electricity supplier. CHD uses the market-based method to calculate Scope 2 emissions via tracking Renewable Energy Credits under the CHD carbon neutral by 2025 target and net carbon reduction SBT. Emission from sales office locations identified in section 7.4.1 were not included in our 2023 market based calculation. CO2 equivalent (CO2e) [Electricity Purchased (kWh) – Amount of REC Delivered by Utility (kWh)] x Emission Factor In 2023 we also did final hand calculations to verify AR5 emission factors were used wherever possible.

[Fixed row]

(7.8) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.

Purchased goods and services

(7.8.1) Evaluation status

Select from:

☑ Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

1084447

(7.8.3) Emissions calculation methodology

Select all that apply

- ✓ Supplier-specific method
- ☑ Hybrid method
- Average data method
- ✓ Spend-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

(7.8.5) Please explain

Products include both goods (tangible products) and services (intangible products), representing both direct and indirect spend. Raw data files provided by CHD and included total spend and spend type. Raw data are speciated by geographic location, brand, and/or division. Geographic locations include North America (NA), United Kingdom (UK), Australia, China, and Mexico. Contract manufacturing (CM), our Specialty Products Division, and Waterpik are brands/divisions providing separate data sets for procurement spending within CHD. Emissions were calculated using US EEIO emission factors US Environmentally Extended Input-Output (USEEIO) Models for the US EPA, updated April 21, 2022. Emission factors are applied based on spend type via an assigned broad and detailed sector, and data availability. Historical classifications of vendors and spend type were used as applicable. New vendors were assigned based on largest spend of one material (ex. Cactus: largest spend was "Box", therefore it was mapped to cardboard containers). USEEIO uses AR5 global warming factors. Spend type captured by other categories was excluded from calculations (ex. rail freight was classified as transportation and assumed to be captured in Category 4). Inflation and currency conversions are applied to convert raw spend currency to United States Dollars (USD) as applicable, and to convert the raw spend currency from 2023 USD to 2018 USD to match the USEEIO emission factor data. Inflation adjustments are sourced from the U.S. Bureau of Labor Statistics and currency conversions from the IRS. When spend type was not able to be classified, an average emission factor was taken for across the data set. Once emissions were calculated a 10% uplift on all data was applied, with the assumption that 10% of the overall spend is not captured. Any negative spend was conservatively removed from calculations. GHG emissions are calculated via the following methodology.

Capital goods

(7.8.1) Evaluation status

Select from:

✓ Not relevant, explanation provided

(7.8.5) Please explain

It was not practical to separate out procurement data for purchased goods and services versus capital goods. Therefore, emissions from capital goods are included within the value presented for Category 1: purchased goods and services, and are not independently reported.

Fuel-and-energy-related activities (not included in Scope 1 or 2)

(7.8.1) Evaluation status

Select from:

✓ Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

(7.8.3) Emissions calculation methodology

Select all that apply

- Average data method
- ✓ Fuel-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

The fuel and energy related activities evaluated include: upstream emissions from the fuel CHD uses during its operations, upstream emissions from the electricity CHD uses in its operations, as well as transmission and distribution losses from electricity consumed in 2023. Emission factors used for upstream emissions calculations were extracted from UK Department of Environment, Food & Rural Affairs (DEFRA) Emission factor 2023 database. In addition, electricity emission factors for the US locations were sourced from the 2022 US EPA eGrid database whilst international electricity emission factors were sourced from the IEA 2023 emission factor database. Fuel heat contents are sourced from the EPA's Emissions Factors Hub, except for steam, which is assumed to be saturated steam at standard atmosphere and boiling temperature. Grid losses from US are sourced from the 2022 US EPA eGrid database. Well to tank (WTT) electricity generation factors are sourced from the IEA 2023 emission factor database. The Upstream sourcing of fuels uses WTT emission factors that use AR4 impacts, due to data availability, where the rest of the emission calculations in this category incorporate AR5 impacts. 1. Upstream Emissions of Purchased Fuels: • With the provided data for fuel consumption, the following methodology was used to estimate GHG emissions arising from the upstream sourcing of purchased fuels: CHD calculated CO2e emissions for the following: natural gas, steam, diesel, fuel oil, gasoline and propane. 2.

With the provided data on electricity from CHD, the following methodology was used to estimate GHG emissions arising from T&D losses from delivered electricity. CHD calculated CO2e emissions for the following countries: United Sates, Canada, Australia, New Zealand, United Kingdom, Germany, France, Singapore, China, Panama, and India. 3. Upstream Emissions of Purchased Electricity • With the provided data on electricity consumption from CHD, the following methodology was used to estimate GHG emissions arising from the upstream sourcing of purchased electricity.

Upstream transportation and distribution

(7.8.1) Evaluation status

Select from:

✓ Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

257845

(7.8.3) Emissions calculation methodology

Select all that apply

✓ Distance-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

1

(7.8.5) Please explain

In this category, the CHD activities accounted for are the transportation and distribution performed by air, rail, truck, van and marine throughout the value chain. CHD receives data in the form of fuel usage, spend values, supplier calculated GHG emissions, as well as number of shipments, weight, and distance traveled. Certain assumptions were made depending on the data availability; when mode of transport and traveled distance were not available, the percentage breakdown of mode and average distance by mode from historical data was used. Additionally, transport classified as intermodal was assumed to be rail, while transport classified as road was assumed to be truck. Short ton-miles are calculating using the data on the number of shipments, weights, and distance. The calculated short-ton miles are then applied to representative emission factors; van, truck and rail factors are cited from US EPA's GHG Emissions Factors Hub, while air and marine transport factors are cited from UK DEFRA. Data provided in the form of fuel usage applied emission factors from UK DEFRA, while spend-based data applied USEEIO emission factors as well as inflation factors from the U.S. Bureau of Labor Statistics. All emission factors for Category 4 use AR5 impacts. Data was assumed upstream and paid for by CHD, unless indicated "collect" or "pickup". Data marked "collect" or "pickup" were assumed to be paid for customers and included under Category 9. The following methodologies were used based on data availability: 1. Distance based data: • Distance emissions related to Category 4 were calculated by the following methodology: • CO2 equivalent (CO2e) Calculated short ton-miles per mode (rail, truck, van, marine, air) x Emission Factor 2. Fuel based data: • Fuel emissions related to Category 4 were calculated by the following methodology: • CO2 equivalent (CO2e) Fuel consumption (liters) x Emission factor 3. Spend based data: • Category 4 emissions were calculated using spend data with the following approach: • CO2 equivalent (CO2e) Spend (2023 USD) x Inflation Factor (2023 USD to 2021 USD) x Emission Factor

Waste generated in operations

(7.8.1) Evaluation status

Select from:

✓ Not relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

12032

(7.8.3) Emissions calculation methodology

Select all that apply

✓ Waste-type-specific method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

CHD collects data on the amount of waste generated in our facilities annually. This data is tracked by waste type/material, destination, and weight. Waste types are then matched with the specific types outlined in the EPA's GHG Emissions Hub to calculate associated emissions from generated waste. Emissions generated from waste for CHD operations are calculated using waste tonnage data for the calendar year. The operations being accounted for in this category are landfill waste, recycled waste, combusted waste, composted waste, and transported waste. CHD receives reports containing waste tonnage per type of waste (i.e. electronic waste, metal waste, organic waste, glass waste, mixed plastics waste, etc.) as well as corresponding destination (i.e. landfilled, recycling). The categorized waste data is then applied to the corresponding emission factor from the US EPA GHG Emissions. Emission factors do not include any avoided emissions. The CO2e factors from the US EPA GHG Emissions Factors Hub use AR4 GWPs. Emissions from waste generated in operations accounted for about 0.6% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Business travel

(7.8.1) Evaluation status

Select from:

✓ Not relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

6662

(7.8.3) Emissions calculation methodology

✓ Distance-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

(7.8.5) Please explain

Emissions for CHD from business travel are provided by CHD and sourced directly from reports provided by CHD's travel provider, Direct Travel. Direct Travel only includes US travel. International impacts are extrapolated using US per-employee intensity and total international employee numbers. Direct Travel summaries only include CO2 emissions, and not those from other GHGs. Because CO2 comprises the large majority of GHG emissions measured in CO2e, the reported emissions are assumed to be a sufficient approximation for this category, given overall materiality. Emissions from business travel accounted for 0.3% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Employee commuting

(7.8.1) Evaluation status

Select from:

✓ Not relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

5014

(7.8.3) Emissions calculation methodology

Select all that apply

Average data method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

Emissions for employee commuting and homeworking are calculated using headcount data provided by CHD. Raw data files indicate employee headcount based on location and employee type (e.g., home-based, hybrid, site-based). Commute distance was calculating using assumptions from census data by country and region. The assumptions sourced from census data include percent of employees by mode of transport, commute distance by mode of transport, and average commute time. When specific country data is not available, representative countries are chosen as a proxy. UK emission factors were sourced from UK DEFRA and US emission factors were sourced from the US EPA Emission Factors Hub. As similar emission factors for the rest of the world were not readily available, it is assumed that Canada, Mexico, and Panama have similar emission factors to the US, and Europe, Australia, India, China, and Singapore have similar emission factors to the UK. Emission factors for this category use AR5 impacts. Emissions from employee commuting accounted for about 0.3% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Upstream leased assets

(7.8.1) Evaluation status

Select from:

✓ Not relevant, explanation provided

(7.8.5) Please explain

CHD does not have any upstream leased assets, therefore Scope 3 GHG emissions associated with upstream leased assets are zero (0).

Downstream transportation and distribution

(7.8.1) Evaluation status

Select from:

✓ Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

7969

(7.8.3) Emissions calculation methodology

Select all that apply

✓ Distance-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

This category includes emissions that occurred in the calendar year from transportation and distribution of sold products in vehicles such as vans, trucks, and trains. Raw data files for this category indicated weight and mode of transportation. Assumptions were employed when specific data was unavailable; historical data was used in place of raw data for average distance by mode of transport. Additionally, transport classified as intermodal was assumed to be rail, while transport classified as road was assumed to be truck, for the purposes of GHG calculation. Data marked as "collect" or "pickup" were assumed to be paid for customers and are included in this category. Weight, mode of transportation, and the assumed distance are used to calculate short-ton miles. Emissions are calculated using US EPA Emissions Factors Hub and AR5 impacts. Emissions from downstream transportation and distribution accounted for about 0.4% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance. However, because this data is integral to the same data system used for most of our upstream transportation calculations we will continue to include it as relevant.

Processing of sold products

(7.8.1) Evaluation status

Select from:

✓ Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

309935

(7.8.3) Emissions calculation methodology

Select all that apply

☑ Methodology for direct use phase emissions, please specify: Direct CO2 process emissions from sodium bicarbonate processing

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

One of CHD's primary consumer and industrial products is baking soda, or sodium bicarbonate. When processed or used in certain settings (e.g., the presence of heat, water, acid, etc.), sodium bicarbonate evolves to CO2. These process CO2 emissions from sodium bicarbonate processing are captured within this category. CHD sells sodium bicarbonate to a large number of customers through our Specialty Products Division (SPD) and Consumer Product business lines. Based on the customer of the sodium bicarbonate, sales quantity (by product number and/or mass) were delineated between either being relevant to category 10 (processed) or category 11 (used), based on how the customer was using the sodium bicarbonate, and whether it was processed or transformed in a subsequent process, or utilized as an end use. After this delineation, process CO2 emissions associated with the processing of sodium bicarbonate were calculated based on the mass of sodium bicarbonate sold in the reporting period, assumed end use (e.g., deodorizer, baking, swimming pools, etc.), and CHD's LCA results, which provide a CO2e factor per functional unit of product sold. A current exclusion from this category are the emissions associated with the energy that is required in certain applications for processing of sodium bicarbonate. For example, in certain processes, heat is added, which contributes to the evolution of sodium bicarbonate to CO2. Due to a lack of appropriate information, the indirect emissions associated with this heating are not currently included in this calculation, but may be something that CHD can quantify in the future. Emissions from processing of sold products accounted for about 15.9% of our Scope 3 inventory, and are therefore considered relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Use of sold products

(7.8.1) Evaluation status

Select from:

✓ Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

124026

(7.8.3) Emissions calculation methodology

Select all that apply

✓ Methodology for direct use phase emissions, please specify: 1. Direct CO2 process emissions from sodium bicarbonate end use 2. Products that directly consume energy (electricity) during use

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

CHD calculates direct use phase emissions from (1) process CO2 emissions associated with sodium bicarbonate and (2) energy-related emissions from products that directly consume electricity. One of CHD's primary consumer product bands is baking soda, or sodium bicarbonate. When processed or used in certain settings (e.g., the presence of heat, water, acid etc.), sodium bicarbonate evolves to CO2. These CO2 emissions from sodium bicarbonate use are captured within this category. CHD sells sodium bicarbonate to a large number of customers through our Specialty Products Division (SPD) and Consumer Product business lines. Based on the customer of the sodium bicarbonate, sales quantity (by product number and/or mass) were delineated between either being relevant to category 10 or category 11, based on how the customer was using the sodium bicarbonate, and whether it was processed or transformed in a subsequent process, or utilized as an end use. After this delineation, process CO2 emissions associated with the use of sodium bicarbonate were calculated based on the mass of sodium bicarbonate sold in the reporting period, assumed end use (e.g., deodorizer, baking, swimming pools, etc.), and CHD's LCA results, which provide a CO2e factor per functional unit of product sold. CHD also tracks consumer product sales data, including actual and estimated quantities sold. This data was used to determine the number of products that CHD sells that directly consume electricity during the use phase, and where these products were sold. Product warranty and specifications were used to determine average energy use per year as well as the lifetime of the product. Average electricity emissions intensity were then used based on the location of sale to determine average energy use per year as well as the lifetime of the product. Average electricity emissions directly connected to the use of the sold product. CHD also has product offerings that result in secondary, or indirect energy use and emissions resulting from accompanying activitie

End of life treatment of sold products

(7.8.1) Evaluation status

Select from:

✓ Relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

119590

(7.8.3) Emissions calculation methodology

Select all that apply

- Average data method
- ✓ Waste-type-specific method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

(7.8.5) Please explain

Emissions are calculated based on the disposal of both CHD product packaging CHD product that are not consumed in use and ultimately disposed. CHD has datasets related to the amount, by quantity sold, of products sold, as well as the weight of packaging associated with the products sold. For packaging, CHD also provided assumptions around the waste destination. Based on this information, and reviewing CHD's sold products to determine which would be disposed of, products and packaging were classified based on waste type and waste destination, and then matched to corresponding emission factors sourced from the EPA's GHG Emissions Factor Hub to determine total emissions. Emissions from end of life treatment accounted for about 6.1% of our Scope 3 inventory, and are therefore considered relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Downstream leased assets

(7.8.1) Evaluation status

Select from:

✓ Not relevant, explanation provided

(7.8.5) Please explain

CHD does not have any downstream leased assets, therefore Scope 3 GHG emissions associated with downstream leased assets are zero (0).

Franchises

(7.8.1) Evaluation status

Select from:

✓ Not relevant, explanation provided

(7.8.5) Please explain

CHD does not have any franchises, therefore Scope 3 GHG emissions associated with franchises are zero (0).

Investments

(7.8.1) Evaluation status

Select from:

✓ Not relevant, calculated

(7.8.2) Emissions in reporting year (metric tons CO2e)

2582

(7.8.3) Emissions calculation methodology

Select all that apply

✓ Spend-based method

(7.8.4) Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

(7.8.5) Please explain

CHD is an owner in two joint ventures. Emissions from the joint ventures were estimated using the 2023 net sales for each and applying a corresponding EEIO emission factor sourced from the US EPA. Emissions from investments accounted for 0.1% of our Scope 3 inventory, and are therefore considered not relevant. A threshold of 1% of total Scope 3 emissions is used to determine relevance.

Other (upstream)

(7.8.1) Evaluation status

Select from:

✓ Not relevant, explanation provided

(7.8.5) Please explain

CHD does not have any other upstream emissions, therefore Scope 3 GHG emissions associated with other (upstream) are zero (0).

Other (downstream)

(7.8.1) Evaluation status

Select from:

✓ Not relevant, explanation provided

(7.8.5) Please explain

CHD does not have any other downstream emissions, therefore Scope 3 GHG emissions associated with other (downstream) are zero (0). [Fixed row]

(7.9) Indicate the verification/assurance status that applies to your reported emissions.

	Verification/assurance status
Scope 1	Select from: ☑ Third-party verification or assurance process in place
Scope 2 (location-based or market-based)	Select from: ☑ Third-party verification or assurance process in place
Scope 3	Select from: ☑ Third-party verification or assurance process in place

[Fixed row]

(7.9.1) Provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements.

Row 1

(7.9.1.1) Verification or assurance cycle in place

Select from:

Annual process

(7.9.1.2) Status in the current reporting year

Select from:

Complete

(7.9.1.3) Type of verification or assurance

Select from:

✓ Limited assurance

(7.9.1.4) Attach the statement

US24_00000352 - Church Dwight - FY 2023.pdf

(7.9.1.5) Page/section reference

SGS Independent Assurance Statement to Church & Dwight Co., Inc., 3 pages

(7.9.1.6) Relevant standard

Select from:

☑ ISO14064-3

(7.9.1.7) Proportion of reported emissions verified (%)

100 [Add row]

(7.9.2) Provide further details of the verification/assurance undertaken for your Scope 2 emissions and attach the relevant statements.

Row 1

(7.9.2.1) Scope 2 approach

Select from:

✓ Scope 2 location-based

(7.9.2.2) Verification or assurance cycle in place

Select from:

✓ Annual process

(7.9.2.3) Status in the current reporting year

Select from:

Complete

(7.9.2.4) Type of verification or assurance

Select from:

✓ Limited assurance

(7.9.2.5) Attach the statement

US24_00000352 - Church Dwight - FY 2023.pdf

(7.9.2.6) Page/ section reference

SGS Independent Assurance Statement to Church & Dwight Co., Inc., 3 pages

(7.9.2.7) Relevant standard

Select from:

☑ ISO14064-3

(7.9.2.8) Proportion of reported emissions verified (%)

Row 2

(7.9.2.1) Scope 2 approach

Select from:

✓ Scope 2 market-based

(7.9.2.2) Verification or assurance cycle in place

Select from:

✓ Annual process

(7.9.2.3) Status in the current reporting year

Select from:

Complete

(7.9.2.4) Type of verification or assurance

Select from:

✓ Limited assurance

(7.9.2.5) Attach the statement

US24_00000352 - Church Dwight - FY 2023.pdf

(7.9.2.6) Page/ section reference

SGS Independent Assurance Statement to Church & Dwight Co., Inc., 3 pages

(7.9.2.7) Relevant standard

Select from:

(7.9.2.8) Proportion of reported emissions verified (%)

99

[Add row]

(7.9.3) Provide further details of the verification/assurance undertaken for your Scope 3 emissions and attach the relevant statements.

Row 1

(7.9.3.1) Scope 3 category

Select all that apply

✓ Scope 3: Franchises
✓ Scope 3: Purchased goods and services

✓ Scope 3: Investments

✓ Scope 3: End-of-life treatment of sold products

✓ Scope 3: Business travel
✓ Scope 3: Upstream transportation and distribution

✓ Scope 3: Employee commuting
✓ Scope 3: Downstream transportation and distribution

✓ Scope 3: Fuel and energy-related activities (not included in Scopes 1 or 2)

(7.9.3.2) Verification or assurance cycle in place

Select from:

Annual process

(7.9.3.3) Status in the current reporting year

Select from:

Complete

(7.9.3.4) Type of verification or assurance

Select from:

✓ Limited assurance

(7.9.3.5) Attach the statement

US24_00000352 - Church Dwight - FY 2023.pdf

(7.9.3.6) Page/section reference

SGS Independent Assurance Statement to Church & Dwight Co., Inc., 3 pages

(7.9.3.7) Relevant standard

Select from:

✓ ASAE3000

(7.9.3.8) Proportion of reported emissions verified (%)

100 [Add row]

(7.10) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Select from:

✓ Increased

(7.10.1) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.

Change in renewable energy consumption

(7.10.1.1) Change in emissions (metric tons CO2e)

(7.10.1.2) Direction of change in emissions

Select from:

Increased

(7.10.1.3) Emissions value (percentage)

0.0001

(7.10.1.4) Please explain calculation

This represents the emissions due to the delta in generated electricity at our New Zealand plant 2023. Slightly less electricity was generated in 2023. 0.163 MT Co2e /152,558 0.0001% of our Scope 12 emissions reported for 2022.

Other emissions reduction activities

(7.10.1.1) Change in emissions (metric tons CO2e)

2450

(7.10.1.2) Direction of change in emissions

Select from:

Decreased

(7.10.1.3) Emissions value (percentage)

1.6

(7.10.1.4) Please explain calculation

Emission reduction projects including lighting, compressor, HVAC, boiler, and process optimizations and replacements across the organization resulted in electricity, natural gas, and process CO2 reduction equivalent to an estimated 2,450 MT reduction in Scope 1 Scope 2 emissions. 2,450/152,578 1.6% of our Scope 12 emissions reported for 2022.

Divestment

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

✓ No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

not applicable

Acquisitions

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

✓ No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Mergers

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

✓ No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

not applicable

Change in output

(7.10.1.1) Change in emissions (metric tons CO2e)

2460

(7.10.1.2) Direction of change in emissions

Select from:

✓ Increased

(7.10.1.3) Emissions value (percentage)

1.6

(7.10.1.4) Please explain calculation

Our company-wide production was slightly higher in 2023 compared to 2022. On balance, we experienced a small increase (less than 2%) in emissions resulting from higher output at some of our facilities.

Change in methodology

(7.10.1.1) Change in emissions (metric tons CO2e)

3616

(7.10.1.2) Direction of change in emissions

Select from:

✓ Increased

(7.10.1.3) Emissions value (percentage)

2.4

(7.10.1.4) Please explain calculation

In 2023 we modified 2 emission factors. We updated our EF for steam based on information from our steam supplier resulting in increased emissions and updated our Montreal location electricity EF, resulting in decreased emissions. This represents the net difference in emissions in 2023 compared to the original emission factors.

Change in boundary

(7.10.1.1) Change in emissions (metric tons CO2e)

450

(7.10.1.2) Direction of change in emissions

Select from:

✓ Increased

(7.10.1.3) Emissions value (percentage)

0.3

(7.10.1.4) Please explain calculation

In 2023 we included previously excluded sales office S1 S2 (location) emissions data and added emissions associated with a wastewater treatment process at one of our locations. This value represents the net total for those new sources.

Change in physical operating conditions

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

✓ No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable

Unidentified

(7.10.1.1) Change in emissions (metric tons CO2e)

2500

(7.10.1.2) Direction of change in emissions



Decreased

(7.10.1.3) Emissions value (percentage)

1.6

(7.10.1.4) Please explain calculation

An estimated 2500 MT in reductions are attributed to other reduction efforts and projects, weather impacts, process adjustment or similar impacts that were not quantified in our reduction project accounting and are therefore considered unknown. The net increase of total Scope 1 Scope 2 (location) for 2023 vs 2022 was

Other

(7.10.1.1) Change in emissions (metric tons CO2e)

0

(7.10.1.2) Direction of change in emissions

Select from:

✓ No change

(7.10.1.3) Emissions value (percentage)

0

(7.10.1.4) Please explain calculation

Not applicable [Fixed row]

(7.10.2) Are your emissions performance calculations in 7.10 and 7.10.1 based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?

Select from: ☑ Location-based
(7.12) Are carbon dioxide emissions from biogenic carbon relevant to your organization?
Select from: ☑ No
(7.15) Does your organization break down its Scope 1 emissions by greenhouse gas type?
Select from: ✓ Yes
(7.15.1) Break down your total gross global Scope 1 emissions by greenhouse gas type and provide the source of each used global warming potential (GWP).
Row 1
(7.15.1.1) Greenhouse gas
Select from: V CO2
(7.15.1.2) Scope 1 emissions (metric tons of CO2e)
65869
(7.15.1.3) GWP Reference

Select from:

☑ IPCC Fifth Assessment Report (AR5 – 100 year)

Row 2

(7.15.1.1) **Greenhouse** gas

Select from:

✓ CH4

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

23584

(7.15.1.3) **GWP** Reference

Select from:

✓ IPCC Fourth Assessment Report (AR4 - 100 year)

Row 3

(7.15.1.1) **Greenhouse** gas

Select from:

☑ N20

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

25

(7.15.1.3) **GWP** Reference

Select from:

✓ IPCC Fifth Assessment Report (AR5 – 100 year)

Row 4

(7.15.1.1) Greenhouse gas

Select from:

✓ HFCs

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

227

(7.15.1.3) **GWP** Reference

Select from:

✓ IPCC Fifth Assessment Report (AR5 – 100 year)

Row 5

(7.15.1.1) **Greenhouse gas**

Select from:

☑ Other, please specify :R-22 Losses

(7.15.1.2) Scope 1 emissions (metric tons of CO2e)

143

(7.15.1.3) **GWP** Reference

Select from:

☑ IPCC Fifth Assessment Report (AR5 – 100 year)

[Add row]

(7.16) Break down your total gross global Scope 1 and 2 emissions by country/area.

Australia

(7.16.2) Scope 2, location-based (metric tons CO2e) 25.8 (7.16.3) Scope 2, market-based (metric tons CO2e) 0 Canada (7.16.1) Scope 1 emissions (metric tons CO2e) 1116 (7.16.2) Scope 2, location-based (metric tons CO2e) 185 (7.16.3) Scope 2, market-based (metric tons CO2e) 0 China (7.16.1) Scope 1 emissions (metric tons CO2e) (7.16.2) Scope 2, location-based (metric tons CO2e) 55

(7.16.3) Scope 2, market-based (metric tons CO2e)

F	ra	n	C	e
	··		v	•

(7.16.1) Scope 1 emissions (metric tons CO2e)

51

(7.16.2) Scope 2, location-based (metric tons CO2e)

17

(7.16.3) Scope 2, market-based (metric tons CO2e)

11

Germany

(7.16.1) Scope 1 emissions (metric tons CO2e)

5

(7.16.2) Scope 2, location-based (metric tons CO2e)

13

(7.16.3) Scope 2, market-based (metric tons CO2e)

13

India

(7.16.1) Scope 1 emissions (metric tons CO2e)

1

(7.16.2) Scope 2, location-based (metric tons CO2e)
6
(7.16.3) Scope 2, market-based (metric tons CO2e)
6
Mexico
(7.16.1) Scope 1 emissions (metric tons CO2e)
0
(7.16.2) Scope 2, location-based (metric tons CO2e)
12
(7.16.3) Scope 2, market-based (metric tons CO2e)
0
New Zealand
(7.16.1) Scope 1 emissions (metric tons CO2e)
102
(7.16.2) Scope 2, location-based (metric tons CO2e)
4
(7.16.3) Scope 2, market-based (metric tons CO2e)

Panama

(7.16.1) Scope 1 emissions (metric tons CO2e) 0 (7.16.2) Scope 2, location-based (metric tons CO2e) 6 (7.16.3) Scope 2, market-based (metric tons CO2e) 6 **Singapore** (7.16.1) Scope 1 emissions (metric tons CO2e) (7.16.2) Scope 2, location-based (metric tons CO2e) 5 (7.16.3) Scope 2, market-based (metric tons CO2e) 5 **United Kingdom of Great Britain and Northern Ireland** (7.16.1) Scope 1 emissions (metric tons CO2e) 1134 (7.16.2) Scope 2, location-based (metric tons CO2e)

(7.16.3) Scope 2, market-based (metric tons CO2e)

7.98

United States of America

(7.16.1) Scope 1 emissions (metric tons CO2e)

87319

(7.16.2) Scope 2, location-based (metric tons CO2e)

61939

(7.16.3) Scope 2, market-based (metric tons CO2e)

13456 [Fixed row]

(7.17) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.

Select all that apply

✓ By facility

(7.17.2) Break down your total gross global Scope 1 emissions by business facility.

Row 1

(7.17.2.1) Facility

Colonial Heights, VA

37.300275

(7.17.2.4) Longitude

-77.38453

Row 2

(7.17.2.1) Facility

Fort Collins, CO

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

287

(7.17.2.3) Latitude

40.568755

(7.17.2.4) Longitude

-105.045696

Row 3

(7.17.2.1) Facility

Green River, WY

41.528576

(7.17.2.4) Longitude

-109.466246

Row 4

(7.17.2.1) Facility

Harrisonville, MO

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

1759

(7.17.2.3) Latitude

38.637745

(7.17.2.4) Longitude

-94.364919

Row 5

(7.17.2.1) Facility

Revel, France

43.455202

(7.17.2.4) Longitude

1.986685

Row 6

(7.17.2.1) Facility

Lakewood, NJ

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

4064

(7.17.2.3) Latitude

40.061226

(7.17.2.4) Longitude

-74.180716

Row 7

(7.17.2.1) Facility

Madera, CA

36.922327

(7.17.2.4) Longitude

-119.980045

Row 8

(7.17.2.1) Facility

Mason City (SC), IA

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

707

(7.17.2.3) Latitude

43.142395

(7.17.2.4) Longitude

-93.191071

Row 9

(7.17.2.1) Facility

Mason City (SB), IA

(7.17.2.3) Latitude
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(7.17.2.4) Longitude

-93.228806

Row 10

(7.17.2.1) Facility

Old Fort, OH

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

26767

(7.17.2.3) Latitude

41.240462

(7.17.2.4) Longitude

-83.118106

Row 11

(7.17.2.1) Facility

Fostoria, OH

(7.17.2.4) Longitude

-83.412164

Row 12

(7.17.2.1) Facility

Oskaloosa, IA

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

2477

(7.17.2.3) Latitude

41.269816

(7.17.2.4) Longitude

-92.609913

Row 13

(7.17.2.1) Facility

Vancouver, WA

(7.17.2.4) Longitude

-122.606101

Row 14

(7.17.2.1) Facility

Victorville, CA

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

294

(7.17.2.3) Latitude

34.486607

(7.17.2.4) Longitude

-117.286789

Row 15

(7.17.2.1) Facility

Waukesha, WI

(7.17.2.4) Longitude

-88.201007

Row 16

(7.17.2.1) Facility

York, PA

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

5997

(7.17.2.3) Latitude

39.935971

(7.17.2.4) Longitude

-76.850081

Row 17

(7.17.2.1) Facility

Ewing, NJ

(7.17.2.4) Longitude

-74.78707

Row 18

(7.17.2.1) Facility

Princeton, NJ

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

1260

(7.17.2.3) Latitude

40.37028

(7.17.2.4) Longitude

-74.65495

Row 19

(7.17.2.1) Facility

Montreal, Canada

45.494145

(7.17.2.4) Longitude

-73.662445

Row 20

(7.17.2.1) Facility

Mississauga, Canada

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

271

(7.17.2.3) Latitude

43.660191

(7.17.2.4) Longitude

-79.698303

Row 21

(7.17.2.1) Facility

New Plymouth, NZ

43.661646

(7.17.2.4) Longitude

-79.696969

Row 22

(7.17.2.1) Facility

Folkestone, UK

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

1129

(7.17.2.3) Latitude

51.086832

(7.17.2.4) Longitude

1.197207

Row 23

(7.17.2.1) Facility

Ridgefield, WA

45.813952

(7.17.2.4) Longitude

-122.688932

Row 24

(7.17.2.1) Facility

Walmart Sales Team

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

14.9

(7.17.2.3) Latitude

36.30212

(7.17.2.4) Longitude

-94.18853

Row 25

(7.17.2.1) Facility

Dollar General Team

36.31433

(7.17.2.4) Longitude

-86.66451

Row 26

(7.17.2.1) Facility

Target Sales Team

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

7.4

(7.17.2.3) Latitude

44.97927

(7.17.2.4) Longitude

-93.27174

Row 27

(7.17.2.1) Facility

Europe - Frankfurt Office

(7.17.2.4) Longitude

8.72599

Row 28

(7.17.2.1) Facility

Europe - Perret Office

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

22.3

(7.17.2.3) Latitude

48.89696

(7.17.2.4) Longitude

2.29585

Row 29

(7.17.2.1) Facility

APAC - Singapore Office

1.27821

(7.17.2.4) Longitude

103.84753

Row 30

(7.17.2.1) Facility

CHINA - Shanghai Office

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

1.1

(7.17.2.3) Latitude

31.32917

(7.17.2.4) Longitude

121.51649

Row 31

(7.17.2.1) Facility

LATAM - Panama Office

(7.17.2.4) Longitude

-79.51591

Row 32

(7.17.2.1) Facility

Mumbai

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

1.2

(7.17.2.3) Latitude

28.58627

(7.17.2.4) Longitude

77.07134

Row 33

(7.17.2.1) Facility

Rocky Hill R&D/Pilot plant

(7.17.2.3) Latitude
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(7.17.2.4) Longitude

-74.63943

Row 34

(7.17.2.1) Facility

China - Xiamen

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

0

(7.17.2.3) Latitude

24.59018

(7.17.2.4) Longitude

117.99562

Row 35

(7.17.2.1) Facility

China Beijing

(7.17.2.4) Longitude

116.3525

Row 36

(7.17.2.1) Facility

UK London Office

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

5.1

(7.17.2.3) Latitude

51.52607

(7.17.2.4) Longitude

-0.12892

Row 37

(7.17.2.1) Facility

Frenchs Forest

-33.75492

(7.17.2.4) Longitude

151.24819

Row 38

(7.17.2.1) Facility

Mexico City

(7.17.2.2) Scope 1 emissions (metric tons CO2e)

0

(7.17.2.3) Latitude

19.4414

(7.17.2.4) Longitude

-99.19992

Row 39

(7.17.2.1) Facility

Guangzhou

23.13279

(7.17.2.4) Longitude

113.33257 [Add row]

(7.20) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.

Select all that apply

✓ By facility

(7.20.2) Break down your total gross global Scope 2 emissions by business facility.

Row 1

(7.20.2.1) Facility

Colonial Heights, VA

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

2951

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 2

(7.20.2.1) Facility

Ft. Collins, CO

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

844

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 3

(7.20.2.1) Facility

Green River, WY

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

20718

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

13456

Row 4

(7.20.2.1) Facility

Harrisonville, MO

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

5236

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 5

(7.20.2.1) Facility

Revel, France

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

6

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 6

(7.20.2.1) Facility

Lakewood, NJ

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

2639

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 7

(7.20.2.1) Facility

Madera, CA

(7.20.2.2) Scope 2, location-based (metric tons CO2e) 267 (7.20.2.3) Scope 2, market-based (metric tons CO2e) 0 Row 8 (7.20.2.1) Facility Mason City (SC), IA (7.20.2.2) Scope 2, location-based (metric tons CO2e) 324 (7.20.2.3) Scope 2, market-based (metric tons CO2e) 0 Row 9 (7.20.2.1) Facility Mason City (SB), IA (7.20.2.2) Scope 2, location-based (metric tons CO2e) 718

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

Row 10

(7.20.2.1) Facility

Old Fort, OH

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

13489

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 11

(7.20.2.1) Facility

Fostoria, OH

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

468

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 12

(7.20.2.1) Facility

Oskaloosa, IA

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

0

Row 13

(7.20.2.1) Facility

Vancouver, WA

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

2907

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 14

(7.20.2.1) Facility

Victorville, CA

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

1106

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 15

(7.20.2.1) Facility

Waukesha, WI

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

159

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 16

(7.20.2.1) Facility

York, PA

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

6982

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 17

(7.20.2.1) Facility

Ewing, NJ

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

944



(7.20.2.2) Scope 2, location-based (metric tons CO2e)

83

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 21

(7.20.2.1) Facility

New Plymouth, New Zealand

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

4

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 22

(7.20.2.1) Facility

Frenchs Forest, Australia

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

26

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

Row 23

(7.20.2.1) Facility

Folkestone, UK

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

1134

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 24

(7.20.2.1) Facility

Mexico City, Mexico

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

12

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 25

(7.20.2.1) Facility

Guangzhou, China

(7.20.2.2) Scope 2, location-based (metric tons CO2e) 14 (7.20.2.3) Scope 2, market-based (metric tons CO2e) 0 **Row 26** (7.20.2.1) Facility Ridgefield, WA (7.20.2.2) Scope 2, location-based (metric tons CO2e) 780 (7.20.2.3) Scope 2, market-based (metric tons CO2e) 0 **Row 27** (7.20.2.1) Facility Walmart Sales Team (7.20.2.2) Scope 2, location-based (metric tons CO2e)

49.53

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

Row 28

(7.20.2.1) Facility

Dollar General Team

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

8.49

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 29

(7.20.2.1) Facility

Target Sales Team

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

23.74

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 30

(7.20.2.1) Facility

Europe - Frankfurt Office

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 31

(7.20.2.1) Facility

Europe - Perret Office

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

10.92

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 32

(7.20.2.1) Facility

APAC - Singapore Office

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

4.82

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 33

(7.20.2.1) Facility

CHINA - Shanghai Office

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

5.26

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 34

(7.20.2.1) Facility

LATAM - Panama Office

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

5.7

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 35

(7.20.2.1) Facility

Mumbai

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

6.43



(7.20.2.2) Scope 2, location-based (metric tons CO2e)

8.64

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0

Row 39

(7.20.2.1) Facility

UK London Office

(7.20.2.2) Scope 2, location-based (metric tons CO2e)

7.98

(7.20.2.3) Scope 2, market-based (metric tons CO2e)

0 [Add row]

(7.22) Break down your gross Scope 1 and Scope 2 emissions between your consolidated accounting group and other entities included in your response.

Consolidated accounting group

(7.22.1) Scope 1 emissions (metric tons CO2e)

89596

(7.22.2) Scope 2, location-based emissions (metric tons CO2e)

(7.22.3) Scope 2, market-based emissions (metric tons CO2e)

13546

(7.22.4) Please explain

Our GHG emissions align with our consolidated accounting

All other entities

(7.22.1) Scope 1 emissions (metric tons CO2e)

0

(7.22.2) Scope 2, location-based emissions (metric tons CO2e)

0

(7.22.3) Scope 2, market-based emissions (metric tons CO2e)

0

(7.22.4) Please explain

Our GHG emissions align with our consolidated accounting. There are no other relevant entities. [Fixed row]

(7.23) Is your organization able to break down your emissions data for any of the subsidiaries included in your CDP response?

Select from:

✓ Not relevant as we do not have any subsidiaries

(7.26) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period.

Row 1

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 1

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

1287561986

(7.26.9) Emissions in metric tonnes of CO2e

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility fossil fuel consumption emissions; refrigerant losses, process and landfill emissions

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to Walmart, Inc. compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix.

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 2

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 1

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

323670822

(7.26.9) Emissions in metric tonnes of CO2e

4906

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility fossil fuel consumption emissions; refrigerant losses, process and landfill emissions

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to Costco Wholesale Corporation compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 3

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 1

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

376138639.6

(7.26.9) Emissions in metric tonnes of CO2e

5702

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility fossil fuel consumption emissions; refrigerant losses, process and landfill emissions

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to Target Corporation compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 4

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 1

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

97457724

(7.26.9) Emissions in metric tonnes of CO2e

1477

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility fossil fuel consumption emissions; refrigerant losses, process and landfill emissions

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to CVS Health compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 5

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 1

(7.26.4) Allocation level

Select from:

✓ Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

59222562.44

(7.26.9) Emissions in metric tonnes of CO2e

898

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility fossil fuel consumption emissions; refrigerant losses, process and landfill emissions

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to Ahold Delhaize compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 6

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 1

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

(7.26.9) Emissions in metric tonnes of CO2e

434

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility fossil fuel consumption emissions; refrigerant losses, process and landfill emissions

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to UNFI compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 7

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 2: location-based

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

1287561986

(7.26.9) Emissions in metric tonnes of CO2e

14018

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility electricity consumption.

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to Walmart Inc. compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 8

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 2: location-based

(7.26.4) Allocation level

Select from:

✓ Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

323670822

(7.26.9) Emissions in metric tonnes of CO2e

645

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility electricity consumption.

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to Ahold Delhaize compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 9

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 2: location-based

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

376138639.6

(7.26.9) Emissions in metric tonnes of CO2e

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility electricity consumption.

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to Costco Wholesale Corportation compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 10

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 2: location-based

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

97457724

(7.26.9) Emissions in metric tonnes of CO2e

4095

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility electricity consumption.

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 1 emission sources. We calculated the ratio of global sales to Target Corportation compared to our total global revenue, and applied the same proportion to our global Scope 1 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 11

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 2: location-based

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

97457724

(7.26.9) Emissions in metric tonnes of CO2e

1061

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility electricity consumption.

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 2 emission sources. We calculated the ratio of global sales to CVS Health compared to our total global revenue, and applied the same proportion to our global Scope 2 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data

Row 12

(7.26.1) Requesting member

Select from:

(7.26.2) Scope of emissions

Select from:

✓ Scope 2: location-based

(7.26.4) Allocation level

Select from:

Company wide

(7.26.6) Allocation method

Select from:

✓ Allocation based on the market value of products purchased

(7.26.7) Unit for market value or quantity of goods/services supplied

Select from:

Currency

(7.26.8) Market value or quantity of goods/services supplied to the requesting member

28634780.8

(7.26.9) Emissions in metric tonnes of CO2e

312

(7.26.10) Uncertainty (±%)

10

(7.26.11) Major sources of emissions

Operating facility electricity consumption.

(7.26.12) Allocation verified by a third party?

Select from:

✓ No

(7.26.13) Please explain how you have identified the GHG source, including major limitations to this process and assumptions made

Sources include all scope 2 emission sources. We calculated the ratio of global sales to UNFI compared to our total global revenue, and applied the same proportion to our global Scope 2 emissions. Uncertainty is based on assumed uniform product GHG intensity and distribution to all customers versus actual customer and product mix

(7.26.14) Where published information has been used, please provide a reference

Response is based on internal Church & Dwight data [Add row]

(7.27) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?

Row 1

(7.27.1) Allocation challenges

Select from:

☑ Diversity of product lines makes accurately accounting for each product/product line cost ineffective

(7.27.2) Please explain what would help you overcome these challenges

C&D continues to evaluate mechanisms and develop protocols for allocating emissions. Guidance to maintain consistent methodologies with peer companies in the consumer products industry could help address these challenges. Due to the number and variety of products we make and sell determining product specific carbon intensity is too large and complex a process, so we assume a uniform carbon intensity across all products and allocate emission based on sales.

Row 2

(7.27.1) Allocation challenges

Select from:

✓ Customer base is too large and diverse to accurately track emissions to the customer level

(7.27.2) Please explain what would help you overcome these challenges

C&D continues to evaluate mechanisms and develop protocols for allocating emissions. Guidance to maintain consistent methodologies with peer companies in the consumer products industry would help address these challenges. Due to the number and variety of products we make and sell determining product specific carbon intensity and applying that to our large and diverse customer base is too large and complex a process. Without that information, we assume a uniform carbon intensity across all products and allocate emission based on sales to each customer.

[Add row]

(7.28) Do you plan to develop your capabilities to allocate emissions to your customers in the future?

(7.28.1) Do you plan to develop your capabilities to allocate emissions to your customers in the future?

Select from:

Yes

(7.28.2) Describe how you plan to develop your capabilities

C&D is continuing to evaluate mechanisms and develop protocols for allocating emissions. We have established science-based GHG reduction targets. A part of this process we will be to better define our Scope 3 emissions estimating, which will better inform our ability to allocate emissions. While we have and continue to establish carbon life cycle analysis for some of our products, which could aid in allocating emissions, the variety, number and diverse nature of our product lines and customers makes it impractical at this time to develop sufficient, adequate LCAs to inform emissions allocation to all customers on a per product basis. As this information is developed it may allow some segmented allocations in the future. C&D plans to review available allocation guidance to maintain consistency with peer companies in the consumer products industry. Until that time, emissions will continue to be allocated based on % total sales.

(7.29) What percentage of your total operational spend in the reporting year was on energy?

Select from:

✓ More than 0% but less than or equal to 5%

(7.30) Select which energy-related activities your organization has undertaken.

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	Select from: ✓ Yes
Consumption of purchased or acquired electricity	Select from: ✓ Yes
Consumption of purchased or acquired heat	Select from: ☑ No
Consumption of purchased or acquired steam	Select from: ✓ Yes
Consumption of purchased or acquired cooling	Select from: ✓ No
Generation of electricity, heat, steam, or cooling	Select from: ✓ Yes

[Fixed row]

(7.30.1) Report your organization's energy consumption totals (excluding feedstocks) in MWh.

Consumption of fuel (excluding feedstock)

(7.30.1.1) **Heating value**

Select from:

☑ HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

0

(7.30.1.3) MWh from non-renewable sources

233902

(7.30.1.4) Total (renewable and non-renewable) MWh

233902

Consumption of purchased or acquired electricity

(7.30.1.1) Heating value

Select from:

☑ HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

150819

(7.30.1.3) MWh from non-renewable sources

393

(7.30.1.4) Total (renewable and non-renewable) MWh

Consumption of purchased or acquired steam

(7.30.1.1) Heating value

Select from:

☑ HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

0

(7.30.1.3) MWh from non-renewable sources

42124

(7.30.1.4) Total (renewable and non-renewable) MWh

42124

Consumption of self-generated non-fuel renewable energy

(7.30.1.1) Heating value

Select from:

✓ Unable to confirm heating value

(7.30.1.2) MWh from renewable sources

13

(7.30.1.4) Total (renewable and non-renewable) MWh

13

Total energy consumption

(7.30.1.1) Heating value

Select from:

✓ HHV (higher heating value)

(7.30.1.2) MWh from renewable sources

150832

(7.30.1.3) MWh from non-renewable sources

276419

(7.30.1.4) Total (renewable and non-renewable) MWh

427251 [Fixed row]

(7.30.6) Select the applications of your organization's consumption of fuel.

	Indicate whether your organization undertakes this fuel application
Consumption of fuel for the generation of electricity	Select from: ☑ No
Consumption of fuel for the generation of heat	Select from: ☑ No
Consumption of fuel for the generation of steam	Select from:

	Indicate whether your organization undertakes this fuel application
	✓ Yes
Consumption of fuel for the generation of cooling	Select from: ☑ No
Consumption of fuel for co-generation or tri-generation	Select from: ☑ No

[Fixed row]

(7.30.7) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.

Sustainable biomass

(7.30.7.1) Heating value

Select from:

✓ HHV

(7.30.7.2) Total fuel MWh consumed by the organization

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

0

(7.30.7.8) Comment

No sustainable biomass was used

Other biomass

(7.30.7.1) Heating value

Select from:

✓ HHV

(7.30.7.2) Total fuel MWh consumed by the organization

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

0

(7.30.7.8) Comment

No other biomass fuel was used

Other renewable fuels (e.g. renewable hydrogen)

(7.30.7.1) Heating value

Select from:

✓ HHV

(7.30.7.2) Total fuel MWh consumed by the organization

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

0

(7.30.7.8) Comment

No other renewable fuel was used

Coal

(7.30.7.1) Heating value

Select from:

✓ HHV

(7.30.7.2) Total fuel MWh consumed by the organization

0

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

0

(7.30.7.8) Comment

No coal was used

Oil

(7.30.7.1) Heating value

Select from:

✓ HHV

(7.30.7.2) Total fuel MWh consumed by the organization

687

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

687

(7.30.7.8) Comment

Oil was used as an alternative fuel at two locations in 2023. We do not distinguish between fuel use for steam or heat, however, because one of the larger oil consumption location is a manufacturing operation we assume the primary use is for steam.

Gas

(7.30.7.1) Heating value

Select from:

✓ HHV

(7.30.7.2) Total fuel MWh consumed by the organization

224875

(7.30.7.4) MWh fuel consumed for self-generation of heat

0

(7.30.7.5) MWh fuel consumed for self-generation of steam

224875

(7.30.7.8) Comment

Natural gas is used for a combination of direct fired heating and steam generation for both comfort heating and process use. We do not distinguish between these uses in our natural gas use tracking.

Other non-renewable fuels (e.g. non-renewable hydrogen)

(7.30.7.1) Heating value

Select from:

✓ HHV

(7.30.7.2) Total fuel MWh consumed by the organization

7763

(7.30.7.4) MWh fuel consumed for self-generation of heat

7763

(7.30.7.5) MWh fuel consumed for self-generation of steam

0

(7.30.7.8) Comment

Diesel fuel, gasoline, and propane are used for a combination of site vehicle fuel and emergency engine fuel.

Total fuel

(7.30.7.1) Heating value

Select from:

✓ HHV

(7.30.7.2) Total fuel MWh consumed by the organization

233325

(7.30.7.4) MWh fuel consumed for self-generation of heat

7763

(7.30.7.5) MWh fuel consumed for self-generation of steam

225562

(7.30.7.8) Comment

224,875 MWh represents natural gas consumption during 2023 for steam generation as well as direct fired heating. 687 MWh represent fuel oil use for steam generation as well as direct fired heating. 7,763 MWh represents diesel, gasoline, fuel oil and propane consumption primarily for transportation. Note that, we do not have aggregated data available to report on the amount of heat and steam generated as a result of fuel combustion.

[Fixed row]

(7.30.9) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year.

Electricity

(7.30.9.1) Total Gross generation (MWh)

13.4

(7.30.9.2) Generation that is consumed by the organization (MWh)
13.4
(7.30.9.3) Gross generation from renewable sources (MWh)
13.4
(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)
13.4
Heat
(7.30.9.1) Total Gross generation (MWh)
o
(7.30.9.2) Generation that is consumed by the organization (MWh)
o
(7.30.9.3) Gross generation from renewable sources (MWh)
0
(7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh)
0
Steam
(7.30.9.1) Total Gross generation (MWh)
0

(7.30.9.2) Generation that is consumed by the organization (MWh) 0 (7.30.9.3) Gross generation from renewable sources (MWh) 0 (7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh) 0 Cooling (7.30.9.1) Total Gross generation (MWh) (7.30.9.2) Generation that is consumed by the organization (MWh) 0 (7.30.9.3) Gross generation from renewable sources (MWh) (7.30.9.4) Generation from renewable sources that is consumed by the organization (MWh) [Fixed row] (7.30.14) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero or nearzero emission factor in the market-based Scope 2 figure reported in 7.7.

Row 1

(7.30.14.1) Country/area

Select from:

✓ United States of America

(7.30.14.2) Sourcing method

Select from:

✓ Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

Electricity

(7.30.14.4) Low-carbon technology type

Select from:

✓ Solar

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

79570

(7.30.14.6) Tracking instrument used

Select from:

☑ US-REC

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

✓ United States of America

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

COICCE II CIII.	Sel	ect	from:
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Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2017

(7.30.14.10) Comment

79,570 MWH sourced from Elder Branch Solar (FL) ((Commissioned 2022), Mississippi Solar 2 (MS) (Commissioned 2017), Mississippi Solar 3 (MS) (Commissioned 2017).

Row 2

(7.30.14.1) Country/area

Select from:

✓ United States of America

(7.30.14.2) Sourcing method

Select from:

✓ Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

Electricity

(7.30.14.4) Low-carbon technology type

Select from:

✓ Hydropower (capacity unknown)

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

Select from:

✓ US-REC

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

✓ United States of America

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

1999

(7.30.14.10) Comment

60383 MWH sourced from Arkansas River Dam #2 (AR) (Commissioned 1999) and White River Lock & Dam LD1, LD2, LD3 (AR) (Commissioned 2019).

Row 3

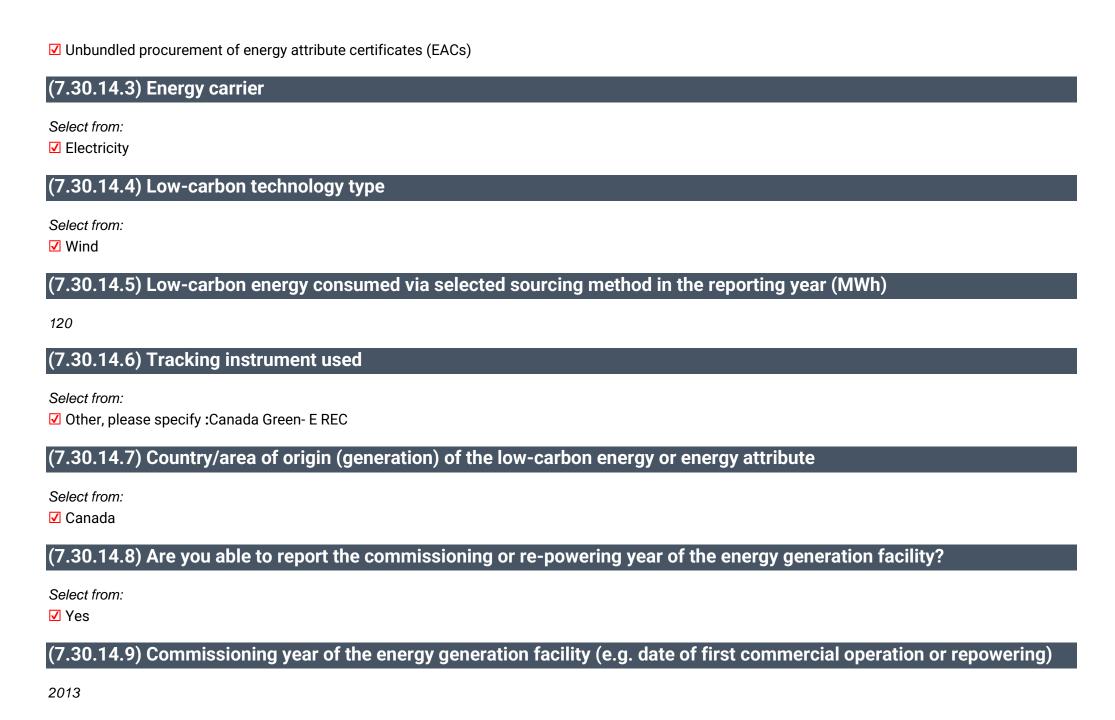
(7.30.14.1) Country/area

Select from:

Canada

(7.30.14.2) Sourcing method

Select from:



(7.30.14.10) Comment

120 MWH of wind energy was sourced from Parc éolien de l'Érable (QB).

Row 4

(7.30.14.1) Country/area

Select from:

Canada

(7.30.14.2) Sourcing method

Select from:

✓ Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

Electricity

(7.30.14.4) Low-carbon technology type

Select from:

✓ Hydropower (capacity unknown)

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

5183

(7.30.14.6) Tracking instrument used

Select from:

✓ Other, please specify :Canada Green- E REC

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

Canada

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2013

(7.30.14.10) Comment

5200 MWH sourced from Sheldrake (QB

Row 5

(7.30.14.1) Country/area

Select from:

✓ United Kingdom of Great Britain and Northern Ireland

(7.30.14.2) Sourcing method

Select from:

✓ Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

✓ Electricity

(7.30.14.4) Low-carbon technology type

Select from:

✓ Solar

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

2499

(7.30.14.6) Tracking instrument used

Select from:

☑ REGO

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

✓ United Kingdom of Great Britain and Northern Ireland

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2023

(7.30.14.10) Comment

2499 MWH sourced from Two Post Cross Solar (EN).

Row 6

(7.30.14.1) Country/area



✓ United Kingdom of Great Britain and Northern Ireland

(7.30.14.2) Sourcing method

Select from:

✓ Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

Electricity

(7.30.14.4) Low-carbon technology type

Select from:

✓ Wind

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

3221

(7.30.14.6) Tracking instrument used

Select from:

✓ REGO

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

✓ United Kingdom of Great Britain and Northern Ireland

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

√ Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2023

(7.30.14.10) Comment

3221 MWH sourced from Allen Energy (N.Ire), An Muileann Wind (N.Ire), Ballyreagh (N.Ire), Bonnyview (N.Ire), Cabragh (N.Ire), Corkhill 225 (N.Ire), Grassroots Wind (N.Ire), Haag Air (N.Ire), Katie 6 (N.Ire), Killaculla Wind (N.Ire), Nos na Gaithe Wind (N.Ire), Triton Knoll Offshore Windfarm (EN).

Row 7

(7.30.14.1) Country/area

Select from:

✓ France

(7.30.14.2) Sourcing method

Select from:

✓ Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

Electricity

(7.30.14.4) Low-carbon technology type

Select from:

✓ Large hydropower (>25 MW)

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

7.30.14.6) Tracking	j instrument	t used
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Select from:

✓ GO

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

✓ France

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

1956

(7.30.14.10) Comment

145 MWH sourced from 39044 EGNA - NEUMARKT, IT was used to cover France electricity use.

Row 8

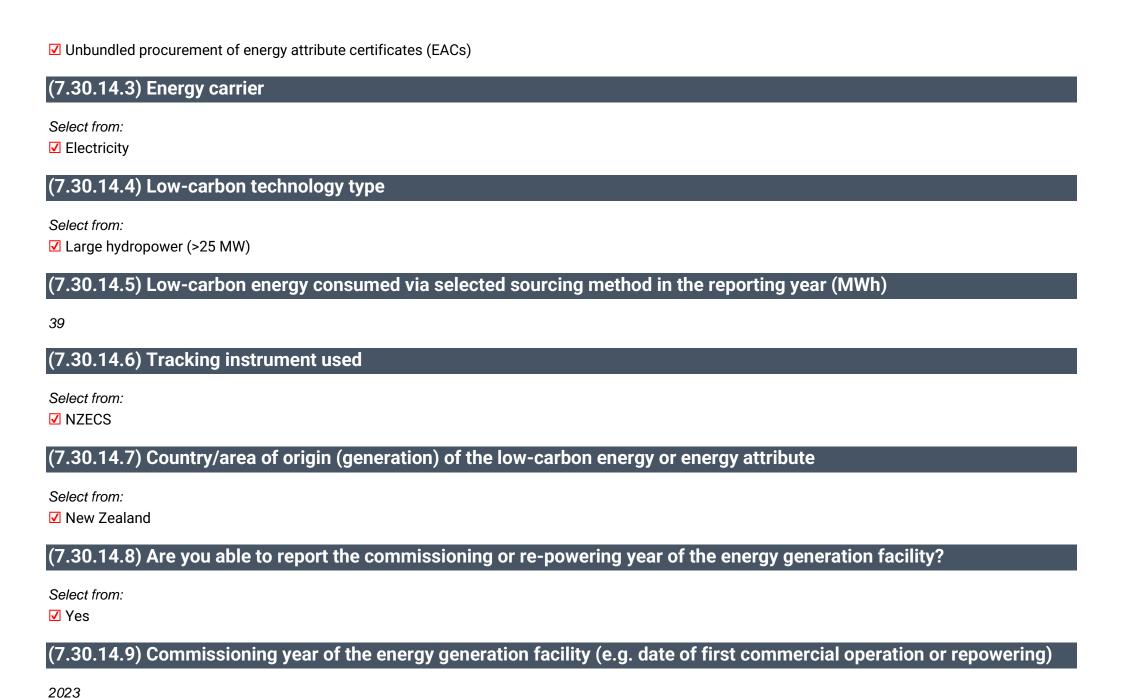
(7.30.14.1) Country/area

Select from:

✓ New Zealand

(7.30.14.2) Sourcing method

Select from:



(7.30.14.10) Comment

40 MWH sourced from Pioneer Energy: Roaring Meg Hydro Scheme used to cover New Zealand electricity use.

Row 9

(7.30.14.1) Country/area

Select from:

Australia

(7.30.14.2) Sourcing method

Select from:

✓ Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

Electricity

(7.30.14.4) Low-carbon technology type

Select from:

✓ Solar

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

48

(7.30.14.6) Tracking instrument used

Select from:

✓ Other, please specify :LGC

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

Austria

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2023

(7.30.14.10) Comment

48 MWH sourced from PAREP 1 PTY LIMITED-WIND SOLAR- (SA) were used to cover Australia electricity use.

Row 10

(7.30.14.1) Country/area

Select from:

China

(7.30.14.2) Sourcing method

Select from:

✓ Unbundled procurement of energy attribute certificates (EACs)

(7.30.14.3) Energy carrier

Select from:

✓ Electricity

(7.30.14.4) Low-carbon technology type

Select from:

✓ Large hydropower (>25 MW)

(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)

28

(7.30.14.6) Tracking instrument used

Select from:

✓ I-REC

(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute

Select from:

China

(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2013

(7.30.14.10) Comment

28 MWH sourced from Xianxingxiang Hydro (Commissioned 2013) was used to cover China electricity use.

Row 11

(7.30.14.1) Country/area

Select from: ☑ Mexico
(7.30.14.2) Sourcing method
Select from: ✓ Unbundled procurement of energy attribute certificates (EACs)
(7.30.14.3) Energy carrier
Select from: ☑ Electricity
(7.30.14.4) Low-carbon technology type
Select from: ☑ Wind
(7.30.14.5) Low-carbon energy consumed via selected sourcing method in the reporting year (MWh)
120
(7.30.14.6) Tracking instrument used
Select from: ☑ I-REC
(7.30.14.7) Country/area of origin (generation) of the low-carbon energy or energy attribute
Select from: ☑ Mexico
(7.30.14.8) Are you able to report the commissioning or re-powering year of the energy generation facility?

Select from:

7	V ₀ 0
₩	Yes

(7.30.14.9) Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2015

(7.30.14.10) Comment

120 MWH sourced from La Mesa (Mx) Wind Farm were used to cover Mexico electricity use. [Add row]

(7.30.16) Provide a breakdown by country/area of your electricity/heat/steam/cooling consumption in the reporting year.

Australia

(7.30.16.1) Consumption of purchased electricity (MWh)

39.67

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

39.67

Canada

0

(7.30.16.1) Consumption of purchased electricity (MWh) 5302.98 (7.30.16.2) Consumption of self-generated electricity (MWh) 0 (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh) 0 (7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh) 0 (7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh) 5302.98 China (7.30.16.1) Consumption of purchased electricity (MWh) 90 (7.30.16.2) Consumption of self-generated electricity (MWh) 0 (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)



(7.30.16.2) Consumption of self-generated electricity (MWh)
0
(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)
0
(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)
o
(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)
36.80
India
(7.30.16.1) Consumption of purchased electricity (MWh)
9
(7.30.16.2) Consumption of self-generated electricity (MWh)
0
(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)
o
(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)
o
(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

Mexico

(7.30.16.1) Consumption of purchased electricity (MWh)

28.69

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

28.69

New Zealand

(7.30.16.1) Consumption of purchased electricity (MWh)

32.5

(7.30.16.2) Consumption of self-generated electricity (MWh)

13.4

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

45.90

Panama

(7.30.16.1) Consumption of purchased electricity (MWh)

19.6

(7.30.16.2) Consumption of self-generated electricity (MWh)

0

(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)

0

(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)

0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)

19.60

Singapore

(7.30.16.1) Consumption of purchased electricity (MWh)

(7.30.16.2) Consumption of self-generated electricity (MWh)
0
(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)
o
(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)
o
(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh)
12.60
United Kingdom of Great Britain and Northern Ireland
(7.30.16.1) Consumption of purchased electricity (MWh)
5742.2
(7.30.16.2) Consumption of self-generated electricity (MWh)
0
(7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh)
0
(7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh)
0

(7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh) 5742.20 **United States of America** (7.30.16.1) Consumption of purchased electricity (MWh) 139582.5 (7.30.16.2) Consumption of self-generated electricity (MWh) 0 (7.30.16.4) Consumption of purchased heat, steam, and cooling (MWh) 0 (7.30.16.5) Consumption of self-generated heat, steam, and cooling (MWh) 0 (7.30.16.6) Total electricity/heat/steam/cooling energy consumption (MWh) 139582.50 [Fixed row] (7.45) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit

currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Row 1

(7.45.1) Intensity figure

(7.45.2) Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

153949

(7.45.3) Metric denominator

Select from:

✓ unit total revenue

(7.45.4) Metric denominator: Unit total

5868000000

(7.45.5) Scope 2 figure used

Select from:

✓ Location-based

(7.45.6) % change from previous year

3.6

(7.45.7) Direction of change

Select from:

Decreased

(7.45.8) Reasons for change

Select all that apply

- ✓ Change in revenue
- ✓ Other, please specify

(7.45.9) Please explain

9.2% increase in sales (USD) together with an increase (0.9%) change in combined Scope 1 Scope 2 location-based emissions resulted in an 3.6% decrease in intensity per unit of total revenue, compared to the previously reported intensity for 2022.

Row 2

(7.45.1) Intensity figure

0.0592

(7.45.2) Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

153949

(7.45.3) Metric denominator

Select from:

✓ metric ton of product

(7.45.4) Metric denominator: Unit total

2601560

(7.45.5) Scope 2 figure used

Select from:

✓ Location-based

(7.45.6) % change from previous year

1.3

(7.45.7) Direction of change

Select from:

✓ Increased

(7.45.8) Reasons for change

Select all that apply

- ☑ Change in output
- ✓ Change in revenue
- ✓ Change in methodology

(7.45.9) Please explain

0.2% decrease in metric tons of product shipped, together with an increase (0.9%) in combined Scope 1 Scope 2 location-based emissions resulted in a small increase (1.3%) in intensity per metric ton of product shipped, compared to the previously reported intensity for 2022.

Row 3

(7.45.1) Intensity figure

99.26

(7.45.2) Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

153949

(7.45.3) Metric denominator

Select from:

✓ unit of production

(7.45.4) Metric denominator: Unit total

1551

(7.45.5) Scope 2 figure used

Select from:

✓ Location-based

(7.45.6) % change from previous year

5.9

(7.45.7) Direction of change

Select from:

✓ Increased

(7.45.8) Reasons for change

Select all that apply

- ☑ Change in output
- ✓ Change in revenue

(7.45.9) Please explain

5% decrease in total units of product shipped, together with an increase (0.9%) in combined Scope 1 Scope 2 location-based emissions resulted in an increase (5.9%) in intensity per million units of product shipped, compared to the previously reported intensity for 2022. [Add row]

(7.52) Provide any additional climate-related metrics relevant to your business.

Row 1

(7.52.1) Description

Select from:

☑ Energy usage

(7.52.2) Metric value

(7.52.3) Metric numerator

GJ

(7.52.4) Metric denominator (intensity metric only)

MM lbs Shipped

(7.52.5) % change from previous year

4.71

(7.52.6) Direction of change

Select from:

✓ Increased

(7.52.7) Please explain

Introduction of concentrated liquid laundry detergent decreased the mass of products shipped. [Add row]

(7.53) Did you have an emissions target that was active in the reporting year?

Select all that apply

- ✓ Absolute target
- ✓ Intensity target

(7.53.1) Provide details of your absolute emissions targets and progress made against those targets.

Row 1

(7.53.1.1) Target reference number

Select from:

✓ Abs 1

(7.53.1.2) Is this a science-based target?

Select from:

✓ No, but we are reporting another target that is science-based

(7.53.1.5) Date target was set

09/01/2017

(7.53.1.6) Target coverage

Select from:

✓ Organization-wide

(7.53.1.7) Greenhouse gases covered by target

Select all that apply

- ✓ Carbon dioxide (CO2)
- ✓ Methane (CH4)
- ✓ Nitrous oxide (N2O)

(7.53.1.8) Scopes

Select all that apply

- ✓ Scope 1
- ✓ Scope 2

(7.53.1.9) Scope 2 accounting method

Select from:

✓ Location-based

(7.53.1.11) End date of base year

12/31/2022

(7.53.1.12) Base year Scope 1 emissions covered by target (metric tons CO2e)

92589

(7.53.1.13) Base year Scope 2 emissions covered by target (metric tons CO2e)

59969

(7.53.1.31) Base year total Scope 3 emissions covered by target (metric tons CO2e)

0.000

(7.53.1.32) Total base year emissions covered by target in all selected Scopes (metric tons CO2e)

152558.000

(7.53.1.33) Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1

100

(7.53.1.34) Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2

100

(7.53.1.53) Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes

100

(7.53.1.54) End date of target

12/31/2023

(7.53.1.55) Targeted reduction from base year (%)

0

(7.53.1.56) Total emissions at end date of target covered by target in all selected Scopes (metric tons CO2e)

152558.000

(7.53.1.57) Scope 1 emissions in reporting year covered by target (metric tons CO2e)

89596

(7.53.1.58) Scope 2 emissions in reporting year covered by target (metric tons CO2e)

64354

(7.53.1.77) Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)

153950.000

(7.53.1.78) Land-related emissions covered by target

Select from:

✓ No, it does not cover any land-related emissions (e.g. non-FLAG SBT)

(7.53.1.80) Target status in reporting year

Select from:

Achieved

(7.53.1.82) Explain target coverage and identify any exclusions

Target includes total Scope 1 Scope 2 emissions. All facilities under our operational control are included in the data for this target, including major administrative offices, R&D operations, manufacturing plants and warehouse/distribution locations.

(7.53.1.83) Target objective

As part of our carbon neutral by 2025 target through offsets, we have set a goal of having 0 increase year on year for our scope 12 emissions. In 2023, our scope 12 emissions totaled 153,949 metric tons, or a 0.9% increase vs. 2022 (152,558 MT), but our absolute targeted GHG emissions in 2023 (Scope 1 and 2 and targeted scope 3) decreased approximately 4% versus 2022, exceeding our target to hold these emissions flat.

(7.53.1.85) Target derived using a sectoral decarbonization approach

Select from:

✓ No

(7.53.1.86) List the emissions reduction initiatives which contributed most to achieving this target

Energy efficiency projects at several facilities; increased on-site renewable energy

Row 2

(7.53.1.1) Target reference number

Select from:

✓ Abs 2

(7.53.1.2) Is this a science-based target?

Select from:

✓ Yes, and this target has been approved by the Science Based Targets initiative

(7.53.1.3) Science Based Targets initiative official validation letter

CHD SBTi Target.pdf

(7.53.1.4) Target ambition

Sel	loct	fro	m
SEI	せしに	IIU	111.

(7.53.1.5) Date target was set

09/01/2021

(7.53.1.6) Target coverage

Select from:

✓ Organization-wide

(7.53.1.7) Greenhouse gases covered by target

Select all that apply

- ✓ Carbon dioxide (CO2)
- ✓ Methane (CH4)
- ✓ Nitrous oxide (N2O)

(7.53.1.8) Scopes

Select all that apply

- ✓ Scope 1
- ✓ Scope 2

(7.53.1.9) Scope 2 accounting method

Select from:

✓ Market-based

(7.53.1.11) End date of base year

09/01/2020

(7.53.1.12) Base year Scope 1 emissions covered by target (metric tons CO2e)

(7.53.1.13) Base year Scope 2 emissions covered by target (metric tons CO2e)

10791

(7.53.1.31) Base year total Scope 3 emissions covered by target (metric tons CO2e)

0.000

(7.53.1.32) Total base year emissions covered by target in all selected Scopes (metric tons CO2e)

102378.000

(7.53.1.33) Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1

100.0

(7.53.1.34) Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2

100.0

(7.53.1.53) Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes

100.0

(7.53.1.54) End date of target

09/01/2031

(7.53.1.55) Targeted reduction from base year (%)

46

(7.53.1.56) Total emissions at end date of target covered by target in all selected Scopes (metric tons CO2e)

(7.53.1.57) Scope 1 emissions in reporting year covered by target (metric tons CO2e)

89596

(7.53.1.58) Scope 2 emissions in reporting year covered by target (metric tons CO2e)

13546

(7.53.1.77) Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)

103142.000

(7.53.1.78) Land-related emissions covered by target

Select from:

✓ No, it does not cover any land-related emissions (e.g. non-FLAG SBT)

(7.53.1.79) % of target achieved relative to base year

-1.62

(7.53.1.80) Target status in reporting year

Select from:

Underway

(7.53.1.82) Explain target coverage and identify any exclusions

Target was developed in 2021 and approved by SBTi in July 2022. Covers all Scope 1 and market-based Scope 2 emissions within the operational control boundary. Energy data is not collected at small sales and R&D locations and therefore these sites are not reflected in the target baseline or reporting year data; these locations are estimated to make up less than 0.5% of our company-wide total Scope 1 Scope 2.

(7.53.1.83) Target objective

Our objective to reduce our total Scope 1 and market based scope 2 emission to less than 55,000 MT CO2e by end of 2031. As of 2023, our target emissions were up

(7.53.1.84) Plan for achieving target, and progress made to the end of the reporting year

We employ parallel strategies of seeking "bottom up" carbon reduction opportunities and efficiency projects developed and generated at the plant level, while at the same time retaining outside decarbonization and engineering expertise to look at larger scale projects that can reduce significant amounts of carbon emissions from our footprint, including reducing carbon process intensity, energy/heat recovery, use of alternate fuels or carbon capture. In 2023, we invested resources in feasibility and engineering studies for specific projects as well as assessed and revised our roadmap to achieve our SBT goals. We expect to implement specific impactful decarbonization projects 2024. We maintain dedicated capital budget for projects to enhance our efficiency and reduce the energy intensity of our manufacturing programs. As of 2023, our target emissions were up

(7.53.1.85) Target derived using a sectoral decarbonization approach

Select from:

✓ No

[Add row]

(7.53.2) Provide details of your emissions intensity targets and progress made against those targets.

Row 1

(7.53.2.1) Target reference number

Select from:

✓ Int 1

(7.53.2.2) Is this a science-based target?

Select from:

☑ No, but we are reporting another target that is science-based

(7.53.2.5) Date target was set

09/01/2016

(7.53.2.6) Target coverage

Select from:

✓ Organization-wide

(7.53.2.7) Greenhouse gases covered by target

Select all that apply

- ✓ Carbon dioxide (CO2)
- ✓ Methane (CH4)
- ✓ Nitrous oxide (N2O)

(7.53.2.8) Scopes

Select all that apply

- ✓ Scope 1
- ✓ Scope 2
- ✓ Scope 3

(7.53.2.9) Scope 2 accounting method

Select from:

✓ Location-based

(7.53.2.10) Scope 3 categories

Select all that apply

- ☑ Category 4: Upstream transportation and distribution
- ✓ Category 6: Business travel

(7.53.2.11) Intensity metric

Select from:

✓ Metric tons CO2e per metric ton of product

(7.53.2.12) End date of base year

09/01/2016

(7.53.2.13) Intensity figure in base year for Scope 1 (metric tons CO2e per unit of activity)

0.035068926

(7.53.2.14) Intensity figure in base year for Scope 2 (metric tons CO2e per unit of activity)

0.040976361

(7.53.2.18) Intensity figure in base year for Scope 3, Category 4: Upstream transportation and distribution (metric tons CO2e per unit of activity)

0.079869743

(7.53.2.20) Intensity figure in base year for Scope 3, Category 6: Business travel (metric tons CO2e per unit of activity)

0.001035857

(7.53.2.32) Intensity figure in base year for total Scope 3 (metric tons CO2e per unit of activity)

0.0809056000

(7.53.2.33) Intensity figure in base year for all selected Scopes (metric tons CO2e per unit of activity)

0.1569508870

(7.53.2.34) % of total base year emissions in Scope 1 covered by this Scope 1 intensity figure

100

(7.53.2.35) % of total base year emissions in Scope 2 covered by this Scope 2 intensity figure

100

(7.53.2.39) % of total base year emissions in Scope 3, Category 4: Upstream transportation and distribution covered by this Scope 3, Category 4: Upstream transportation and distribution intensity figure

100

(7.53.2.41) % of total base year emissions in Scope 3, Category 6: Business travel covered by this Scope 3, Category 6: Business travel intensity figure

100

(7.53.2.53) % of total base year emissions in Scope 3 (in all Scope 3 categories) covered by this total Scope 3 intensity figure

100

(7.53.2.54) % of total base year emissions in all selected Scopes covered by this intensity figure

100

(7.53.2.55) End date of target

12/31/2025

(7.53.2.56) Targeted reduction from base year (%)

20

(7.53.2.57) Intensity figure at end date of target for all selected Scopes (metric tons CO2e per unit of activity)

0.1255607096

(7.53.2.58) % change anticipated in absolute Scope 1+2 emissions

1

(7.53.2.59) % change anticipated in absolute Scope 3 emissions

3

(7.53.2.60) Intensity figure in reporting year for Scope 1 (metric tons CO2e per unit of activity)

0.034439683

(7.53.2.61) Intensity figure in reporting year for Scope 2 (metric tons CO2e per unit of activity)

0.023834258

(7.53.2.65) Intensity figure in reporting year for Scope 3, Category 4: Upstream transportation and distribution (metric tons CO2e per unit of activity)

0.067338707

(7.53.2.67) Intensity figure in reporting year for Scope 3, Category 6: Business travel (metric tons CO2e per unit of activity)

0.001823165

(7.53.2.79) Intensity figure in reporting year for total Scope 3 (metric tons CO2e per unit of activity)

0.0691618720

(7.53.2.80) Intensity figure in reporting year for all selected Scopes (metric tons CO2e per unit of activity)

0.1274358130

(7.53.2.81) Land-related emissions covered by target

Select from:

✓ No, it does not cover any land-related emissions (e.g. non-FLAG SBT)

(7.53.2.82) % of target achieved relative to base year

94.03

(7.53.2.83) Target status in reporting year

Select from:

Underway

(7.53.2.85) Explain target coverage and identify any exclusions

Defined emissions (Scope 1 Scope 2 target Scope 3 (North America transportation and business travel)) are divided by total weight of product shipped. Note that the targeted Scope 3 emissions in the base year intensity represent 100% of the Scope 3 emissions that had been calculated for the 2016 base year. These Scope 3 categories only represent 9.75% of our Scope 3 emissions calculated for the Scope 3 base year of 2019.

(7.53.2.86) Target objective

Objective is to reduce targeted GHG emissions intensity (mass CO2e/mass product) by 20% by 2025.

(7.53.2.87) Plan for achieving target, and progress made to the end of the reporting year

In 2023, our carbon intensity was 0.127 metric tons CO2e per metric ton of product shipped; we have achieved approximately 94% of our intensity reduction goal. Compared to 2022, both our emissions covered under this target and the weight of product shipped has decreased; intensity also decreased from 2021-2022. We continue to implement energy efficiency measures, renewable energy, and carbon reduction projects to achieve our targeted emission reductions.

(7.53.2.88) Target derived using a sectoral decarbonization approach

Select from:

✓ No

[Add row]

(7.54) Did you have any other climate-related targets that were active in the reporting year?

Select all that apply

✓ Targets to increase or maintain low-carbon energy consumption or production

☑ Other climate-related targets

(7.54.1) Provide details of your targets to increase or maintain low-carbon energy consumption or production.

Row 1

(7.54.1.1) Target reference number

Select from:

✓ Low 1

(7.54.1.2) Date target was set

09/01/2017

(7.54.1.3) Target coverage

Select from:

✓ Organization-wide

(7.54.1.4) Target type: energy carrier

Select from:

✓ Electricity

(7.54.1.5) Target type: activity

Select from:

Consumption

(7.54.1.6) Target type: energy source

Select from:

✓ Low-carbon energy source(s)

(7.54.1.7) End date of base year
09/01/2016
(7.54.1.8) Consumption or production of selected energy carrier in base year (MWh)
163705970
(7.54.1.9) % share of low-carbon or renewable energy in base year
0
(7.54.1.10) End date of target
09/01/2025
(7.54.1.11) % share of low-carbon or renewable energy at end date of target
100
(7.54.1.12) % share of low-carbon or renewable energy in reporting year
100
(7.54.1.13) % of target achieved relative to base year
100.00
(7.54.1.14) Target status in reporting year
Select from: ✓ Achieved
(7.54.1.16) Is this target part of an emissions target?

We track total Scope 2 location based CO2e associated with MWH electricity purchase and tons steam purchase. We track market-based Scope 2 emissions as offset by our Renewable Energy Credit purchases and self generated renewable electricity under our carbon neutral by 2025 target and our SBT target. Our current target is to achieve 100% of our global MWH of electricity purchased as renewable energy. In 2023, we achieved and exceeded renewable energy reduction of 100%, on a gross MWh basis. (used 151,212 MWh vs 151,347 MWh RECs purchased). On a market-based accounting basis between solar generation at our New Zealand plant and purchased RECs we achieved 99% renewables for MWH electricity used.

(7.54.1.17) Is this target part of an overarching initiative?

Select all that apply

✓ Science Based Targets initiative

(7.54.1.18) Science Based Targets initiative official validation letter

CHD SBTi Target.pdf

(7.54.1.19) Explain target coverage and identify any exclusions

We track total electricity use at all operating facilities. We acquire sufficient renewable energy credits to reduce 100% all our purchased electricity use emissions. The only electricity we generate at Church & Dwight facilities is also renewable energy (solar); thus 100% of our electricity use is attributed to low-carbon energy sources.

(7.54.1.20) Target objective

Maintain 100% renewable electricity for our global operations

(7.54.1.22) List the actions which contributed most to achieving this target

Facility-level efficiency projects resulted in lower electricity use compared to 2022. Planning and procurement of RECs for anticipated energy usage at the start of each year helps ensure that sufficient credits are purchased. We continue to explore onsite solar, onsite wind, VPPAs and similar longer term green energy opportunities to maintain this commitment.

[Add row]

(7.54.2) Provide details of any other climate-related targets, including methane reduction targets.

Row 1

(7.54.2.1) Target reference number

Select from:

✓ Oth 1

(7.54.2.2) Date target was set

09/01/2017

(7.54.2.3) Target coverage

Select from:

✓ Organization-wide

(7.54.2.4) Target type: absolute or intensity

Select from:

Absolute

(7.54.2.5) Target type: category & Metric (target numerator if reporting an intensity target)

Net emissions target

☑ Other net emissions target, please specify: Carbon Neutral by 2025

(7.54.2.7) End date of base year

09/01/2016

(7.54.2.8) Figure or percentage in base year

18

(7.54.2.9) End date of target

(7.54.2.10) Figure or percentage at end of date of target

100

(7.54.2.11) Figure or percentage in reporting year

92

(7.54.2.12) % of target achieved relative to base year

90.2439024390

(7.54.2.13) Target status in reporting year

Select from:

Underway

(7.54.2.15) Is this target part of an emissions target?

Church & Dwight has partnered with Arbor Day Foundation and Climate Impact Partners to acquire Certified Carbon Credits. These carbon credits are intended to reduce our carbon emissions along with Scope 2 electricity emission reductions through self generated solar electricity and RECs. In 2023, 259,455 MT CO2e carbon credits were acquired. These combined with the electricity REC equivalent of 49,197 MT CO2e resulted in achieving a net 94% offset of our total targeted emissions (Scope 1 Scope 2 emissions, targeted Scope 3 emissions from our North American transportation-related emissions [a portion of Scope 3 categories 4, 6 and 9]). This target is our 100% Carbon Neutral by 2025 corporate goal against these targeted emissions.

(7.54.2.16) Is this target part of an overarching initiative?

Select all that apply

☑ Other, please specify :CHD 100% carbon neutral vs targeted emissions by 2025 commitment

(7.54.2.18) Please explain target coverage and identify any exclusions

Certified carbon credits and electricity RECs are compared against our total targeted emissions (Scope 1 2 emissions, targeted Scope 3 emissions from our North American transportation-related emissions [a portion of Scope 3 categories 4, 6 and 9]).

(7.54.2.19) Target objective

Be 100% carbon neutral against our Scope 1, Scope 2, and targeted Scope 3 emissions (North American transportation-related emissions - a portion of Scope 3 categories 4, 5 and 9) by 2025 through reductions and offsets.

(7.54.2.20) Plan for achieving target, and progress made to the end of the reporting year

Energy/carbon reduction, purchase of verified renewable energy credits and purchase verified carbon credit to achieve this target. Our targeted emissions were down approximately 4% in 2023 vs 2022. Target carbon emissions associated with electricity use are 100% offset by RECs, while our Scope 1, Scope 2 market based, and targeted Scope 3 emissions are partially offset by purchased carbon credits.

Row 2

(7.54.2.1) Target reference number

Select from:

✓ Oth 2

(7.54.2.2) Date target was set

09/01/2021

(7.54.2.3) Target coverage

Select from:

✓ Organization-wide

(7.54.2.4) Target type: absolute or intensity

Select from:

Absolute

(7.54.2.5) Target type: category & Metric (target numerator if reporting an intensity target)

Engagement with suppliers

✓ Percentage of suppliers (by emissions) with a science-based target

(7.54.2.7) End date of base year

09/01/2019

(7.54.2.8) Figure or percentage in base year

0.0

(7.54.2.9) End date of target

09/01/2026

(7.54.2.10) Figure or percentage at end of date of target

75

(7.54.2.11) Figure or percentage in reporting year

43

(7.54.2.12) % of target achieved relative to base year

57.3333333333

(7.54.2.13) Target status in reporting year

Select from:

Underway

(7.54.2.15) Is this target part of an emissions target?

Yes, this is part of our science-based target approved by SBTi in 2022.

(7.54.2.16) Is this target part of an overarching initiative?

Select all that apply

✓ Science Based Targets initiative – approved supplier engagement target

(7.54.2.17) Science Based Targets initiative official validation letter

CHD SBTi Target.pdf

(7.54.2.18) Please explain target coverage and identify any exclusions

Our goal is engage our suppliers that represent 75% of our Scope 3 Category 1 emissions to establish their own science-based targets by 2026. These suppliers include providers of purchased goods and services, capital goods and upstream transportation and distribution. Between CDP Supply Chain engagement and direct engagement with our contract manufacturers we estimate we have engaged suppliers representing approximately 43% of our Scope 3, Category 1 emissions

(7.54.2.19) Target objective

Reduce Scope 3, Category 1 emissions to below 2019 (baseline levels)

(7.54.2.20) Plan for achieving target, and progress made to the end of the reporting year

To develop a broader understanding of our climate change impacts in our supply chain, we have increased the level of engagement with contract manufacturers and suppliers. We encourage our supply chain partners to develop and implement their own carbon reduction programs and goals. In early 2023, we became a CDP Supply Chain Member and will engage our primary suppliers (by spend) to encourage them to implement and disclose their carbon reduction targets and strategies. We also directly engage our contract manufactures regarding their energy, GHG, and climate change management efforts. This will allow us to better track removal of carbon from our supply chain.

[Add row]

(7.55) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.

Select from:

✓ Yes

(7.55.1) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)
Under investigation	21	`Numeric input
To be implemented	9	8000
Implementation commenced	4	1100
Implemented	16	20145
Not to be implemented	3	`Numeric input

[Fixed row]

(7.55.2) Provide details on the initiatives implemented in the reporting year in the table below.

Row 1

(7.55.2.1) Initiative category & Initiative type

Energy efficiency in production processes

(7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

370

(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

✓ Scope 2 (location-based)

(7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

(7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

255000

(7.55.2.6) Investment required (unit currency – as specified in C0.4)

3500000

(7.55.2.7) Payback period

Select from:

✓ 4-10 years

(7.55.2.8) Estimated lifetime of the initiative

Select from:

✓ 6-10 years

(7.55.2.9) Comment

Air compressor replacements and upgrades

Row 2

(7.55.2.1) Initiative category & Initiative type

Energy efficiency in production processes

✓ Process optimization

(7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

1600

(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

✓ Scope 1

(7.55.2.4) Voluntary/Mandatory

Select from:

✓ Voluntary

(7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

24000

(7.55.2.6) Investment required (unit currency – as specified in C0.4)

90000

(7.55.2.7) Payback period

Select from:

✓ 1-3 years

(7.55.2.8) Estimated lifetime of the initiative

Select from:

(7.55.2.9) Comment

Process optimization CO2 recycle and delivery operations in sodium bicarbonate proces

Row 4

(7.55.2.1) Initiative category & Initiative type

Energy efficiency in buildings

Lighting

(7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

230

(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

✓ Scope 2 (location-based)

(7.55.2.4) Voluntary/Mandatory

Select from:

✓ Voluntary

(7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

173000

(7.55.2.6) Investment required (unit currency – as specified in C0.4)

1000000

(7.55.2.7) Payback period

Select from:

(7.55.2.8) Estimated lifetime of the initiative

Select from:

(7.55.2.9) Comment

LED replacement upgrades

Row 5

(7.55.2.1) Initiative category & Initiative type

Energy efficiency in buildings

✓ Maintenance program

(7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

245

(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

✓ Scope 2 (location-based)

(7.55.2.4) Voluntary/Mandatory

Select from:

✓ Voluntary

(7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

(7.55.2.6) Investment required (unit currency – as specified in C0.4)

40000

(7.55.2.7) Payback period

Select from:

✓ <1 year
</p>

(7.55.2.8) Estimated lifetime of the initiative

Select from:

✓ 1-2 years

(7.55.2.9) Comment

Expanded Compressor Maintenance and Optimization programs (annual continuation)

Row 7

(7.55.2.1) Initiative category & Initiative type

Transportation

☑ Other, please specify: Transportation of product to customer - Phase II detergent concentration

(7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

5700

(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

☑ Scope 3 category 4: Upstream transportation & distribution

(7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

(7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

5000000

(7.55.2.6) Investment required (unit currency – as specified in C0.4)

3000000

(7.55.2.7) Payback period

Select from:

✓ <1 year
</p>

(7.55.2.8) Estimated lifetime of the initiative

Select from:

(7.55.2.9) Comment

Phase II of liquid laundry concentration resulted in reduced size of container. The net result was an estimated 6,000 fewer truckloads needed to deliver the same volume of product. Estimated carbon reduction is based on our average distance per load times the heavy truck CO2e emission factor per mile.

Row 8

(7.55.2.1) Initiative category & Initiative type

Transportation

✓ Other, please specify: Transportation of product to customer load optimization

(7.55.2.2) Estimated annual CO2e savings (metric tonnes CO2e)

12000

(7.55.2.3) Scope(s) or Scope 3 category(ies) where emissions savings occur

Select all that apply

✓ Scope 3 category 4: Upstream transportation & distribution

(7.55.2.4) Voluntary/Mandatory

Select from:

Voluntary

(7.55.2.5) Annual monetary savings (unit currency – as specified in C0.4)

500000

(7.55.2.6) Investment required (unit currency – as specified in C0.4)

300000

(7.55.2.7) Payback period

Select from:

✓ <1 year
</p>

(7.55.2.8) Estimated lifetime of the initiative

Select from:

✓ 1-2 years

(7.55.2.9) Comment

Continuous improvement to our North American load optimization efforts resulted in approximately 7% fewer total loads and approximately 7% fewer total miles in 2023 compared to 2022. In addition intermodal shipments were up 10%. This MT GHG reduction represents the net reduction for 2023 vs 2022 less reductions associated with the Phase II concentration already noted above. [Add row]

(7.55.3) What methods do you use to drive investment in emissions reduction activities?

Row 1

(7.55.3.1) Method

Select from:

☑ Employee engagement

(7.55.3.2) Comment

Our sustainability goals including our carbon neutral by 2025 goal, are published in our Corporate Sustainability Report and our progress is discussed in many employee forums such as green team meetings and townhall meetings. Employee performance guidelines include elements of these goals, particularly within the Operations and R&D functions. All operating facilities are expected to implement energy, water or waste reduction projects. Dedicated funds for sustainability and environmental projects are included in the capital budgeting process to enable facilities to plan and execute appropriate sustainability projects. Between the published goals and various points of employee communications most employees are aware and engaged with our various sustainability efforts

Row 4

(7.55.3.1) Method

Select from:

✓ Lower return on investment (ROI) specification

(7.55.3.2) Comment

ROI requirements are reviewed on a case by case basis for sustainability projects. Based on individual project merits, stated ROI requirements in the capital spending policy can be waived if a project is considered viable and beneficial to the company and its sustainability goals. As we complete engineering assessments and

implement projects designated to enable us to achieve our new SBT commitments, ROI requirements are expected to be further adjusted for projects intended to have the most impact on our emissions.

Row 5

(7.55.3.1) Method

Select from:

✓ Dedicated budget for energy efficiency

(7.55.3.2) Comment

In order to better enable facilities to initiate energy savings and sustainability projects a dedicated capital budget category was designated to seed sustainability projects. As capital projects are developed priority may be assigned based on a project's sustainability merits. In addition to capital project spending the company budgets for incremental spending on green energy RECs and forestry carbon credits proportional to our annual usage/emissions and stated targets.

Row 6

(7.55.3.1) Method

Select from:

✓ Internal incentives/recognition programs

(7.55.3.2) Comment

Achieving our sustainability and carbon reduction goals are tied to management performance evaluation, including bonus and compensation. In addition to this financial incentive, the company annually recognizes the manufacturing plant with the best EHS performance with the Dwight C. Minton Environmental & Safety Excellence Award. Part of the award criteria achieving plant energy reduction and GHG emission goals. Finally the Environmental & Safety Operations Department also recognizes individual plants for their sustainability performance including the plant the achieved the largest % reductions in energy use, water, or waste generation at our annual conference for EHS and engineering professionals across the organization.

[Add row]

(7.73) Are you providing product level data for your organization's goods or services?

Select from:

✓ No, I am not providing data

(7.74) Do you classify any of your existing goods and/or services as low-carbon products?

Select from:

✓ No

(7.79) Has your organization canceled any project-based carbon credits within the reporting year?

Select from:

Yes

(7.79.1) Provide details of the project-based carbon credits canceled by your organization in the reporting year.

Row 1

(7.79.1.1) Project type

Select from:

✓ Other, please specify :REDD+

(7.79.1.2) Type of mitigation activity

Select from:

✓ Carbon removal

(7.79.1.3) Project description

Alto Mayo Conservation Initiative, Peru. Purchase Verified Emission Reduction credits through the Arbor Day Foundation verified in accordance with Verra Registry Verified Carbon Standard (VCU)

(7.79.1.4) Credits canceled by your organization from this project in the reporting year (metric tons CO2e)

69445

(7.79.1.5) Purpose of cancelation

Select from:

✓ Voluntary offsetting

(7.79.1.6) Are you able to report the vintage of the credits at cancelation?

Select from:

Yes

(7.79.1.7) Vintage of credits at cancelation

2012

(7.79.1.8) Were these credits issued to or purchased by your organization?

Select from:

Purchased

(7.79.1.9) Carbon-crediting program by which the credits were issued

Select from:

✓ VCS (Verified Carbon Standard)

(7.79.1.10) Method the program uses to assess additionality for this project

Select all that apply

- ☑ Consideration of legal requirements
- ✓ Investment analysis
- ☑ Barrier analysis
- ✓ Market penetration assessment

(7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

Monitoring and compensation

(7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

Select all that apply

Activity-shifting

(7.79.1.13) Provide details of other issues the selected program requires projects to address

CCB-Gold

(7.79.1.14) Please explain

Certificate numbers: 11469-332565129-332634573-VCS-VCU-263-VER-PE-14-944-15062008-14062012-1

Row 2

(7.79.1.1) Project type

Select from:

Energy distribution

(7.79.1.2) Type of mitigation activity

Select from:

☑ Emissions reduction

(7.79.1.3) Project description

Global Power Portfolio - Renewable Energy Infrastructure Renewable energy projects in this portfolio are vital to help reduce greenhouse gas emissions from the growing global demand for energy and build sustainable infrastructure. Energy generation is one of the biggest emitters of greenhouse gases, and renewable energy investment is a fast and effective solution to reduce these emissions. Carbon finance, delivered by companies who offset their emissions, provides essential funds to support the development of global renewable projects.

(7.79.1.4) Credits canceled by your organization from this project in the reporting year (metric tons CO2e)

120000

(7.79.1.5) Purpose of cancelation

Select from:

✓ Voluntary offsetting

(7.79.1.6) Are you able to report the vintage of the credits at cancelation?

Select from:

✓ No

(7.79.1.8) Were these credits issued to or purchased by your organization?

Select from:

Purchased

(7.79.1.9) Carbon-crediting program by which the credits were issued

Select from:

✓ VCS (Verified Carbon Standard)

(7.79.1.10) Method the program uses to assess additionality for this project

Select all that apply

- ☑ Consideration of legal requirements
- ✓ Investment analysis
- ☑ Barrier analysis

(7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

☑ Monitoring and compensation

(7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

Select all that apply

- Activity-shifting
- ✓ Market leakage

(7.79.1.13) Provide details of other issues the selected program requires projects to address

CDM-Gold Affordable and Clean Energy Decent Work and Economic Growth Sustainable Industry, Innovation and Infrastructure

(7.79.1.14) Please explain

Climate Impact Partners Certificate CN20221010872

Row 3

(7.79.1.1) Project type

Select from:

✓ Methane avoidance

(7.79.1.2) Type of mitigation activity

Select from:

☑ Emissions reduction

(7.79.1.3) Project description

Sustainable Infrastructure Energy Efficiency Bangladesh To reduce and prevent natural gas leaks, the project financed the purchase and import of specialised equipment, called Leak Detectors and Hi-Flow Samplers, along with advanced sealant materials to ensure long lasting sealing of any leaks that were identified by the programme.

(7.79.1.4) Credits canceled by your organization from this project in the reporting year (metric tons CO2e)

30694

(7.79.1.5) Purpose of cancelation

Select from:

✓ Voluntary offsetting

(7.79.1.6) Are you able to report the vintage of the credits at cancelation?

Select from:

✓ No

(7.79.1.8) Were these credits issued to or purchased by your organization?

Select from:

Purchased

(7.79.1.9) Carbon-crediting program by which the credits were issued

Select from:

✓ VCS (Verified Carbon Standard)

(7.79.1.10) Method the program uses to assess additionality for this project

Select all that apply

- ✓ Consideration of legal requirements
- ✓ Investment analysis
- ✓ Barrier analysis
- ✓ Market penetration assessment

(7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

☑ Monitoring and compensation

(7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

✓ Not assessed

(7.79.1.13) Provide details of other issues the selected program requires projects to address

Good Health and Well-Being Affordable and Clean Energy Decent Work and Economic Growth Sustainable Industry, Innovation and Infrastructure Responsible Consumption and Production

(7.79.1.14) Please explain

Climate Impact Partners Certificate CN20221010872

Row 4

(7.79.1.1) Project type

Select from:

Wind

(7.79.1.2) Type of mitigation activity

Select from:

☑ Emissions reduction

(7.79.1.3) Project description

Canales Wind Power Project, Guatemala Renewable Energy Development Sustainable infrastructure carbon offset projects accelerate the transition to renewable energy and decrease dependence on fossil fuels. Large-scale technology solutions focus on the biggest sources of global emissions and reduce the carbon intensity of energy, transportation, and industry. Renewable energy projects provide affordable clean energy, build more sustainable infrastructure, and displace fossil fuel use in power generation.

(7.79.1.4) Credits canceled by your organization from this project in the reporting year (metric tons CO2e)

17065

(7.79.1.5) Purpose of cancelation

OCICCI II OIII.	Sel	ect	from:	
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✓ Voluntary offsetting

(7.79.1.6) Are you able to report the vintage of the credits at cancelation?

Select from:

✓ No

(7.79.1.8) Were these credits issued to or purchased by your organization?

Select from:

Purchased

(7.79.1.9) Carbon-crediting program by which the credits were issued

Select from:

☑ CDM (Clean Development Mechanism)

(7.79.1.10) Method the program uses to assess additionality for this project

Select all that apply

- ☑ Consideration of legal requirements
- ✓ Investment analysis
- ☑ Barrier analysis
- ☑ Market penetration assessment

(7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

Monitoring and compensation

(7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

Select all that apply

✓ Not assessed

(7.79.1.13) Provide details of other issues the selected program requires projects to address

Affordable and Clean Energy Decent Work and Economic Growth Sustainable Industry, Innovation and Infrastructure Sustainable Cities and Communities Responsible Consumption and Production

(7.79.1.14) Please explain

Climate Impact Partners Certificate CN20221010872

Row 5

(7.79.1.1) Project type

Select from:

Wind

(7.79.1.2) Type of mitigation activity

Select from:

☑ Emissions reduction

(7.79.1.3) Project description

Amoyo Wind Power Project, Nicaragua Renewable Energy Development Sustainable infrastructure carbon offset projects accelerate the transition to renewable energy and decrease dependence on fossil fuels. Large-scale technology solutions focus on the biggest sources of global emissions and reduce the carbon intensity of energy, transportation, and industry. Renewable energy projects provide affordable clean energy, build more sustainable infrastructure, and displace fossil fuel use in power generation.

(7.79.1.4) Credits canceled by your organization from this project in the reporting year (metric tons CO2e)

16831

(7.79.1.5) Purpose of cancelation

Sel	lect	from:
OC,	cc	II OIII.

✓ Voluntary offsetting

(7.79.1.6) Are you able to report the vintage of the credits at cancelation?

Select from:

✓ No

(7.79.1.8) Were these credits issued to or purchased by your organization?

Select from:

Purchased

(7.79.1.9) Carbon-crediting program by which the credits were issued

Select from:

☑ CDM (Clean Development Mechanism)

(7.79.1.10) Method the program uses to assess additionality for this project

Select all that apply

- ☑ Consideration of legal requirements
- ✓ Investment analysis
- ☑ Barrier analysis
- ☑ Market penetration assessment

(7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

Monitoring and compensation

(7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

Select all that apply

✓ Not assessed

(7.79.1.13) Provide details of other issues the selected program requires projects to address

Affordable and Clean Energy Decent Work and Economic Growth Sustainable Industry, Innovation and Infrastructure Sustainable Cities and Communities Responsible Consumption and Production

(7.79.1.14) Please explain

Climate Impact Partners Certificate CN20221010872

Row 6

(7.79.1.1) Project type

Select from:

Afforestation

(7.79.1.2) Type of mitigation activity

Select from:

☑ Emissions reduction

(7.79.1.3) Project description

Degraded Grasslands, Uruguay Afforestation project in Northern Uruguay formerly used for cattle grazing for over 50 years. The forests were planted beginning in 2006, with the goal of replanting trees on long-degraded land, reducing tropical deforestation pressure in South America, and carbon sequestration

(7.79.1.4) Credits canceled by your organization from this project in the reporting year (metric tons CO2e)

5000

(7.79.1.5) Purpose of cancelation

✓ Voluntary offsetting

(7.79.1.6) Are you able to report the vintage of the credits at cancelation?

Select from:

✓ No

(7.79.1.8) Were these credits issued to or purchased by your organization?

Select from:

Purchased

(7.79.1.9) Carbon-crediting program by which the credits were issued

Select from:

✓ VCS (Verified Carbon Standard)

(7.79.1.10) Method the program uses to assess additionality for this project

Select all that apply

- ☑ Consideration of legal requirements
- ✓ Investment analysis
- ✓ Barrier analysis
- ✓ Market penetration assessment

(7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

☑ Monitoring and compensation

(7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

Select all that apply

Activity-shifting

(7.79.1.13) Provide details of other issues the selected program requires projects to address

CCB Gold Life on Land Decent Work and Economic Growth

(7.79.1.14) Please explain

Climate Impact Partners Certificate CN20221010872

Row 7

(7.79.1.1) Project type

Select from:

✓ Clean cookstove distribution

(7.79.1.2) Type of mitigation activity

Select from:

Emissions reduction

(7.79.1.3) Project description

Kulera REDD and Cook Stove, Malawi Through the combination of forest protection and the distribution of clean cookstoves, the project is using carbon finance to deliver significant emissions reductions, protect an important area of biodiversity value, and address the health risks of indoor air pollution.

(7.79.1.4) Credits canceled by your organization from this project in the reporting year (metric tons CO2e)

400

(7.79.1.5) Purpose of cancelation

Select from:

✓ Voluntary offsetting

(7.79.1.6) Are you able to report the vintage of the credits at cancelation?

(7.79.1.8) Were these credits issued to or purchased by your organization?
Select from: ☑ Purchased
(7.79.1.9) Carbon-crediting program by which the credits were issued
Select from: ☑ VCS (Verified Carbon Standard)
(7.79.1.10) Method the program uses to assess additionality for this project

Select all that apply

Select from:

✓ No

- ☑ Consideration of legal requirements
- ✓ Investment analysis
- ☑ Barrier analysis
- ✓ Market penetration assessment

(7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

☑ Monitoring and compensation

(7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

Select all that apply

- Activity-shifting
- ✓ Market leakage

(7.79.1.13) Provide details of other issues the selected program requires projects to address

No Poverty Zero Hunger Good Health & Wellbeing Quality Education Gender Equality Clean Water & Sanitation Affordable and Clean Energy Decent Work and Economic Growth Reduced Inequalities Sustainable Cities and Communities Responsible Consumption and Production Life Below Water Life on Land Peace Justice and Strong Institutions Partnerships for the Goals

(7.79.1.14) Please explain

Climate Impact Partners Certificate CN20221010872

Row 8

(7.79.1.1) Project type

Select from:

▼ Forest ecosystem restoration

(7.79.1.2) Type of mitigation activity

Select from:

☑ Emissions reduction

(7.79.1.3) Project description

Choco-Darien Rainforest Conservation REDD, Columbia Working with local communities, the projects reduce community dependence on unsustainable timber extraction and unsustainable agricultural practices such as cattle ranching, by providing individual property titling, training and workshops to develop new skills and capacity, and developing sustainable farming techniques for improved livelihoods.

(7.79.1.4) Credits canceled by your organization from this project in the reporting year (metric tons CO2e)

10

(7.79.1.5) Purpose of cancelation

Select from:

✓ Voluntary offsetting

(7.79.1.6) Are you able to report the vintage of the credits at cancelation?

COICCE II CIII.	Sel	ect	from:
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✓ No

(7.79.1.8) Were these credits issued to or purchased by your organization?

Select from:

Purchased

(7.79.1.9) Carbon-crediting program by which the credits were issued

Select from:

✓ VCS (Verified Carbon Standard)

(7.79.1.10) Method the program uses to assess additionality for this project

Select all that apply

- ☑ Consideration of legal requirements
- ✓ Investment analysis
- ✓ Barrier analysis
- ✓ Market penetration assessment

(7.79.1.11) Approaches by which the selected program requires this project to address reversal risk

Select all that apply

☑ Monitoring and compensation

(7.79.1.12) Potential sources of leakage the selected program requires this project to have assessed

Select all that apply

Activity-shifting

(7.79.1.13) Provide details of other issues the selected program requires projects to address

Life on Land Quality Education Gender Equality Decent Work and Economic Growth

(7.79.1.14) Please explain

Climate Impact Partners Certificate CN20221010872 [Add row]

C8. Environmental performance - Forests

(8.1) Are there any exclusions from your disclosure of forests-related data?

	Exclusion from disclosure
Palm oil	Select from: ☑ No

[Fixed row]

(8.2) Provide a breakdown of your disclosure volume per commodity.

	Disclosure volume (metric tons)	Volume type	Sourced volume (metric tons)
Palm oil	17711	Select all that apply ✓ Sourced	17711

[Fixed row]

(8.5) Provide details on the origins of your sourced volumes.

Palm oil

(8.5.1) Country/area of origin



✓ Indonesia

(8.5.2) First level administrative division

Select from:

✓ States/equivalent jurisdictions

(8.5.3) Specify the states or equivalent jurisdictions

Dumai, Padang, Bitung, Kuala Tanjung

(8.5.4) Volume sourced from country/area of origin (metric tons)

17711

(8.5.5) Source

Select all that apply

☑ Contracted suppliers (manufacturers)

(8.5.7) Please explain

All of our palm oil derivatives, in 2023, are sourced from suppliers in Indonesia. We purchase virtually all of our palm oil derivatives from one supplier, who is a member of the Roundtable on Sustainable Palm Oil ("RSPO"). The percentage of procurement spend reported here is calculated based on the raw materials spend. [Add row]

(8.6) Does your organization produce or source palm oil derived biofuel?

Select from:

✓ No

(8.7) Did your organization have a no-deforestation or no-conversion target, or any other targets for sustainable production/ sourcing of your disclosed commodities, active in the reporting year?

Palm oil

(8.7.1) Active no-deforestation or no-conversion target

Select from:

✓ Yes, we have a no-deforestation target

(8.7.2) No-deforestation or no-conversion target coverage

Select from:

✓ Organization-wide (including suppliers)

(8.7.5) Other active targets related to this commodity, including any which contribute to your no-deforestation or noconversion target

Select from:

✓ Yes, we have other targets related to this commodity [Fixed row]

(8.7.1) Provide details on your no-deforestation or no-conversion target that was active during the reporting year.

Palm oil

(8.7.1.1) No-deforestation or no-conversion target

Select from:

✓ No-deforestation

(8.7.1.2) Your organization's definition of "no-deforestation" or "no-conversion"

Our no-deforestation and no-conversion commitment includes no development on high carbon stock forests, protecting high conservation value areas, and no development on peatland. These are defined in their respective organization. HSC as defined at http://highcarbonstock.org by the HCS Steering Group; HCV as defined by the HCV network: https://www.hcvnetwork.org/hcv-approach; BMPs covered by the "RSPO Manual on Best Management Practices (BMPs) for existing oil palm cultivation on peat."

(8.7.1.3) Cutoff date

Select from:

✓ 2018

(8.7.1.4) Geographic scope of cutoff date

Select from:

✓ Country/area, please specify: Indonesia

(8.7.1.5) Rationale for selecting cutoff date

Select from:

✓ In line with supplier commitments

(8.7.1.6) Target date for achieving no-deforestation or no-conversion

Select from:

2021

Palm oil

(8.7.1.2) Your organization's definition of "no-deforestation" or "no-conversion"

Church and Dwight's no-deforestation and no-conversion commitment includes no development on high carbon stock forests, protecting high conservation value areas, and no development on peatland. Definitions for each of these are included in their respective sources - High Carbon Stock (HCS) forests as defined at http://highcarbonstock.org by the HCS Steering Group; High Conservation Value (HCV) as defined by the HCV network: https://www.hcvnetwork.org/hcv-approach; BMP per RSPO stds

(8.7.1.3) Cutoff date

Select from:

2018

(8.7.1.4) Geographic scope of cutoff date

SA	lect	from:
OUI	ひしょ	II OIII.

✓ Country/area, please specify: Indonesia

(8.7.1.5) Rationale for selecting cutoff date

Select from:

✓ In line with supplier commitments

(8.7.1.6) Target date for achieving no-deforestation or no-conversion

Select from:

✓ 2021

[Add row]

(8.7.2) Provide details of other targets related to your commodities, including any which contribute to your no-deforestation or no-conversion target, and progress made against them.

Palm oil

(8.7.2.1) Target reference number

Select from:

✓ Target 1

(8.7.2.2) Target contributes to no-deforestation or no-conversion target reported in 8.7

Select from:

✓ Yes, this target contributes to our no-deforestation target

(8.7.2.3) Target coverage

Select from:

Suppliers

(8.7.2.4) Commodity volume covered by target (metric tons)

Select from:

☑ Total commodity volume associated with operations or locations covered by target

(8.7.2.5) Category of target & Quantitative metric

Engagement with Tier 2+ suppliers

☑ % of volume from Tier 2+ suppliers compliant with your no-deforestation or no-conversion target

(8.7.2.8) Date target was set

01/01/2015

(8.7.2.9) End date of base year

01/01/2015

(8.7.2.10) Base year figure

0

(8.7.2.11) End date of target

12/31/2025

(8.7.2.12) Target year figure

100

(8.7.2.13) Reporting year figure

55

(8.7.2.14) Target status in reporting year

Select from:

Underway

(8.7.2.15) % of target achieved relative to base year

55.00

(8.7.2.16) Global environmental treaties/ initiatives/ frameworks aligned with or supported by this target

Select all that apply

✓ None, no alignment after assessment

(8.7.2.17) Explain target coverage and identify any exclusions

Covers all palm oil derivatives purchased by the company

(8.7.2.18) Plan for achieving target, and progress made to the end of the reporting year

Continue working with our primary supplier in achieving our common goals and targets. However, we discontinued our manufacture of the primary product using palm oil derivatives in 2024, which will further decrease our need to procure palm oil derivatives in the future. Because our greatest opportunity to influence the supply chain is through our partnerships with our suppliers, our objective of 100% palm oil derivative sourced by mass balance is subject to change based on the progress of our suppliers.

(8.7.2.20) Further details of target

100% volume purchased in RSPO mass balance material by end of 2025

Palm oil

(8.7.2.1) Target reference number

Select from:

✓ Target 2

(8.7.2.3) Target coverage



✓ Organization-wide (including suppliers)

(8.7.2.4) Commodity volume covered by target (metric tons)

Select from:

✓ Total commodity volume

(8.7.2.5) Category of target & Quantitative metric

Third-party certification

✓ % of volume third-party certified

(8.7.2.7) Third-party certification scheme

Chain-of-custody certification

☑ RSPO supply chain certification – Segregated

(8.7.2.8) Date target was set

01/01/2015

(8.7.2.9) End date of base year

01/01/2015

(8.7.2.10) Base year figure

0

(8.7.2.11) End date of target

12/31/2025

(8.7.2.12) Target year figure

100

(8.7.2.13) Reporting year figure

100

(8.7.2.14) Target status in reporting year

Select from:

Achieved

(8.7.2.15) % of target achieved relative to base year

100.00

(8.7.2.16) Global environmental treaties/ initiatives/ frameworks aligned with or supported by this target

Select all that apply

✓ None, no alignment after assessment

(8.7.2.17) Explain target coverage and identify any exclusions

We worked with our suppliers towards the goal of ensuring that the ingredients used in our products are from responsible sources. The best way to ensure that our palm oil derivatives are sustainably sourced is to source certified materials. RSPO is the most widely accepted palm certification standard, that is why we selected the 100% RSPO certification target. We purchase approximately 20,000 metric tons of palm oil derivatives annually, although that amount is getting smaller as we eliminate palm oil derivatives from our products. Since 2018, 100% of our palm oil ingredients are certified by RSPO standards. We achieved our goal of 97% traceability to the mill level by 2023 for all of our palm oil-based ingredients. In addition, we sourced 100% of palm oil-based ingredients through RSPO credits and mass balance sources in 2023 and expect to source 100% of palm oil-based ingredients from certified sustainable physical sources through RSPO from mass balance sources by the end of 2025.

(8.7.2.19) List the actions which contributed most to achieving or maintaining this target

Supplier engagement and procurement efforts to identify and work with a primary supplier with aligned goals and objectives. Allocation of budget to ensure palm oil derivatives acquisition is certified compliant with RSPO standards.

(8.7.2.20) Further details of target

Annual target to meet: 100% palm oil RSPO certified

Palm oil

(8.7.2.1) Target reference number

Select from:

✓ Target 3

(8.7.2.2) Target contributes to no-deforestation or no-conversion target reported in 8.7

Select from:

✓ Yes, this target contributes to our no-deforestation target

(8.7.2.3) Target coverage

Select from:

✓ Suppliers

(8.7.2.4) Commodity volume covered by target (metric tons)

Select from:

☑ Total commodity volume associated with operations or locations covered by target

(8.7.2.5) Category of target & Quantitative metric

Traceability

✓ % of volume traceable to traceability point

(8.7.2.6) Traceability point

✓ Production unit
(8.7.2.8) Date target was set
01/01/2015
(8.7.2.9) End date of base year
01/01/2015
(8.7.2.10) Base year figure
0
(8.7.2.11) End date of target
12/31/2024
(8.7.2.12) Target year figure
97
(8.7.2.13) Reporting year figure
97
(8.7.2.14) Target status in reporting year
Select from: ☑ Underway
(8.7.2.15) % of target achieved relative to base year

100.00

(8.7.2.16) Global environmental treaties/ initiatives/ frameworks aligned with or supported by this target

✓ None, no alignment after assessment

(8.7.2.17) Explain target coverage and identify any exclusions

Covers all palm oil derivatives purchased by the company

(8.7.2.18) Plan for achieving target, and progress made to the end of the reporting year

Continue working with our primary supplier in achieving our common goals and targets. However, we discontinued our manufacture of the primary product using palm oil derivatives in 2024, which will further decrease our need to procure palm oil derivatives in the future. Because our greatest opportunity to influence the supply chain is through our partnerships with our suppliers, our objective of surpassing 97% traceability to the mills is subject to change based on the progress of our suppliers.

(8.7.2.20) Further details of target

Annual target to meet or exceed: 97% volume palm oil derivatives traceable to mills [Add row]

(8.8) Indicate if your organization has a traceability system to determine the origins of your sourced volumes and provide details of the methods and tools used.

Palm oil

(8.8.1) Traceability system

Select from:

Yes

(8.8.2) Methods/tools used in traceability system

Select all that apply

- ☑ Chain-of-custody certification
- ✓ Supplier engagement/communication

(8.8.3) Description of methods/tools used in traceability system

Our primary supplier is committed to continuous improvement to responsibly source palm oil derivatives. We are working with that supplier towards the long-term goal of ensuring that all of the palm oil derivatives used in our products are from responsible sources. To ensure that our primary supplier meets their 100 percent traceability to the mills by 2024, they have put in place additional processes. For example, they request traceability information for volumes received from third party refiners, traders and bulkers and their sustainability team then continually monitors the lists obtained from its suppliers to ensure that there is no breach concerning its NDPE Policy. Also their procurement practices now involve buying largely from sources that can provide visibility of origin. As of December 31, 2023, approximately 97% of our palm oil derivative volume received from that supplier was independently verified as traceable back to the mills, according to our primary supplier's supply chain mapping. That supplier has also represented to us that all such palm oil derivatives have been produced in conformance with its "No Deforestation, No Peat, No Exploitation Policy." Based on our primary supplier's commitments, we now trace over 97% of the palm oil derivative volume purchased by us to the mills. In addition to traceability to mills, we support and encourage suppliers to achieve as much traceability to the plantations as possible and to comply with RSPO standards. [Fixed row]

(8.8.1) Provide details of the point to which your organization can trace its sourced volumes.

Palm oil

(8.8.1.1) % of sourced volume traceable to production unit

97

(8.8.1.2) % of sourced volume traceable to sourcing area and not to production unit

3

(8.8.1.3) % sourced volume traceable to country/area of origin and not to sourcing area or production unit

0

(8.8.1.4) % of sourced volume traceable to other point (i.e., processing facility/first importer) not in the country/area of origin

0

(8.8.1.5) % of sourced volume from unknown origin

(8.8.1.6) % of sourced volume reported

100.00 [Fixed row]

(8.9) Provide details of your organization's assessment of the deforestation-free (DF) or deforestation- and conversion-free (DCF) status of its disclosed commodities.

Palm oil

(8.9.1) DF/DCF status assessed for this commodity

Select from:

✓ No, but we plan to do so within the next two years

(8.9.6) Is a proportion of your disclosure volume certified through a scheme not providing full DF/DCF assurance?

Select from:

Yes

(8.9.7) Primary reason for not assessing DF/DCF status

Select from:

✓ Other, please specify :Rely upon RSPO compliance of primary supplier for palm oil derivatives

(8.9.8) Explain why you have not assessed DF/DCF status

We rely upon RSPO producer/grower certification and compliance by our suppliers for palm oil derivatives [Fixed row]

(8.9.2) Provide details of third-party certification schemes not providing full DF/DCF assurance.

Palm oil

(8.9.2.1) Third-party certification scheme not providing full DF/DCF assurance

Chain-of-custody certification

✓ RSPO - Mass Balance

(8.9.2.2) % of disclosure volume certified through scheme not providing full DF/DCF assurance

57.7

(8.9.2.3) Additional control methods in place to determine DF/DCF status of volumes certified through scheme not providing full DF/DCF assurance

Select all that apply

✓ No

(8.9.2.4) Comment

RSPO producer/grower certification: An estimated 57.7% of our palm oil derivative volume was sourced RSPO certified mass balance. We've attached an example invoice showing the supplier RSPO member identification and mass balance ("MB") indication for the material covered by the example invoice. 97% of our palm oil derivative received from our primary supplier was independently verified as traceable back to the mills according to our primary supplier's supply chain mapping. That supplier has represented to us that all such palm oil derivatives have been produced in conformance with its "No Deforestation, No Peat, No Exploitation Policy". Due to the complexity of the palm oil derivative supply chain, the process of achieving traceability involves many tiers. In addition to traceability to mills, we support and encourage suppliers to achieve as much traceability to the plantations as possible and to comply with RSPO standards as they evolve. We are working with our suppliers towards the goal of ensuring that the ingredients used in our products are from responsible sources. In 2018 we joined the RSPO and since then have sourced 100% certified sustainable palm oil-based ingredients through RSPO accredited sources. We expect to source 100% of palm oil-based ingredients from certified sustainable physical sources via RSPO mass balance sources by the end of 2025. We recently completed our RSPO Annual Communication of Progress (for 2023 results).

(8.9.2.5) Certification documentation

Invoice Example RSPO Mass Balance.pdf [Add row]

(8.10) Indicate whether you have monitored or estimated the deforestation and conversion of other natural ecosystems footprint for your disclosed commodities.

	Monitoring or estimating your deforestation and conversion footprint
Palm oil	Select from: ✓ Yes

[Fixed row]

(8.10.1) Provide details on the monitoring or estimating of your deforestation and conversion footprint.

Palm oil

(8.10.1.1) Monitoring and estimating your deforestation and conversion footprint

Select from:

☑ We monitor the deforestation and conversion footprint in our value chain

(8.10.1.2) % of disclosure volume monitored or estimated

100

(8.10.1.3) Reporting of deforestation and conversion footprint

Select all that apply

☑ Since a specified cutoff date

(8.10.1.4) Year of cutoff date

2018

(8.10.1.9) Describe the methods and data sources used to monitor or estimate your deforestation and conversion footprint

We source nearly all palm oil derivatives by one supplier, who has been a member of the RSPO since 2005 engaged in many RSPO taskforces and working groups. Our primary supplier launched the Supplier Group Compliance Program which identifies deforestation via proactive monitoring of concession areas within a supplier group. It provides deforestation and fire alerts linked directly to the concessions and companies responsible for them, enabling our primary supplier to confirm and act on non-compliances within the supply chain. The Program monitors 23.27 million hectares in multiple countries, including Indonesia. Our supplier uses the Supplier Reporting Tool, an online self-reporting tool, to assess suppliers' progress and implementation of its NDPE Policy. The SRT sends annual questionnaires to 100% of the primary supplier's direct supplying mills and associated estates. Our primary supplier also uses a new, publicly available, radar-based forest monitoring system Radar Alerts for Detecting Deforestation. RADD is facilitated by World Resources Institute (WRI) and includes agreed verification protocols for alerts that capture forest changes in high resolution as another tool to uncover recent deforestation. Our primary supplier has partnered with Satelligence, satellite-powered geodata analytics company, providing data on global agricultural production and supply chain risks, such as deforestation, forest fires and flooding. We do not have a current hectare value to report.

[Add row]

(8.11) For volumes not assessed and determined as deforestation- and conversion-free (DCF), indicate if you have taken actions in the reporting year to increase production or sourcing of DCF volumes.

	Actions taken to increase production or sourcing of DCF volumes
Palm oil	Select from: ✓ No, and we do not plan to within the next two years

[Fixed row]

(8.12) Indicate if certification details are available for the commodity volumes sold to requesting CDP Supply Chain members.

	I hird-narty cartification schame adonted	Certification details are available for the volumes sold to any requesting CDP Supply Chain members
Palm oil	Select from: ✓ Yes	Select from: ☑ Unknown

[Fixed row]

(8.13) Does your organization calculate the GHG emission reductions and/or removals from land use management and land use change that have occurred in your direct operations and/or upstream value chain?

Palm oil

(8.13.1) GHG emissions reductions and removals from land use management and land use change calculated

Select from:

✓ No, and do not plan to do so in the next two years

(8.13.2) Primary reason your organization does not calculate GHG emissions reductions and removals from land use management and land use change

Select from:

✓ Not an immediate strategic priority

(8.13.3) Explain why your organization does not calculate GHG emissions reductions and removals from land use management and land use change

We do not have significant GHG emissions, reductions or removals associated with land management or land use changes within our direct operations. Our primary supplier has a goal of reducing its GHG emissions intensity by 15% for all of our palm oil mills in Indonesia, Malaysia, Ghana and Nigeria, regardless of RSPO certification status by 2023, against a 2016 baseline of 0.82 tCO2e per MT CPO. In 2022, our primary supplier signed up to the SBTi and committed to setting both near-term and net-zero emission targets. In accordance with those commitments, by the end of 2024 our primary supplier will develop timebound plans outlining its strategy and approach to achieve those targets. We have a goal to achieve carbon neutral status for our owned and controlled global operations by the end of 2025,

and we have already offset more than 94% of our targeted carbon dioxide emissions. We established science-based targets approved by the Science-Based Targets Initiative in 2022. These targets take into account the level of carbon reduction needed to meet the goals set forth in the Paris Agreement. These targets align with SBTi's latest criteria for maintaining global temperature rise to 1.5 degrees Celsius for Scope 1 and Scope 2 emissions and well below 2 degrees Celsius for Scope 3.• Church & Dwight commits to reduce absolute Scope 1 and Scope 2 GHG emissions 46% below 2020 levels by 2031• Church & Dwight pledges to reduce absolute Scope 3 emissions below 2019 levels through influencing our supply chain partners• Church & Dwight commits to continuing our pledge to use 100% Renewable electricity for operations under our control. [Fixed row]

(8.14) Indicate if you assess your own compliance and/or the compliance of your suppliers with forest regulations and/or mandatory standards, and provide details.

(8.14.1) Assess legal compliance with forest regulations

Select from:

✓ Yes, from suppliers

(8.14.2) Aspects of legislation considered

Select all that apply

- ☑ Environmental protection
- ☑ Forest-related rules, including forest management and biodiversity conservation, where directly related to wood harvesting
- ✓ Labor rights
- ✓ Human rights protected under international law

(8.14.3) Procedure to ensure legal compliance

Select all that apply

☑ Third party audits

(8.14.5) Please explain

Our suppliers are compliant with the legal compliance and the latest changes because 100% of our palm oil is certified RSPO. This certification is given only if the legal compliance is respected. Our responsible sourcing approach is based on our Global Operating Guiding Principles that covers labor rights, environmental protection (including preservation of resources, environmental management, hence covering forest-related commodities) and business ethics topics. We source

almost all of our palm oil derivatives from one supplier. That supplier has had in place since 2013 its No Deforestation, No Peat and No Exploitation Policy, which was updated in 2019 to better align with globally recognized frameworks such as, United Nations FAO Voluntary Guidelines on Responsible Governance on Tenure, United Nations Global Compact, International Labour Organization, and RSPO guidance on peat and the integrated HCV-HCSA assessments for new plantings conventions. In addition to adhering to its own policies, we require our primary supplier follow our Guiding Principles which encompasses the Company's Palm Oil Sustainability Sourcing Commitment. Moreover, the Company reviews its primary supplier's performance against targets, on a quarterly basis, to determine if progress is being made. We reserve the right to audit any of our vendors at any time to ascertain whether they and those in their supply chains are complying with these Guiding Principles. If non-compliance with these Guiding Principles is suspected or discovered, we investigate such breach or take such other remedial steps as we consider appropriate. Without prejudice to any other actions that we may take, in our discretion, and in appropriate circumstances, we may elect to work with a vendor to implement a corrective action plan to resolve the non-compliance. However, we reserve the right to immediately terminate a vendor relationship where a vendor or those in its supply chain has not complied with these Guiding Principles. We review our suppliers using the Supplier Ethical Data Exchange (Sedex) system to determine which of our suppliers are most at risk for non compliance with our policy. This allows us to determine if an audit is needed and based on the outcomes of an audit, we determine if we work with the vendor to implement corrective actions or terminate if that is more appropriate.

(8.15) Do you engage in landscape (including jurisdictional) initiatives to progress shared sustainable land use goals?

Engagement in landscape/jurisdictional initiatives
Select from: ✓ Yes, we engage in landscape/jurisdictional initiatives

[Fixed row]

(8.15.1) Indicate the criteria you consider when prioritizing landscapes and jurisdictions for engagement in collaborative approaches to sustainable land use and provide an explanation.

(8.15.1.1) Criteria for prioritizing landscapes/jurisdictions for engagement

Select all that apply

- ☑ Ability to contribute to/ build on existing landscape/jurisdictional initiatives
- ✓ Organization has operational presence in area

- ✓ Current and future sourcing risk
- ✓ Opportunity for increased human well-being in area

(8.15.1.2) Explain your process for prioritizing landscapes/jurisdictions for engagement

Our primary supplier is part of the Production and Protection Beyond Concessions action group, a joint effort by 12 companies and several technical support organizations coordinated by Proforest. Recognizing that a large proportion of deforestation in the oil palm landscape occurs outside oil palm concessions, the PPBC aims to define a proactive approach to address this forest loss through interventions, targeted monitoring and livelihood enhancement. Key efforts focus on prioritizing locations where action is needed through geospatial analysis, stakeholder engagement and initiative mapping. The target is to develop, collectively agree and implement action and monitoring protocols for oil palm priority areas, mainly in Indonesia and Malaysia.

[Fixed row]

(8.15.2) Provide details of your engagement with landscape/jurisdictional initiatives to sustainable land use during the reporting year.

Row 1

(8.15.2.1) Landscape/jurisdiction ID

Select from:

√ LJ1

(8.15.2.2) Name of initiative

Kalaweit Foundation PT KENCANA SAWIT INDONESIA (KSI)

(8.15.2.3) Country/area

Select from:

✓ Indonesia

(8.15.2.4) Name of landscape or jurisdiction area

PT KENCANA SAWIT INDONESIA (KSI)

(8.15.2.6) Indicate if you can provide the size of the area covered by the initiative

Select from:

✓ No, area is unknown

(8.15.2.8) Type of engagement

Select all that apply

☑ Other, please specify: We receive the vast majority of our palm oil derivatives from one supplier

(8.15.2.9) Engagement start year

2022

(8.15.2.10) Engagement end year

Select from:

✓ Not defined

(8.15.2.11) Estimated investment over the project period

0

(8.15.2.12) Landscape goals supported by engagement

Production

☑ Reliable commodity traceability and landscape monitoring/data collection system

(8.15.2.13) Organization actions supporting initiative

Participate in planning and multi-stakeholder alignment

- ☑ Collaborate on establishing and managing monitoring system for deforestation, natural ecosystem conversion and/or degradation
- ☑ Collaborate on establishing and managing monitoring system for biodiversity, habitat fragmentation and/or threats to IUCN Red List species in priority areas

✓ Collaborate on establishing and managing monitoring system for livelihoods and human well-being

(8.15.2.14) Type of partners engaged in the initiative design and implementation

Select all that apply

- ✓ Indigenous peoples
- ✓ NGO and/or civil society
- ☑ Other, please specify: Local forest/rural associations

(8.15.2.15) Description of engagement

Our primary supplier participates and supports the work of Kalaweit Foundation including at tis own PT KENCANA SAWIT INDONESIA (KSI) conservation area. PT KSI released six siamangs, also known as gibbons (Symphalangus syndactylus), into its conservation area in Sumatra, Indonesia. Siamangs are known to be difficult to reintroduce to the wild. Widespread deforestation means that siamangs are increasingly susceptible to loss of habitat and food as well as illegal poaching. As such, our primary supplier spends a considerable amount of effort to ensure the successful reintroduction of siamangs into the wild. This includes conducting extensive surveys and post-release monitoring. Patrol reports by our primary supplier conservation team and members of the NGO, Kalaweit Indonesia Foundation, have shown that all siamangs are in good health and have successfully reproduced within the conservation area.

(8.15.2.16) Collective monitoring framework used to measure progress towards landscape goals and actions

Select from:

☑ Yes, progress is collectively monitored using a shared external framework, please specify: Our primary supplier conservation team and members of the NGO, Kalaweit Ind

(8.15.2.17) State the achievements of your engagement so far and how progress is monitored

Patrol reports by our primary supplier conservation team and members of the NGO, Kalaweit Indonesia Foundation, have shown that all siamangs are in good health and have successfully reproduced within our conservation area.

(8.15.2.18) Claims made

Select from:

☑ No, we are not making any claims, and we do not plan to within the next two years [Add row]

(8.15.3) For each of your disclosed commodities, provide details on the disclosure volume from each of the landscapes/jurisdictions you engage in.

Row 1

(8.15.3.1) Landscape/jurisdiction ID

Select from:

✓ LJ1

(8.15.3.2) Does any of your produced and/or sourced commodity volume originate from this landscape/jurisdiction, and are you able/willing to disclose information on this volume?

Select from:

☑ Yes, we do produce/source from this landscape/jurisdiction, and we are able/willing to disclose volume data

(8.15.3.3) Commodity

Select from:

✓ Palm oil

(8.15.3.4) % of disclosure volume from this landscape/jurisdiction

100 [Add row]

(8.16) Do you participate in any other external activities to support the implementation of policies and commitments related to deforestation, ecosystem conversion, or human rights issues in commodity value chains?

Select from:

Yes

(8.16.1) Provide details of the external activities to support the implementation of your policies and commitments related to deforestation, ecosystem conversion, or human rights issues in commodity value chains

Row 1

(8.16.1.1) Commodity

Select all that apply

✓ Palm oil

(8.16.1.2) Activities

Select all that apply

✓ Other, please specify: Involved in multi-partnership or stakeholder initiatives

(8.16.1.3) Country/area

Select from:

✓ United States of America

(8.16.1.4) Subnational area

Select from:

✓ Please specify: In 2018 we joined the RSPO and since then have sourced 100% certified sustainable palm oil-based ingredients through the mass balance sources and RSPO credit supply chains.

(8.16.1.5) Provide further details of the activity

In 2018 we joined the RSPO and since then have sourced 100% certified sustainable palm oil-based ingredients through RSPO mass balance sources and RSPO credit. We completed our RSPO Annual Communication of Progress (for 2023 results). In addition, we expect to source 100% of palm oil-based ingredients from certified sustainable physical sources through RSPO from mass balance sources by the end of 2025.

[Add row]

(8.17) Is your organization supporting or implementing project(s) focused on ecosystem restoration and long-term protection?

Select from:

Yes

(8.17.1) Provide details on your project(s), including the extent, duration, and monitoring frequency. Please specify any measured outcome(s).

Row 1

(8.17.1.1) Project reference

Select from:

✓ Project 1

(8.17.1.2) Project type

Select from:

✓ Other, please specify :Electricity

(8.17.1.3) Expected benefits of project

Select all that apply

- ✓ Carbon credits gained
- ✓ Contribution to Net Zero goals
- ✓ Net gain in biodiversity and ecosystem integrity
- ☑ Reduce/halt biodiversity loss
- ☑ Restoration of natural ecosystem(s)

(8.17.1.4) Is this project originating any carbon credits?

(8.17.1.5) Description of project

We have a goal to achieve carbon neutral status for our owned and controlled global operations by 2025 through GHG reduction programs, green electricity renewable energy credits (RECs), and purchased carbon credits. In 2023, more than 94% of our targeted greenhouse gas emissions (Scope 1, Scope 2, and targeted Scope 3 transportation emissions) were either offset through carbon credits or reduced through renewable energy credits. C&D is a purchased carbon credits from the Arbor Day Foundation supporting the Alto Mayo Conservation Initiative project. This project provides funding for improved forest management through a unique community-based conservation and sustainable farming model. This project conserves of ecologically rich fauna and flora in the Peruvian Andean Amazon. The credits are verified in accordance with Verified Carbon Standard (VCS) and Climate, Community, & Biodiversity Standard (CCB).

(8.17.1.6) Where is the project taking place in relation to your value chain?

Select all that apply

✓ Project based elsewhere

(8.17.1.7) Start year

2021

(8.17.1.8) Target year

Select from:

✓ Indefinitely

(8.17.1.9) Project area to date (Hectares)

182000

(8.17.1.10) Project area in the target year (Hectares)

182000

(8.17.1.11) Country/Area

✓ Peru

(8.17.1.12) Latitude

-5.86184

(8.17.1.13) Longitude

-77.60616

(8.17.1.14) Monitoring frequency

Select from:

Annually

(8.17.1.15) Total investment over the project period (currency)

0

(8.17.1.16) For which of your expected benefits are you monitoring progress?

Select all that apply

- ✓ Carbon credits gained
- ✓ Contribution to Net Zero goals

(8.17.1.17) Please explain

Arbor Day Foundation conducts a third-party verification of project attributed every 1-2 years. Our investment is considered material inside information so will not be noted here. Start year and target year reflects the overall project. Latitude and Longitude are approximate and represent the general region of the project.

Row 2

(8.17.1.1) Project reference

✓ Project 2

(8.17.1.2) Project type

Select from:

Afforestation

(8.17.1.3) Expected benefits of project

Select all that apply

- Carbon credits gained
- ☑ Contribution to Net Zero goals
- ✓ Increase in carbon sequestration
- ☑ Restoration of natural ecosystem(s)
- ✓ Net gain in biodiversity and ecosystem integrity

☑ Improvement to sustainability of production practices

(8.17.1.4) Is this project originating any carbon credits?

Select from:

Yes

(8.17.1.5) Description of project

We have a goal to achieve carbon neutral status for our owned and controlled global operations by 2025 through GHG reduction programs, green electricity renewable energy credits (RECs), and purchased carbon credits. In 2023, more than 94% of our targeted greenhouse gas emissions (Scope 1, Scope 2, and targeted Scope 3 transportation emissions) were either offset through carbon credits or reduced through renewable energy credits. C&D is a purchased carbon credits from Climate Impact Partners supporting the Lumin Degraded Grasslands Afforestation. This project funds sustainable wood production, land restoration, and carbon sequestration through afforestation in previous grasslands in Uruguay. The project is certified by the Forest Stewardship Council (FSC), balancing timber production and sales with biodiversity enhancement. The credits are verified in accordance with Verified Carbon Standard (VCS) and Climate, Community, & Biodiversity Standard (CCB).

(8.17.1.6) Where is the project taking place in relation to your value chain?

Select all that apply

✓ Project based elsewhere

(8.17.1.7) Start year
2006
(8.17.1.8) Target year
Select from: ✓ Indefinitely
(8.17.1.9) Project area to date (Hectares)
19000
(8.17.1.10) Project area in the target year (Hectares)
19000
(8.17.1.11) Country/Area
Coloot from:

Select from:

Uruguay

(8.17.1.12) Latitude

-30.886

(8.17.1.13) Longitude

-56.668

(8.17.1.14) Monitoring frequency

Select from:

Annually

(8.17.1.15) Total investment over the project period (currency)

0

(8.17.1.16) For which of your expected benefits are you monitoring progress?

Select all that apply

- ✓ Carbon credits gained
- ☑ Contribution to Net Zero goals

(8.17.1.17) Please explain

VCS Program projects are subject to independent auditing by both Verra staff and qualified third parties. Our investment is considered material inside information so will not be noted here. Start year and target year reflects the overall project. Latitude and Longitude are approximate and represent the general region of the project.

Row 3

(8.17.1.1) Project reference

Select from:

✓ Project 3

(8.17.1.2) Project type

Select from:

☑ Other, please specify :REDD+

(8.17.1.3) Expected benefits of project

Select all that apply

- Carbon credits gained
- ☑ Reduction of air pollution
- ☑ Reduce/halt biodiversity loss
- ☑ Contribution to Net Zero goals

- ✓ Restoration of natural ecosystem(s)
- ☑ Creation of green jobs and sustainable livelihoods

✓ Increase in carbon sequestration

(8.17.1.4) Is this project originating any carbon credits?

Select from:

✓ Yes

(8.17.1.5) Description of project

We have a goal to achieve carbon neutral status for our owned and controlled global operations by 2025 through GHG reduction programs, green electricity renewable energy credits (RECs), and purchased carbon credits. In 2023, more than 94% of our targeted greenhouse gas emissions (Scope 1, Scope 2, and targeted Scope 3 transportation emissions) were either offset through carbon credits or reduced through renewable energy credits. C&D is a purchased carbon credits from Climate Impact Partners supporting the Kulera REDD and Cookstoves project in Malawi. Through the combination of forest protection and the distribution of clean cookstoves, the project is using carbon finance to deliver significant emissions reductions, protect an important area of biodiversity value, and address the health risks of indoor air pollution. The credits are verified in accordance with Verified Carbon Standard (VCS).

(8.17.1.6) Where is the project taking place in relation to your value chain?

Select all that apply

✓ Project based elsewhere

(8.17.1.7) Start year

2015

(8.17.1.8) Target year

Select from:

✓ Indefinitely

(8.17.1.9) Project area to date (Hectares)

170000

(8.17.1.10) Project area in the target year (Hectares)

(8.17.1.11) Country/Area

Select from:

Malawi

(8.17.1.12) Latitude

-10.865

(8.17.1.13) Longitude

33.836

(8.17.1.14) Monitoring frequency

Select from:

Annually

(8.17.1.15) Total investment over the project period (currency)

0

(8.17.1.16) For which of your expected benefits are you monitoring progress?

Select all that apply

- Carbon credits gained
- ☑ Contribution to Net Zero goals

(8.17.1.17) Please explain

VCS Program projects are subject to independent auditing by both Verra staff and qualified third parties. Our investment is considered material inside information so will not be noted here. Start year and target year reflects the overall project. Latitude and Longitude are approximate and represent the general region of the project.

Row 4

(8.17.1.1) Project reference

Select from:

✓ Project 4

(8.17.1.2) Project type

Select from:

✓ Other, please specify :REDD+

(8.17.1.3) Expected benefits of project

Select all that apply

- Carbon credits gained
- ✓ Reduce/halt biodiversity loss
- ✓ Contribution to Net Zero goals
- ✓ Increase in carbon sequestration
- ☑ Restoration of natural ecosystem(s)

- ✓ Net gain in biodiversity and ecosystem integrity
- ☑ Creation of green jobs and sustainable livelihoods

(8.17.1.4) Is this project originating any carbon credits?

Select from:

Yes

(8.17.1.5) Description of project

We have a goal to achieve carbon neutral status for our owned and controlled global operations by 2025 through GHG reduction programs, green electricity renewable energy credits (RECs), and purchased carbon credits. In 2023, more than 94% of our targeted greenhouse gas emissions (Scope 1, Scope 2, and targeted Scope 3 transportation emissions) were either offset through carbon credits or reduced through renewable energy credits. C&D is a purchased carbon credits from Climate Impact Partners supporting the Choco-Darien Rainforest Conservation in Colombia. Implemented with indigenous and afro-Colombian community groups, who own the land, the projects aim to prevent deforestation through a combination of forest protection and sustainable development activities. The credits are verified in accordance with Verified Carbon Standard (VCS).

(8.17.1.6) Where is the project taking place in relation to your value chain?

Select all that apply

✓ Project based elsewhere

(8.17.1.7) Start year

2012

(8.17.1.8) Target year

Select from:

✓ Indefinitely

(8.17.1.9) Project area to date (Hectares)

13465

(8.17.1.10) Project area in the target year (Hectares)

13465

(8.17.1.11) Country/Area

Select from:

Colombia

(8.17.1.12) Latitude

6.981

(8.17.1.13) Longitude

-76.918

(8.17.1.14) Monitoring frequency

Select from:

Annually

(8.17.1.15) Total investment over the project period (currency)

0

(8.17.1.16) For which of your expected benefits are you monitoring progress?

Select all that apply

- ✓ Carbon credits gained
- ☑ Contribution to Net Zero goals

(8.17.1.17) Please explain

VCS Program projects are subject to independent auditing by both Verra staff and qualified third parties. Our investment is considered material inside information so will not be noted here. Start year and target year reflects the overall project. Latitude and Longitude are approximate and represent the general region of the project. [Add row]

C9. Environmental performance - Water security

(9.1) Are there any exclusions from your disclosure of water-related data?

Select from:

Yes

(9.1.1) Provide details on these exclusions.

Row 1

(9.1.1.1) Exclusion

Select from:

Facilities

(9.1.1.2) Description of exclusion

Rocky Hill, NJ

(9.1.1.3) Reason for exclusion

Select from:

✓ Data is not available

(9.1.1.4) Primary reason why data is not available

Select from:

☑ Challenges associated with data collection and/or quality

(9.1.1.7) Percentage of water volume the exclusion represents

Select from:

✓ Less than 1%

(9.1.1.8) Please explain

R&D. No individual metered water; water service included in lease cost.

Row 2

(9.1.1.1) Exclusion

Select from:

Facilities

(9.1.1.2) Description of exclusion

Mexico City, Mexico

(9.1.1.3) Reason for exclusion

Select from:

✓ Data is not available

(9.1.1.4) Primary reason why data is not available

Select from:

☑ Challenges associated with data collection and/or quality

(9.1.1.7) Percentage of water volume the exclusion represents

Select from:

✓ Less than 1%

(9.1.1.8) Please explain

Ops Office. No individual metered water; water service included in lease cost.

Row 3

(9.1.1.1) Exclusion

Select from:

Facilities

(9.1.1.2) Description of exclusion

Guangzhou, China

(9.1.1.3) Reason for exclusion

Select from:

✓ Data is not available

(9.1.1.4) Primary reason why data is not available

Select from:

☑ Challenges associated with data collection and/or quality

(9.1.1.7) Percentage of water volume the exclusion represents

Select from:

✓ Less than 1%

(9.1.1.8) Please explain

Ops Office. No individual metered water; water service included in lease cost.

Row 4

(9.1.1.1) Exclusion

Select from:

▼ Facilities

(9.1.1.2) Description of exclusion

Regional Sales Offices

(9.1.1.3) Reason for exclusion

Select from:

✓ Data is not available

(9.1.1.4) Primary reason why data is not available

Select from:

✓ Judged to be unimportant or not relevant

(9.1.1.7) Percentage of water volume the exclusion represents

Select from:

✓ Less than 1%

(9.1.1.8) Please explain

Either de minimis use or no individual metered water; water service included in lease cost. [Add row]

(9.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored?

Water withdrawals - total volumes

(9.2.1) % of sites/facilities/operations

Select from:

✓ 76-99

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

All locations with metered water intake report their water intake monthly through our corporate sustainability program. Larger locations monitor water withdrawals via daily meter readings, while others using smaller volumes or that are less water critical rely upon monthly meter readings or billing statements.

(9.2.4) Please explain

A small number of primarily domestic water users (Regional Sales or Operations management offices plus one R&D site) are excluded from the reported totals.

Water withdrawals - volumes by source

(9.2.1) % of sites/facilities/operations

Select from:

√ 76-99

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

All locations with metered water intake report their water intake monthly through our corporate sustainability program. This reporting includes identifying the water source as either "city water" (third party), "well water" (on site) or "other". None of our locations directly withdraw from surface water. Larger locations monitor water withdrawals via daily meter readings, while others using smaller volumes or that are less water critical rely upon monthly meter readings or billing statements.

(9.2.4) Please explain

A small number of primarily domestic water users (Regional Sales or Operations management offices plus one R&D site) are excluded from the reported totals. All other reporting facilities are supplied by third party public water systems or on site groundwater wells.

Water withdrawals quality

(9.2.1) % of sites/facilities/operations

Select from:

76-99

(9.2.2) Frequency of measurement

Select from:

Yearly

(9.2.3) Method of measurement

Direct testing (2 locations using site well water) or third party water quality customer statements (remaining locations using third party water supply)

(9.2.4) Please explain

Our manufacturing sites have local water quality monitoring programs to ensure water quality meets our product standards. While each facility measures water quality parameters for operational purposes, the water use is managed locally and quality parameters are not reported to the corporate level unless they are outside specification limits. If water quality testing determines water does not meet quality standards, Corporate Quality is notified, and a Quality investigation and field action is initiated. Two of our locations use well water for either potable water or process water. These locations monitor relevant water quality parameters per local water quality regulations. Most other manufacturing locations and all non-manufacturing locations (offices, R&D, warehouses) are serviced by municipal water systems that must meet local drinking water quality standards. Intake water quality is monitored at least yearly, at a minimum, at all locations.

Water discharges - total volumes

(9.2.1) % of sites/facilities/operations

Select from:

✓ 76-99

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Direct metering or mass balance/engineering estimate.

(9.2.4) Please explain

All reporting locations provide discharge volumes monthly. Where the location is not required to maintain a metered discharge, water mass balance or engineering estimates are used to estimate discharge volumes.

Water discharges - volumes by destination

(9.2.1) % of sites/facilities/operations

Select from:

☑ 76-99

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Direct metering or mass balance/engineering estimate.

(9.2.4) Please explain

All reporting locations report discharge destination (public sewer, discharge to surface water, discharge to groundwater, or other). Water discharges are characterized as "sanitary", "process", "cooling" or "other". Where the location does not maintain metered discharges for all categories, water mass balance or engineering estimates are used to estimate the discharge volumes by type.

Water discharges - volumes by treatment method

(9.2.1) % of sites/facilities/operations

Select from:

Not monitored

(9.2.4) Please explain

Many of our plants operate onsite pre-treatment systems for wastewater that vary based on the specific wastewater characteristics. Most of our facilities discharge to a POTW or other third parties for treatment and disposal. Treatment methods may include pH adjustment, oil/water separation, physical settling/separation, filtration, chemical flocculation, aerobic or anaerobic biological treatment, and others. At this time we do not track cumulative discharge volumes by individual treatment methods.

Water discharge quality – by standard effluent parameters

(9.2.1) % of sites/facilities/operations

Select from:

☑ 26-50

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Many of our manufacturing locations discharge process wastewater via a local industrial discharge permit. Sampling and analysis of the discharge is required by these permits. Based on operation monitoring of wastewaters include pH, oil & grease, biological or chemical oxygen demand, total or dissolved solids, or site specific parameters like metals, surfactant, and others. 3 locations have "0" industrial discharge permits and certify annually that no industrial effluent is discharged to sewer.

(9.2.4) Please explain

Many of our plants operate onsite pre-treatment systems for wastewater that vary based on the specific wastewater characteristics. These operations are under authorization of a discharge permit from either a state or local authority and include monitoring of wastewater discharge parameters. The water use and treatment is managed locally and quality parameters are not reported to the corporate level unless they are outside specification limits. Permit excursions result in agency notification, an incident investigation and corrective action. Ten of our manufacturing plants (56%) operate WW treatment systems with monitoring representing 92%

of our total process and cooling discharge flow. The remaining wastewater flows are associated with either smaller scale operations (not classified as significant industrial use), domestic use only (offices, warehouses), or are hauled to be treated by a third party.

Water discharge quality – emissions to water (nitrates, phosphates, pesticides, and/or other priority substances)

(9.2.1) % of sites/facilities/operations

Select from:

☑ 26-50

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Direct sampling and analysis of discharge. Frequency of measurement varies from every week to semi-annually depending on parameter and permit requirements.

(9.2.4) Please explain

Many of our plants operate onsite pre-treatment systems for wastewater that vary based on the specific wastewater characteristics. These operations are under authorization of a discharge permit from either a state or local authority and include monitoring of wastewater or stormwater discharge parameters. Quality parameters are not reported to the corporate level unless they are outside specification limits. Permit excursions result in agency notification, an incident investigation and corrective action. 7 of our sites, representing 39% of our plants, monitor ammoniacal nitrogen, total nitrogen, inorganic nitrogen, total Kjeldahl nitrogen, and/or total phosphorus in wastewater. Others monitor for specific pollutants based on their operations (e.g. surfactants).

Water discharge quality - temperature

(9.2.1) % of sites/facilities/operations

Select from:

26-50

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Direct measurement. Frequency of measurement varies from every 1-2 weeks to monthly depending on parameter and permit requirements.

(9.2.4) Please explain

Many of our plants operate onsite pre-treatment systems for wastewater that vary based on the specific wastewater characteristics. These operations are under authorization of a discharge permit from either a state or local authority and include monitoring of wastewater discharge parameters. The water use and treatment is managed locally and quality parameters are not reported to the corporate level unless they are outside specification limits. Permit excursions result in agency notification, an incident investigation and corrective action. Six of our manufacturing plants, representing 33% of our plants, are required to monitor temperature.

Water consumption - total volume

(9.2.1) % of sites/facilities/operations

Select from:

☑ 76-99

(9.2.2) Frequency of measurement

Select from:

Monthly

(9.2.3) Method of measurement

Mass balance (total reported withdrawal - total reported discharge net consumption).

(9.2.4) Please explain

All reporting sites estimate net consumption as total water in minus total water out.

Water recycled/reused

(9.2.1) % of sites/facilities/operations

Select from:

Not monitored

(9.2.4) Please explain

Many of our processes include recovery or reclaim process water loops which helps reduce our freshwater processing requirements. However, this is not consistently monitored across our operations, and we do not gather this data at the corporate level. A rough estimate of recycled liquors (water) in our sodium bicarbonate manufacturing operations is in the tens of millions of gallons per year. Through adjusting performance parameters or installing reject water capture and feedback loops, we saved an estimated 10 million gallons of water in 2023 that otherwise would have been wasted. In addition, we are continuing to evaluate the potential to include more reclaimed water within our product and processes.

The provision of fully-functioning, safely managed WASH services to all workers

(9.2.1) % of sites/facilities/operations

Select from:

☑ 100%

(9.2.2) Frequency of measurement

Select from:

Continuously

(9.2.3) Method of measurement

Presence is monitored and disruption is addressed for operational lavatories, locker rooms/showers, and potable water at each facility.

(9.2.4) Please explain

All locations provide adequate lavatory and potable water supplies for employee use. [Fixed row]

(9.2.2) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, how do they compare to the previous reporting year, and how are they forecasted to change?

Total withdrawals

(9.2.2.1) Volume (megaliters/year)

1577.76

(9.2.2.2) Comparison with previous reporting year

Select from:

Lower

(9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

✓ Increase/decrease in efficiency

(9.2.2.4) Five-year forecast

Select from:

Lower

(9.2.2.5) Primary reason for forecast

Select from:

✓ Increase/decrease in efficiency

(9.2.2.6) Please explain

Internal tracking indicates total water intake was down 6% in 2023 from 2022. This is largely attributed to Phase II of our concentration of our liquid laundry products, minimizing certain premix steps, and other reduction of water to formula efforts. We continue to look for opportunities to minimize water usage and improve efficiency.

Total discharges

(9.2.2.1) Volume (megaliters/year)

596.87

(9.2.2.2) Comparison with previous reporting year

Select from:

Lower

(9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

✓ Increase/decrease in efficiency

(9.2.2.4) Five-year forecast

Select from:

Lower

(9.2.2.5) Primary reason for forecast

Select from:

✓ Increase/decrease in efficiency

(9.2.2.6) Please explain

Internal tracking indicates total water discharge was down about 9% in 2023 from 2022. This is attributed to our improved wastewater recovery and water purification process changes. In 2023, we invested resources to examine engineering opportunities to process and reclaim wastewater that we currently dispose or discharge. Projects include diverting "clean" non-contact water flow from wastewater for capture and reuse and installation of a trial treatment system to capture and treat select wastewater streams.

Total consumption

(9.2.2.1) Volume (megaliters/year)

(9.2.2.2) Comparison with previous reporting year

Select from:

✓ About the same

(9.2.2.3) Primary reason for comparison with previous reporting year

Select from:

✓ Increase/decrease in business activity

(9.2.2.4) Five-year forecast

Select from:

Lower

(9.2.2.5) Primary reason for forecast

Select from:

✓ Increase/decrease in efficiency

(9.2.2.6) Please explain

Internal tracking indicates total water consumption was down about 3% in 2023 from 2022. As the company continues to grow, we would expect water consumption to increase with growth. However, continuing water reduction and efficiency efforts has potential to maintain about the same net consumption.

[Fixed row]

(9.2.4) Indicate whether water is withdrawn from areas with water stress, provide the volume, how it compares with the previous reporting year, and how it is forecasted to change.

(9.2.4.1) Withdrawals are from areas with water stress

Select from:
✓ Yes

(9.2.4.2) Volume withdrawn from areas with water stress (megaliters)

108

(9.2.4.3) Comparison with previous reporting year

Select from:

(9.2.4.4) Primary reason for comparison with previous reporting year

Select from:

☑ Other, please specify: The sites classified as water stressed changed from 2022.

(9.2.4.5) Five-year forecast

Select from:

✓ Lower

(9.2.4.6) Primary reason for forecast

Select from:

✓ Increase/decrease in efficiency

(9.2.4.7) % of total withdrawals that are withdrawn from areas with water stress

6.85

(9.2.4.8) Identification tool

Select all that apply

✓ WRI Aqueduct

(9.2.4.9) Please explain

We define our "areas of water stress" to locations classified by medium to high overall water WRI risk or greater. The 19% increase in water pulled from water stressed regions this year compared to 2022 was primarily due to the change in sites classified by high risk. Two North American locations moved to high overall water risk designation. Two of our other North American locations moved to medium to high water risk areas. Three sites classified as medium to high risk last year are classified as low to medium risk this year. The net shift in water withdrawal from sites now classified as water stress areas accounted for the increase. In 2023, we led water efficiency efforts at sites classified as high risk in 2022, attributing to about a 13% decrease in withdrawals from those facilities. When facilities identified as high risk in 2022 and 2023 are combined in review, there was a 5% reduction in withdrawals due to site mix, water efficiency, and reduced business activity/ product mix at certain sites. The majority of our locations are in low to medium risk or low risk areas as defined by the WRI framework. Approximately 93% of our total water extraction is from locations classified as a low or low to medium overall water risk.

[Fixed row]

(9.2.7) Provide total water withdrawal data by source.

Fresh surface water, including rainwater, water from wetlands, rivers, and lakes

(9.2.7.1) Relevance

Select from:

✓ Not relevant

(9.2.7.5) Please explain

C&D does not directly withdrawal surface water at any of our locations. One facility relies upon fresh surface water extracted by an adjoining industrial facility, which then provides potable water to our facility. This water is captured in the third party sources line.

Brackish surface water/Seawater

(9.2.7.1) Relevance

Select from:

✓ Not relevant

(9.2.7.5) Please explain

Brackish/seawater is not used in our operations.

Groundwater - renewable

(9.2.7.1) Relevance

Select from:

✓ Relevant

(9.2.7.2) Volume (megaliters/year)

297

(9.2.7.3) Comparison with previous reporting year

Select from:

✓ About the same

(9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

✓ Increase/decrease in efficiency

(9.2.7.5) Please explain

Only two locations use direct extraction of groundwater. Total groundwater extraction in 2023 was about equal to 2022.

Groundwater - non-renewable

(9.2.7.1) Relevance

Select from:

✓ Not relevant

(9.2.7.5) Please explain

Non-renewable groundwater as defined by CDP is not used in our operations.

Produced/Entrained water

(9.2.7.1) Relevance

Select from:

✓ Not relevant

(9.2.7.5) Please explain

Produced or entrained water as defined by CDP is not used in our operations.

Third party sources

(9.2.7.1) Relevance

Select from:

✓ Relevant

(9.2.7.2) Volume (megaliters/year)

1281

(9.2.7.3) Comparison with previous reporting year

Select from:

✓ Lower

(9.2.7.4) Primary reason for comparison with previous reporting year

Select from:

✓ Increase/decrease in efficiency

(9.2.7.5) Please explain

Total freshwater intake from public or private sources was down 7% in 2023 from 2022 due to water conservation and efficiency efforts including Phase II of our liquid laundry concentration project.
[Fixed row]

(9.2.8) Provide total water discharge data by destination.

Fresh surface water

(9.2.8.1) Relevance

Select from:

Relevant

(9.2.8.2) Volume (megaliters/year)

112.73

(9.2.8.3) Comparison with previous reporting year

Select from:

✓ Lower

(9.2.8.4) Primary reason for comparison with previous reporting year

Select from:

✓ Increase/decrease in efficiency

(9.2.8.5) Please explain

One plant discharges treated wastewater direct to fresh water. Total WW direct to fresh water was down 5% in 2023 from 2022. This is primarily due to water efficiency measures.

Brackish surface water/seawater

(9.2.8.1) Relevance

Select from:

✓ Not relevant

(9.2.8.5) Please explain

None of our facilities discharge to brackish surface water bodies or seawater.

Groundwater

(9.2.8.1) Relevance

Select from:

Relevant

(9.2.8.2) Volume (megaliters/year)

2.71

(9.2.8.3) Comparison with previous reporting year

Select from:

✓ Much lower

(9.2.8.4) Primary reason for comparison with previous reporting year

Select from:

☑ Other, please specify :redirect and cessation of some discharge

(9.2.8.5) Please explain

One location reduced lawn irrigation representing the bulk of the reduction while another re-directed a portion of its WW from groundwater discharge

Third-party destinations



Select from:

Relevant

(9.2.8.2) Volume (megaliters/year)

481.42

(9.2.8.3) Comparison with previous reporting year

Select from:

Lower

(9.2.8.4) Primary reason for comparison with previous reporting year

Select from:

✓ Increase/decrease in efficiency

(9.2.8.5) Please explain

Most of our WW is discharged to POTW or hauled to third parties for treatment. Total WW sent to third parties for treatment was down about 9% in 2023 from 2022 because of increased water reclamation and efficiency efforts.

[Fixed row]

(9.2.10) Provide details of your organization's emissions of nitrates, phosphates, pesticides, and other priority substances to water in the reporting year.

Emissions to water in the reporting year (metric tons)	Categories of substances included	Please explain
0	Select all that apply ✓ Nitrates ✓ Phosphates	Quality parameters for nitrates, phosphates, and other priority substances are monitored by site and total emissions data is not collected.

[Fixed row]

(9.3) In your direct operations and upstream value chain, what is the number of facilities where you have identified substantive water-related dependencies, impacts, risks, and opportunities?

Direct operations

(9.3.1) Identification of facilities in the value chain stage

Select from:

✓ Yes, we have assessed this value chain stage and identified facilities with water-related dependencies, impacts, risks, and opportunities

(9.3.2) Total number of facilities identified

10

(9.3.3) % of facilities in direct operations that this represents

Select from:

☑ 51-75

(9.3.4) Please explain

While we have not specifically evaluated impacts and dependencies, we have assessed risks and opportunities related to water use in our direct operations. We have considered risks of a more global nature and therefore consider our top 10 water using sites to potentially be at risk from either water availability risks or severe

weather risks. These 10 locations represent 42% of total reporting sites, but 56% of manufacturing locations and 94% of total water intake. Nine (9) of these locations produce consumer products, while the 10th makes animal nutrition products for our Specialty Products Division. Any disruption in access to clean water for use in product formulation or site cleaning/sanitation would inhibit our ability to make and sell product to our customers. We regularly monitor the WRI ranking of our locations to understand changing regional water risks, perform periodic local water/wastewater infrastructure studies, and communicate with applicable regulatory bodies with jurisdiction over our water and wastewater operations to stay informed and mitigate potential impacts related to our water use and management. This includes prioritizing locations for water conservation and management improvement projects.

Upstream value chain

(9.3.1) Identification of facilities in the value chain stage

Select from:

☑ No, we have not assessed this value chain stage for facilities with water-related dependencies, impacts, risks, and opportunities, and are not planning to do so in the next 2 years

(9.3.4) Please explain

To date our primary focus has been on water use/risk in our direct operations. However, we perform information gathering on water management and use from within our supply chain through CDP Supply Chain as well as from our contract manufacturing base through direct survey. This informs us regarding their degree of water management, use, and if they have water reduction and efficiency efforts. To date we have not done a comprehensive review of impacts, dependencies, risks and opportunities in the upstream value chain. As we continue to gather data and examine our water risks we will assess the need to implement such a review in the future.

[Fixed row]

(9.3.1) For each facility referenced in 9.3, provide coordinates, water accounting data, and a comparison with the previous reporting year.

Row 1

(9.3.1.1) Facility reference number

Select from:

✓ Facility 1

(9.3.1.2) Facility name (optional)

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

- ✓ Risks
- Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

✓ Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

United States of America

Susquehanna River

(9.3.1.8) Latitude

39.93648

(9.3.1.9) Longitude

-76.84978

(9.3.1.10) Located in area with water stress

Select from:

☑ No
(9.3.1.13) Total water withdrawals at this facility (megaliters)
390.69
(9.3.1.14) Comparison of total withdrawals with previous reporting year
Select from: ✓ Lower
(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0
(9.3.1.16) Withdrawals from brackish surface water/seawater
0
(9.3.1.17) Withdrawals from groundwater - renewable
0
(9.3.1.18) Withdrawals from groundwater - non-renewable
0
(9.3.1.19) Withdrawals from produced/entrained water
0
(9.3.1.20) Withdrawals from third party sources

390.69

(9.3.1.21) Total water discharges at this facility (megaliters)

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

(9.3.1.23) Discharges to fresh surface water

0

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

0

(9.3.1.26) Discharges to third party destinations

59.69

(9.3.1.27) Total water consumption at this facility (megaliters)

331

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Lower

(9.3.1.29) Please explain

This laundry detergent plant completed Phase II of product concentration reducing total water required for production as well as implemented water reclaim/recovery project. As a result net consumption was also down.

Row 2

(9.3.1.1) Facility reference number

Select from:

✓ Facility 9

(9.3.1.2) Facility name (optional)

Colonial Heights, VA

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

Risks

Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

✓ Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

United States of America

✓ James River

(9.3.1.8) Latitude

(9.3.1.9) Longitude

-77.38453

(9.3.1.10) Located in area with water stress

Select from:

✓ No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

28.3

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

✓ Much lower

(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

0

(9.3.1.16) Withdrawals from brackish surface water/seawater

0

(9.3.1.17) Withdrawals from groundwater - renewable

0

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water
o
(9.3.1.20) Withdrawals from third party sources
28.3
(9.3.1.21) Total water discharges at this facility (megaliters)
25.08
(9.3.1.22) Comparison of total discharges with previous reporting year
Select from: ✓ Much lower
(9.3.1.23) Discharges to fresh surface water
0
(9.3.1.24) Discharges to brackish surface water/seawater
o
(9.3.1.25) Discharges to groundwater
o
(9.3.1.26) Discharges to third party destinations
25.08
(9.3.1.27) Total water consumption at this facility (megaliters)
3.22

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Much lower

(9.3.1.29) Please explain

Change is due to reduced production. As a result of resiliency efforts and cost reductions a large portion of the water intensive production at this plant has been outsourced. It has been replaced by an unrelated, but less water intensive, product line resulting in much lower (20%) total water usage and discharges at the site.

Row 3

(9.3.1.1) Facility reference number

Select from:

✓ Facility 10

(9.3.1.2) Facility name (optional)

Mason City, IA

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

- ✓ Risks
- Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

✓ Yes, withdrawals and discharges
(9.3.1.7) Country/Area & River basin
Canada ☑ Mississippi River
(9.3.1.8) Latitude
43.142395
(9.3.1.9) Longitude
-93.191071
(9.3.1.10) Located in area with water stress
Select from: ☑ No
(9.3.1.13) Total water withdrawals at this facility (megaliters)
52.37
(9.3.1.14) Comparison of total withdrawals with previous reporting year
Select from: ☑ Much higher
(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0
(9.3.1.16) Withdrawals from brackish surface water/seawater

(9.3.1.17) Withdrawals from groundwater - renewable

0

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources

52.37

(9.3.1.21) Total water discharges at this facility (megaliters)

44.86

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

Much higher

(9.3.1.23) Discharges to fresh surface water

0

(9.3.1.24) Discharges to brackish surface water/seawater

n

(9.3.1.25) Discharges to groundwater

(9.3.1.26) Discharges to third party destinations

44.86

(9.3.1.27) Total water consumption at this facility (megaliters)

7.51

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

☑ About the same

(9.3.1.29) Please explain

One of the main water use/discharges at the site is a scrubber system. Production and performance issue resulted in higher than typical flows in the scrubber as well as some increased cleaning/sanitation uses in 2023 resulting in the the much higher water intake and discharge.

Row 4

(9.3.1.1) Facility reference number

Select from:

✓ Facility 8

(9.3.1.2) Facility name (optional)

Folkestone, UK

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility Select all that apply ☑ Risks ☑ Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

✓ Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

Afghanistan

✓ Other, please specify: Coastal drainage

(9.3.1.8) Latitude

43.661646

(9.3.1.9) Longitude

1.197207

(9.3.1.10) Located in area with water stress

Select from:

✓ Yes

(9.3.1.13) Total water withdrawals at this facility (megaliters)

41.02

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from: ☑ Higher
(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0
(9.3.1.16) Withdrawals from brackish surface water/seawater
0
(9.3.1.17) Withdrawals from groundwater - renewable
0
(9.3.1.18) Withdrawals from groundwater - non-renewable
0
(9.3.1.19) Withdrawals from produced/entrained water
0
(9.3.1.20) Withdrawals from third party sources
41.02
(9.3.1.21) Total water discharges at this facility (megaliters)
37.55
(9.3.1.22) Comparison of total discharges with previous reporting year
Select from:

✓ Higher

(9.3.1.23) Discharges to fresh surface water

0

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

0

(9.3.1.26) Discharges to third party destinations

37.55

(9.3.1.27) Total water consumption at this facility (megaliters)

3.47

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

✓ About the same

(9.3.1.29) Please explain

While total water intake and discharge were both higher (10-20%), the net consumption was about the same (

Row 5

(9.3.1.1) Facility reference number

Select from:

✓ Facility 3

(9.3.1.2) Facility name (optional)

Old Fort, OH

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

- Risks
- Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

✓ Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

Canada

✓ Mississippi River

(9.3.1.8) Latitude

41.240462

(9.3.1.9) Longitude

-83.118106

(9.3.1.10) Located in area with water stress

Select from: ✓ No
(9.3.1.13) Total water withdrawals at this facility (megaliters)
303.76
(9.3.1.14) Comparison of total withdrawals with previous reporting year
Select from: ☑ About the same
(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0
(9.3.1.16) Withdrawals from brackish surface water/seawater
0
(9.3.1.17) Withdrawals from groundwater - renewable
295.15
(9.3.1.18) Withdrawals from groundwater - non-renewable
0
(9.3.1.19) Withdrawals from produced/entrained water
0
(9.3.1.20) Withdrawals from third party sources
8.61

(9.3.1.21) Total water discharges at this facility (megaliters)
115.99
(9.3.1.22) Comparison of total discharges with previous reporting year
Select from: ✓ About the same
(9.3.1.23) Discharges to fresh surface water
115.99
(9.3.1.24) Discharges to brackish surface water/seawater
o
(9.3.1.25) Discharges to groundwater
0
(9.3.1.26) Discharges to third party destinations
0
(9.3.1.27) Total water consumption at this facility (megaliters)
187.77
(9.3.1.28) Comparison of total consumption with previous reporting year
Select from: ✓ About the same
(9.3.1.29) Please explain

Water intake, discharge and net consumption all were within 10% of 2022 totals.

Row 6

(9.3.1.1) Facility reference number

Select from:

✓ Facility 5

(9.3.1.2) Facility name (optional)

Lakewood, NJ

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

✓ Risks

Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

✓ Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

Afghanistan

☑ Other, please specify: Metedeconk River/Mid-Atlantic Basin

(9.3.1.8) Latitude 40.061226 (9.3.1.9) Longitude -74.180716 (9.3.1.10) Located in area with water stress Select from: ✓ No (9.3.1.13) Total water withdrawals at this facility (megaliters) 153.26 (9.3.1.14) Comparison of total withdrawals with previous reporting year Select from: Much higher (9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes 0 (9.3.1.16) Withdrawals from brackish surface water/seawater 0 (9.3.1.17) Withdrawals from groundwater - renewable 0

(9.3.1.18) Withdrawals from groundwater - non-renewable

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources

153.26

(9.3.1.21) Total water discharges at this facility (megaliters)

45.25

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

Lower

(9.3.1.23) Discharges to fresh surface water

0

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

0

(9.3.1.26) Discharges to third party destinations

59.72

(9.3.1.27) Total water consumption at this facility (megaliters)

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Much higher

(9.3.1.29) Please explain

Some of this increase is production related, but most is attributed to a water leak on the incoming water main and fire main. These were repaired in 2023 and the entire fire loop was replaced in 2024.

Row 7

(9.3.1.1) Facility reference number

Select from:

✓ Facility 6

(9.3.1.2) Facility name (optional)

Victorville, CA

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

- ✓ Risks
- Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select fr	om:
-----------	-----

✓ Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

Afghanistan

☑ Other, please specify :Mojave River

(9.3.1.8) Latitude

34.486607

(9.3.1.9) Longitude

-117.286789

(9.3.1.10) Located in area with water stress

Select from:

✓ No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

100.2

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

✓ About the same

(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

0

(9.3.1.16) Withdrawals from brackish surface water/seawater

(9.3.1.17) Withdrawals from groundwater - renewable

0

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources

100.2

(9.3.1.21) Total water discharges at this facility (megaliters)

6.78

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

✓ Much lower

(9.3.1.23) Discharges to fresh surface water

0

(9.3.1.24) Discharges to brackish surface water/seawater

n

(9.3.1.25) Discharges to groundwater

(9.3.1.26) Discharges to third party destinations

6.78

(9.3.1.27) Total water consumption at this facility (megaliters)

93.42

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

✓ About the same

(9.3.1.29) Please explain

Plant consumes most of the its intake so intake and net consumption are within 10% of 2022 values. In 2022 the plant consumed 87% of its water intake while in 2023 is consumed 93% of its water intake. However, because such a small volume of wastewater is discharged any deviation or change such as reduced cleaning due to campaigning or cessation of lawn irrigation may impact the % change in discharge resulting in the much lower determination (20%).

Row 8

(9.3.1.1) Facility reference number

Select from:

✓ Facility 4

(9.3.1.2) Facility name (optional)

Green River, WY

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility Select all that apply ✓ Risks ✓ Opportunities (9.3.1.5) Withdrawals or discharges in the reporting year Select from: ✓ Yes, withdrawals and discharges (9.3.1.7) Country/Area & River basin Mexico ✓ Colorado River (Pacific Ocean)

(9.3.1.8) Latitude

41.528576

(9.3.1.9) Longitude

-109.466246

(9.3.1.10) Located in area with water stress

Select from:

✓ No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

167.42

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from: ✓ Lower
(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0
(9.3.1.16) Withdrawals from brackish surface water/seawater
0
(9.3.1.17) Withdrawals from groundwater - renewable
0
(9.3.1.18) Withdrawals from groundwater - non-renewable
0
(9.3.1.19) Withdrawals from produced/entrained water
0
(9.3.1.20) Withdrawals from third party sources
167.42
(9.3.1.21) Total water discharges at this facility (megaliters)
18.04
(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

✓ Much lower

(9.3.1.23) Discharges to fresh surface water

0

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

0

(9.3.1.26) Discharges to third party destinations

18.04

(9.3.1.27) Total water consumption at this facility (megaliters)

149.38

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

Much higher

(9.3.1.29) Please explain

The water data available was unreliable in 2023. Both water and wastewater meters either failed for a period of time or were temporarily bypassed due to infrastructure challenges at our plant and the adjoining industrial facility that both provides our water and receives our wastewater. Throughout 2023 these meter and infrastructure issues were identified and addressed with the provider including replacing piping and meters as necessary. Site production was up approximately 5% in 2023 so we would have expected water intake and discharge amounts to remain about the same compared to 2022.

Row 9

(9.3.1.1) Facility reference number



✓ Facility 7

(9.3.1.2) Facility name (optional)

Vancouver, WA

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

- Risks
- Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

✓ Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

Canada

✓ Columbia River

(9.3.1.8) Latitude

45.640316

(9.3.1.9) Longitude

(9.3.1.10) Located in area with water stress	

Select from:

✓ No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

70.79

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

☑ About the same

(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

0

(9.3.1.16) Withdrawals from brackish surface water/seawater

0

(9.3.1.17) Withdrawals from groundwater - renewable

0

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources
70.79
(9.3.1.21) Total water discharges at this facility (megaliters)
60.7
(9.3.1.22) Comparison of total discharges with previous reporting year
Select from: ☑ About the same
(9.3.1.23) Discharges to fresh surface water
0
(9.3.1.24) Discharges to brackish surface water/seawater
0
(9.3.1.25) Discharges to groundwater
0
(9.3.1.26) Discharges to third party destinations
60.7
(9.3.1.27) Total water consumption at this facility (megaliters)
10.03
(9.3.1.28) Comparison of total consumption with previous reporting year
Select from:

✓ Higher

(9.3.1.29) Please explain

While total water intake was up slightly and total water discharge was up slightly (10% is higher. This increase is consistent with an increase in overall plant output.

Row 10

(9.3.1.1) Facility reference number

Select from:

✓ Facility 2

(9.3.1.2) Facility name (optional)

Harrisonville, MO

(9.3.1.3) Value chain stage

Select from:

✓ Direct operations

(9.3.1.4) Dependencies, impacts, risks, and/or opportunities identified at this facility

Select all that apply

- ✓ Risks
- Opportunities

(9.3.1.5) Withdrawals or discharges in the reporting year

Select from:

✓ Yes, withdrawals and discharges

(9.3.1.7) Country/Area & River basin

Canada

✓ Mississippi River

(9.3.1.8) Latitude

38.870521

(9.3.1.9) Longitude

-94.364919

(9.3.1.10) Located in area with water stress

Select from:

✓ No

(9.3.1.13) Total water withdrawals at this facility (megaliters)

191

(9.3.1.14) Comparison of total withdrawals with previous reporting year

Select from:

✓ Lower

(9.3.1.15) Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

0

(9.3.1.16) Withdrawals from brackish surface water/seawater

0

(9.3.1.17) Withdrawals from groundwater - renewable

(9.3.1.18) Withdrawals from groundwater - non-renewable

0

(9.3.1.19) Withdrawals from produced/entrained water

0

(9.3.1.20) Withdrawals from third party sources

109.72

(9.3.1.21) Total water discharges at this facility (megaliters)

81.28

(9.3.1.22) Comparison of total discharges with previous reporting year

Select from:

✓ Much lower

(9.3.1.23) Discharges to fresh surface water

0

(9.3.1.24) Discharges to brackish surface water/seawater

0

(9.3.1.25) Discharges to groundwater

n

(9.3.1.26) Discharges to third party destinations

(9.3.1.27) Total water consumption at this facility (megaliters)

81.28

(9.3.1.28) Comparison of total consumption with previous reporting year

Select from:

✓ Much lower

(9.3.1.29) Please explain

This laundry detergent plant completed Phase II of product concentration reducing total water required for production as well as implemented water reclaim/recovery project. As a result net consumption was down significantly [Add row]

(9.3.2) For the facilities in your direct operations referenced in 9.3.1, what proportion of water accounting data has been third party verified?

Water withdrawals - total volumes

(9.3.2.1) % verified

Select from:

✓ Not verified

(9.3.2.3) Please explain

To date we have focused our verification efforts on our carbon accounting. As our sustainability programs continue to mature we will evaluate the need to expand data assurance to other areas, including our water accounting.

Water withdrawals - volume by source

(9.3.2.1) % verified

Select from:

✓ Not verified

(9.3.2.3) Please explain

To date we have focused our verification efforts on our carbon accounting. As our sustainability programs continue to mature we will evaluate the need to expand data assurance to other areas, including our water accounting.

Water withdrawals - quality by standard water quality parameters

(9.3.2.1) % verified

Select from:

✓ Not verified

(9.3.2.3) Please explain

To date we have focused our verification efforts on our carbon accounting. As our sustainability programs continue to mature we will evaluate the need to expand data assurance to other areas, including our water accounting.

Water discharges - total volumes

(9.3.2.1) % verified

Select from:

✓ Not verified

(9.3.2.3) Please explain

To date we have focused our verification efforts on our carbon accounting. As our sustainability programs continue to mature we will evaluate the need to expand data assurance to other areas, including our water accounting.

Water discharges - volume by destination

(9.3.2.1) % verified

Select from:

✓ Not verified

(9.3.2.3) Please explain

To date we have focused our verification efforts on our carbon accounting. As our sustainability programs continue to mature we will evaluate the need to expand data assurance to other areas, including our water accounting.

Water discharges – volume by final treatment level

(9.3.2.1) % verified

Select from:

✓ Not verified

(9.3.2.3) Please explain

To date we have focused our verification efforts on our carbon accounting. As our sustainability programs continue to mature we will evaluate the need to expand data assurance to other areas, including our water accounting.

Water discharges – quality by standard water quality parameters

(9.3.2.1) % verified

Select from:

✓ Not verified

(9.3.2.3) Please explain

To date we have focused our verification efforts on our carbon accounting. As our sustainability programs continue to mature we will evaluate the need to expand data assurance to other areas, including our water accounting.

Water consumption - total volume

(9.3.2.1) % verified

Select from:

✓ Not verified

(9.3.2.3) Please explain

To date we have focused our verification efforts on our carbon accounting. As our sustainability programs continue to mature we will evaluate the need to expand data assurance to other areas, including our water accounting.

[Fixed row]

(9.4) Could any of your facilities reported in 9.3.1 have an impact on a requesting CDP supply chain member?

Select from:

✓ Yes, CDP supply chain members buy goods or services from facilities listed in 9.3.1

(9.4.1) Indicate which of the facilities referenced in 9.3.1 could impact a requesting CDP supply chain member.

Row 1

(9.4.1.1) Facility reference number

Select from:

✓ Facility 1

(9.4.1.2) Facility name

This may include any of our consumer product plants including Lakewood, NJ; Colonial Heights, VA; York, PA; Old Fort, OH; Harrisonville, MO; Green River, WY; Vancouver, WA, Victorville, CA; Montreal, QC; or Folkestone UK depending upon specific products

(9.4.1.3) Requesting member

Select from:

(9.4.1.4) Description of potential impact on member

If facility production is curtailed by water availability or disrupted by severe weather or related water issues, product will not be available for customer

(9.4.1.5) Comment

While we have not specifically evaluated impacts and dependencies, we have assessed risks and opportunities related to water use in our direct operations. We have considered more global risks and therefore consider our top 10 water using sites to potentially be at risk from either water availability risks or severe weather risks. Depending upon the specific product the requesting supply chain member may be impacted by water risks impacting any of our plants. Our overall water risk management practice, including assessing local water/wastewater availability risk, focus on water reductions in both our product formulations and processing operations, help to mitigate these risks and enable continued production of products to our customers.

Row 2

(9.4.1.1) Facility reference number

Select from:

✓ Facility 1

(9.4.1.2) Facility name

This may include any of our consumer product plants including Lakewood, NJ; Colonial Heights, VA; York, PA; Old Fort, OH; Harrisonville, MO; Green River, WY; Vancouver, WA, Victorville, CA; Montreal, QC; or Folkestone UK depending upon specific products

(9.4.1.3) Requesting member

Select from:

(9.4.1.4) Description of potential impact on member

If facility production is curtailed by water availability or disrupted by severe weather or related water issues, product will not be available for customer

(9.4.1.5) Comment

While we have not specifically evaluated impacts and dependencies, we have assessed risks and opportunities related to water use in our direct operations. We have considered more global risks and therefore consider our top 10 water using sites to potentially be at risk from either water availability risks or severe weather risks.

Depending upon the specific product the requesting supply chain member may be impacted by water risks impacting any of our plants. Our overall water risk management practice, including assessing local water/wastewater availability risk, focus on water reductions in both our product formulations and processing operations, help to mitigate these risks and enable continued production of products to our customers.

Row 3

(9.4.1.1) Facility reference number

Select from:

✓ Facility 1

(9.4.1.2) Facility name

This may include any of our consumer product plants including Lakewood, NJ; Colonial Heights, VA; York, PA; Old Fort, OH; Harrisonville, MO; Green River, WY; Vancouver, WA, Victorville, CA; Montreal, QC; or Folkestone UK depending upon specific products

(9.4.1.3) Requesting member

Select from:

(9.4.1.4) Description of potential impact on member

If facility production is curtailed by water availability or disrupted by severe weather or related water issues, product will not be available for customer

(9.4.1.5) Comment

While we have not specifically evaluated impacts and dependencies, we have assessed risks and opportunities related to water use in our direct operations. We have considered more global risks and therefore consider our top 10 water using sites to potentially be at risk from either water availability risks or severe weather risks. Depending upon the specific product the requesting supply chain member may be impacted by water risks impacting any of our plants. Our overall water risk management practice, including assessing local water/wastewater availability risk, focus on water reductions in both our product formulations and processing operations, help to mitigate these risks and enable continued production of products to our customers.

Row 4

(9.4.1.1) Facility reference number

Select from:

✓ Facility 1

(9.4.1.2) Facility name

This may include any of our consumer product plants including Lakewood, NJ; Colonial Heights, VA; York, PA; Old Fort, OH; Harrisonville, MO; Green River, WY; Vancouver, WA, Victorville, CA; Montreal, QC; or Folkestone UK depending upon specific products

(9.4.1.3) Requesting member

Select from:

(9.4.1.4) Description of potential impact on member

If facility production is curtailed by water availability or disrupted by severe weather or related water issues, product will not be available for customer

(9.4.1.5) Comment

While we have not specifically evaluated impacts and dependencies, we have assessed risks and opportunities related to water use in our direct operations. We have considered more global risks and therefore consider our top 10 water using sites to potentially be at risk from either water availability risks or severe weather risks. Depending upon the specific product the requesting supply chain member may be impacted by water risks impacting any of our plants. Our overall water risk management practice, including assessing local water/wastewater availability risk, focus on water reductions in both our product formulations and processing operations, help to mitigate these risks and enable continued production of products to our customers.

Row 5

(9.4.1.1) Facility reference number

Select from:

✓ Facility 1

(9.4.1.2) **Facility name**

This may include any of our consumer product plants including Lakewood, NJ; Colonial Heights, VA; York, PA; Old Fort, OH; Harrisonville, MO; Green River, WY; Vancouver, WA, Victorville, CA; Montreal, QC; or Folkestone UK depending upon specific products

(9.4.1.3) Requesting member

Select from:

(9.4.1.4) Description of potential impact on member

If facility production is curtailed by water availability or disrupted by severe weather or related water issues, product will not be available for customer

(9.4.1.5) Comment

While we have not specifically evaluated impacts and dependencies, we have assessed risks and opportunities related to water use in our direct operations. We have considered more global risks and therefore consider our top 10 water using sites to potentially be at risk from either water availability risks or severe weather risks. Depending upon the specific product the requesting supply chain member may be impacted by water risks impacting any of our plants. Our overall water risk management practice, including assessing local water/wastewater availability risk, focus on water reductions in both our product formulations and processing operations, help to mitigate these risks and enable continued production of products to our customers.

Row 6

(9.4.1.1) Facility reference number

Select from:

✓ Facility 1

(9.4.1.2) Facility name

This may include any of our consumer product plants including Lakewood, NJ; Colonial Heights, VA; York, PA; Old Fort, OH; Harrisonville, MO; Green River, WY; Vancouver, WA, Victorville, CA; Montreal, QC; or Folkestone UK depending upon specific products

(9.4.1.3) Requesting member

Select from:

(9.4.1.4) Description of potential impact on member

If facility production is curtailed by water availability or disrupted by severe weather or related water issues, product will not be available for customer

(9.4.1.5) Comment

While we have not specifically evaluated impacts and dependencies, we have assessed risks and opportunities related to water use in our direct operations. We have considered more global risks and therefore consider our top 10 water using sites to potentially be at risk from either water availability risks or severe weather risks. Depending upon the specific product the requesting supply chain member may be impacted by water risks impacting any of our plants. Our overall water risk management practice, including assessing local water/wastewater availability risk, focus on water reductions in both our product formulations and processing operations, help to mitigate these risks and enable continued production of products to our customers.

[Add row]

(9.5) Provide a figure for your organization's total water withdrawal efficiency.

Revenue (currency)	Total water withdrawal efficiency	Anticipated forward trend
5868000000		We expect our withdrawal to decrease with future water efficiency projects.

[Fixed row]

(9.12) Provide any available water intensity values for your organization's products or services.

Row 1

(9.12.1) Product name

Total products shipped

(9.12.2) Water intensity value

0.377

(9.12.3) Numerator: Water aspect

Select from:

Water consumed

(9.12.4) Denominator

The denominator is per metric ton of product shipped. In 2023, 2,601,520 tonnes were shipped.

(9.12.5) Comment

We have not developed product specific water intensity data however we do have water intensity data for the organization in M3/MT product shipped

Row 2

(9.12.1) Product name

Total products shipped

(9.12.2) Water intensity value

0.606

(9.12.3) Numerator: Water aspect

Select from:

Water withdrawn

(9.12.4) Denominator

The denominator is per metric ton of product shipped. In 2023, 2,601,520 tonnes were shipped.

(9.12.5) Comment

We have not developed product specific water intensity data, however we do have water intensity data for the organization in M3/MT product shipped. [Add row]

9.13) Do any of your products contain substances classified as hazardous by a regulatory authority?	
	Products contain hazardous substances
	Select from:
	✓ Yes

[Fixed row]

(9.13.1) What percentage of your company's revenue is associated with products containing substances classified as hazardous by a regulatory authority?

Row 1

(9.13.1.1) Regulatory classification of hazardous substances

Select from:

☑ Other, please specify :Company-specific Chemicals of Concern

(9.13.1.2) % of revenue associated with products containing substances in this list

Select from:

✓ Don't know

(9.13.1.3) Please explain

As a consumer products company we manufacture personal care and household products that may include hazardous materials as defined by the USEPA or other relevant jurisdictions. These include acidic or basic cleaning products, surfactant containing detergents and cleaners, flammable and non-flammable aerosols, and a few flammable liquid (alcohol based) personal care products. In our R&D process, we review extensive data sources for all potential ingredients to understand their toxicity and environmental hazards, including bioaccumulation and persistence, and we strive to select safer chemicals that perform the same function. Our restricted substance list (RSL) is managed by a multi-department team to update the list of chemicals as new findings and legislation emerges. We maintain a master list of

Chemicals of Concern that addresses chemicals referenced in national and global standards. Today, none of the chemicals on that master list will be intentionally added to any of our formulations. We also review formulations from our acquired brands to identify whether any Chemicals of Concern should be removed. If any are identified, an action plan is put in place to address it. We do not currently track revenue information specifically associated with products containing Chemicals of Concern.

[Add row]

(9.14) Do you classify any of your current products and/or services as low water impact?

(9.14.1) Products and/or services classified as low water impact

Select from:

Yes

(9.14.2) Definition used to classify low water impact

We define "low water impact" products as being those that have substantially smaller water content, and therefore require a reduced quantity of water for their manufacturing process, relative to a comparable "average" product. We do not reference any specific international guidance in defining low water impact products.

(9.14.4) Please explain

Examples of Church & Dwight's low water impact products include dry shampoo, concentrated laundry detergent, laundry pod products, and laundry product formulated for use in high efficiency washing machines.

[Fixed row]

(9.15) Do you have any water-related targets?

Select from:

Yes

(9.15.1) Indicate whether you have targets relating to water pollution, water withdrawals, WASH, or other water-related categories.

Water pollution

(9.15.1.1) Target set in this category

Select from:

✓ No, and we do not plan to within the next two years

(9.15.1.2) Please explain

Water pollution issues associated with our operations are managed through our regulatory compliance efforts at both the site and corporate levels Zero noncompliance incidents is an evergreen goal. When potential issues related to upsets or spills that could result in water pollution are identified they are immediately addressed in coordination with application regulatory agencies. In 2023, there were two exceedances of wastewater permit limits at two of our sites that were immediately corrected and there were no penalties were assessed. As a result of our past performance no improvement targets have been formally set.

Water withdrawals

(9.15.1.1) Target set in this category

Select from:

Yes

Water, Sanitation, and Hygiene (WASH) services

(9.15.1.1) Target set in this category

Select from:

✓ No, and we do not plan to within the next two years

(9.15.1.2) Please explain

Because all of our operating location are in the US, Canada, and UK adequate WASH services are considered as expected and baseline for our plants. Therefore no improvement targets have been formally set.

Other

(9.15.1.1) Target set in this category

Select from:

✓ No, but we plan to within the next two years

(9.15.1.2) Please explain

We are examining our water reduction goals and targets in 2024. By continuous water reduction we recognize that it may impact our ability to meet wastewater criteria and has occasionally resulted in challenges for re-use of the volume of recovered water. While there is still opportunity to reduce water volumes and increase efficiency, we are considering alternative targets and goals within our water sustainability program.

[Fixed row]

(9.15.2) Provide details of your water-related targets and the progress made.

Row 1

(9.15.2.1) Target reference number

Select from:

✓ Target 1

(9.15.2.2) Target coverage

Select from:

✓ Organization-wide (direct operations only)

(9.15.2.3) Category of target & Quantitative metric

Water withdrawals

☑ Reduction in withdrawals per product

(9.15.2.4) Date target was set

(9.15.2.5) End date of base year

12/31/2022

(9.15.2.6) Base year figure

76.8

(9.15.2.7) End date of target year

12/31/2023

(9.15.2.8) Target year figure

69.1

(9.15.2.9) Reporting year figure

72.7

(9.15.2.10) Target status in reporting year

Select from:

Expired

(9.15.2.11) % of target achieved relative to base year

53

(9.15.2.12) Global environmental treaties/initiatives/ frameworks aligned with or supported by this target

Select all that apply

✓ None, alignment not assessed

(9.15.2.13) Explain target coverage and identify any exclusions

Our target is to reduce our total water withdrawals from our direct operations by 10% annually normalized to production. In 2023 our normalized water reduction was - 5%.

(9.15.2.16) Further details of target

Our water use efficiency improved as can be seen in our normalized water metric (thousand gallons water intake/mass product shipped) decreased by about 5% from 2022 to 2023. This annual 10% normalized reduction target is evergreen and drives our water reduction efforts. In 2023 our absolute water intake was down 6% compared to 2022.

[Add row]

C10. Environmental performance - Plastics

(10.1) Do you have plastics-related targets, and if so what type?

(10.1.1) Targets in place

Select from:

Yes

(10.1.2) Target type and metric

Plastic polymers

- ☑ Reduce or eliminate the use of hazardous substances
- ☑ Reduce the use of polymers with properties that may hinder their reusability, recyclability and disposal

Plastic packaging

- ☑ Reduce or eliminate the use of hazardous substances
- ☑ Eliminate problematic and unnecessary plastic packaging
- ✓ Increase the proportion of plastic packaging that is reusable
- ☑ Reduce the total weight of virgin content in plastic packaging
- ☑ Reduce the total weight of plastic packaging used and/or produced
- ✓ Increase the proportion of post-consumer recycled content in plastic packaging
- ✓ Increase the proportion of plastic packaging that is recyclable in practice and at scale
- ☑ Increase the proportion of renewable content from responsibly managed sources in plastic packaging

End-of-life management

- ✓ Increase the proportion of recyclable plastic waste that we collect, sort, and recycle
- ✓ Increase the proportion of recyclable plastic waste that is collected, sorted, and recycled
- ☑ Reduce the proportion of plastic waste which is sent to landfill and/or incinerated

Extended Producer Responsibility (EPR)

- ☑ Ensure compliance with EPR policies and schemes
- ☑ Adhere to eco-design requirements

(10.1.3) Please explain

Church and Dwight has specific internal and public goals surrounding the use of packaging plastic polymers for use within its brands which use non harmful and widely recyclable resins. Church and Dwight also has an internal and public goal to increase the adoption of post consumer recycled content in its plastic packaging. We also have an internal and public goal to reduce the amount of virgin plastic material. Over 18.1% of our plastic packaging is post-consumer recycled content (up from 17% in 2022). Church and Dwight has a recyclability target of 95% for all its plastic and non plastic packaging materials by the end of 2025. Our target is to increase Post-Consumer Recycled (PCR) plastic to a minimum of 25% average across all global plastic packaging by the end of 2025 and reduce the amount of virgin (petroleum based) plastic packaging used globally by more than 30% versus 2017 baseline data by the end of 2025. Similar goals are being developed for plastic products, but are not as fully developed as for packaging. Church and Dwight sells durable goods containing plastic parts under the Spinbrush, Flawless, Waterpik, Trojan and First Response brands.

[Fixed row]

(10.2) Indicate whether your organization engages in the following activities.

Production/commercialization of plastic polymers (including plastic converters)

(10.2.1) Activity applies

Select from:

✓ No

(10.2.2) Comment

We do not produce or commercialize plastic polymers

Production/commercialization of durable plastic goods and/or components (including mixed materials)

(10.2.1) Activity applies

Select i	from:
----------	-------

✓ No

(10.2.2) Comment

We source, but so not produce durable plastic goods and components

Usage of durable plastics goods and/or components (including mixed materials)

(10.2.1) Activity applies

Select from:

Yes

(10.2.2) Comment

Church and Dwight sells durable goods under the Spinbrush, Flawless, Waterpik, Trojan and First Response brands that include plastic components.

Production/commercialization of plastic packaging

(10.2.1) Activity applies

Select from:

✓ No

(10.2.2) Comment

We do not produce plastic packaging

Production/commercialization of goods/products packaged in plastics

(10.2.1) Activity applies

Select from:

✓ Yes

(10.2.2) Comment

Church and Dwight commercializes products across many of its brands using plastic material as part of the packaging.

Provision/commercialization of services that use plastic packaging (e.g., food services)

(10.2.1) Activity applies

Select from:

✓ No

(10.2.2) Comment

We do not provide services that use plastic packaging

Provision of waste management and/or water management services

(10.2.1) Activity applies

Select from:

✓ No

(10.2.2) Comment

We do not provide waste management services

Provision of financial products and/or services for plastics-related activities

(10.2.1) Activity applies

Select from:

✓ No

(10.2.2) Comment

Other activities not specified

(10.2.1) Activity applies

Select from:

✓ No

(10.2.2) Comment

Not applicable [Fixed row]

(10.4) Provide the total weight of plastic durable goods and durable components produced, sold and/or used, and indicate the raw material content.

Durable goods and durable components used

(10.4.1) Total weight during the reporting year (Metric tons)

0

(10.4.2) Raw material content percentages available to report

Select all that apply

✓ None

(10.4.7) Please explain

We are initiating plastic reductions in our durable goods products that contain plastics. To date most of our efforts have been focused on packaging which is the predominant use of plastic for our organization. We are starting to extend these initiatives to our durable goods containing plastics; however, the details requested above are not currently available.

[Fixed row]

(10.5) Provide the total weight of plastic packaging sold and/or used and indicate the raw material content.

Plastic packaging used

(10.5.1) Total weight during the reporting year (Metric tons)

63828

(10.5.2) Raw material content percentages available to report

Select all that apply

- ✓ % virgin fossil-based content
- ✓ % pre-consumer recycled content
- ✓ % post-consumer recycled content

(10.5.3) % virgin fossil-based content

67.8

(10.5.5) % pre-consumer recycled content

14

(10.5.6) % post-consumer recycled content

18.2

(10.5.7) Please explain

These percentages are based on averages across our brand portfolios for plastic packaging specified and used. Any content not specified as PIR or PCR is considered virgin fossil based. We do not have standards for or data on virgin renewable content, if any.

[Fixed row]

(10.5.1) Indicate the circularity potential of the plastic packaging you sold and/or used.

Plastic packaging used

(10.5.1.1) Percentages available to report for circularity potential

Select all that apply

√ % technically recyclable

✓ % recyclable in practice and at scale

(10.5.1.3) % of plastic packaging that is technically recyclable

71.65

(10.5.1.4) % of plastic packaging that is recyclable in practice at scale

70.5

(10.5.1.5) Please explain

70.5% of our packaging materials by weight are considered recyclable in practice and at scale. An additional 1.15% is considered technically recyclable. [Fixed row]

(10.6) Provide the total weight of waste generated by the plastic you produce, commercialize, use and/or process and indicate the end-of-life management pathways.

Production of plastic

(10.6.1) Total weight of waste generated during the reporting year (Metric tons)

0

(10.6.2) End-of-life management pathways available to report

Select all that apply

Recycling

✓ Landfill

(10.6.4) % recycling

0

(10.6.8) % landfill

0

(10.6.12) Please explain

We do not produce plastic

Commercialization of plastic

(10.6.1) Total weight of waste generated during the reporting year (Metric tons)

0

(10.6.2) End-of-life management pathways available to report

Select all that apply

- Recycling
- ✓ Landfill

(10.6.4) % recycling

0

(10.6.8) % landfill

0

(10.6.12) Please explain

We do not commercialize plastic components but we do source them. Church and Dwight sells durable goods containing plastic parts under the Spinbrush, Flawless, Waterpik, Trojan and First Response brands. Detailed, compiled information regarding end of life for the various brands and components/resins is not currently available.

Usage of plastic

(10.6.1) Total weight of waste generated during the reporting year (Metric tons)

63829

(10.6.2) End-of-life management pathways available to report

Select all that apply

Recycling

✓ Landfill

(10.6.4) % recycling

70.5

(10.6.8) % landfill

29.5

(10.6.12) Please explain

The reported value is plastic used in product packaging. Because we have no control over end user end of life management, or means to measure end of life management, we are reporting the % recycle as the relative mass of plastic packaging used that is recyclable in practice at scale (70.5%). The difference is assumed disposed in landfill.

[Fixed row]

C11. Environmental performance - Biodiversity

(11.2)	What actions ha	as your organization	taken in the reporting	year to progress you	r biodiversity-related	commitments?
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	Actions taken in the reporting period to progress your biodiversity-related commitments
	Select from: ✓ No, we are not taking any actions to progress our biodiversity-related commitments, but we plan to within the next two years
[Fixed row]	

(11.3) Does your organization use biodiversity indicators to monitor performance across its activities?

Does your organization use indicators to monitor biodiversity performance?
Select from: ☑ No

[Fixed row]

(11.4) Does your organization have activities located in or near to areas important for biodiversity in the reporting year?

	Indicate whether any of your organization's activities are located in or near to this type of area important for biodiversity	Comment
Legally protected areas	Select from: ✓ Not assessed	N/A
UNESCO World Heritage sites	Select from: ✓ Not assessed	N/A
UNESCO Man and the Biosphere Reserves	Select from: ✓ Not assessed	N/A
Ramsar sites	Select from: ✓ Not assessed	N/A
Key Biodiversity Areas	Select from: ✓ Not assessed	N/A
Other areas important for biodiversity	Select from: ✓ Not assessed	N/A

[Fixed row]

C13. Further information & sign off

(13.1) Indicate if any environmental information included in your CDP response (not already reported in 7.9.1/2/3, 8.9.1/2/3/4, and 9.3.2) is verified and/or assured by a third party?

(13.1.1) Other environmental information included in your CDP response is verified and/or assured by a third party

Select from:

☑ No, but we plan to obtain third-party verification/assurance of other environmental information in our CDP response within the next two years

(13.1.2) Primary reason why other environmental information included in your CDP response is not verified and/or assured by a third party

Select from:

✓ Lack of internal resources, capabilities, or expertise (e.g., due to organization size)

(13.1.3) Explain why other environmental information included in your CDP response is not verified and/or assured by a third party

We are currently prioritizing our resources to third party verify our carbon related data and processes. We are reviewing our practices and processes anticipating we will extend our verification activities to include our water related data in the near future.

[Fixed row]

(13.2) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

Additional information
Not Applicable

[Fixed row]

(13.3) Provide the following information for the person that has signed off (approved) your CDP response.

(13.3.1) Job title

Executive Vice President, Chief Supply Chain Officer

(13.3.2) Corresponding job category

Select from:

✓ Other C-Suite Officer [Fixed row]

(13.4) Please indicate your consent for CDP to share contact details with the Pacific Institute to support content for its Water Action Hub website.

Select from:

✓ Yes, CDP may share our Disclosure Submission Lead contact details with the Pacific Institute